



**I hereby give notice that an Ordinary Meeting of Council will be held on:**

**Date:** Thursday, 17 March 2022  
**Time:** 4:00PM  
**Location:** 105 Loftus Street  
TEMORA NSW 2666

# **AGENDA**

## **Ordinary Council Meeting**

**17 March 2022**

**Gary Lavelle**  
**General Manager**





## Order Of Business

<b>1</b>	<b>Open and Welcome .....</b>	<b>7</b>
<b>2</b>	<b>Apologies .....</b>	<b>7</b>
<b>3</b>	<b>Opening Prayer .....</b>	<b>7</b>
<b>4</b>	<b>Confirmation of Minutes .....</b>	<b>7</b>
<b>5</b>	<b>Mayoral Minutes.....</b>	<b>7</b>
	Nil	
<b>6</b>	<b>Reports from Committees .....</b>	<b>8</b>
6.1	Minutes of the TAIC Partnership Meeting held on 8 March 2022 .....	8
	Chairperson .....	12
	Draft Community Engagement Strategy .....	13
	Maintenance Update.....	30
6.2	Minutes of the Access & Equity Committee Meeting held on 8 March 2022 .....	36
	Pathway proposal between Temora Recreation Centre and Temora Bowling Club.....	41
	Development Proposal 175-177 Hoskins Street (Former Target Premises) .....	50
	Draft Outdoor Dining and Street Stall Policy.....	54
6.3	Minutes of the Assets & Operations Committee Meeting held on 8 March 2022 .....	57
	Sunset Committee - Street Lighting .....	61
	Council Depot Upgrades.....	62
	Draft Recreation and Open Space Strategy .....	69
	Draft Outdoor Dining and Street Stall Policy.....	239
	Grant application - Proposed upgrade of Bradley Park .....	241
	Notice of Motion - New Estate Park Facilities.....	253
6.4	Minutes of the Economic Development and Visitations Committee Meeting held on 8 March 2022 .....	258
6.5	Minutes of the Aerodrome Users Committee Meeting held on 8 March 2022 .....	264
	Final Draft Line Marking Plan .....	268
	Wearing Surface Rejuvenation Trail.....	270
<b>7</b>	<b>Delegates Reports .....</b>	<b>273</b>
<b>8</b>	<b>Mayoral Report .....</b>	<b>274</b>
8.1	Mayors Report - February 2022 .....	274
<b>9</b>	<b>Staff Reports .....</b>	<b>278</b>
<b>10</b>	<b>General Manager.....</b>	<b>279</b>

10.1	Calendar of Events - March 2022 .....	279
10.2	Seals - March 2022 .....	280
10.3	Community Strategic Plan .....	281
10.4	Domestic Waste Management Charges.....	320
<b>11</b>	<b>Engineering Services .....</b>	<b>357</b>
11.1	Customer Request .....	357
11.2	Paleface Park - Tree Damage to Footpath .....	359
<b>12</b>	<b>Environmental Services .....</b>	<b>362</b>
12.1	Draft LEP Amendment Agritourism.....	362
12.2	Request to reimburse Development Application fee - 132 Victoria Street Temora .....	365
<b>13</b>	<b>Administration and Finance .....</b>	<b>367</b>
13.1	Development Infrastructure Deferred Payment Policy .....	367
<b>14</b>	<b>Correspondence .....</b>	<b>376</b>
14.1	School Street Sign.....	376
14.2	Bundawarra Centre - Waiver Development Application Fee.....	378
14.3	SES Information Stall in Paleface Park.....	381
14.4	One off Special Rate Variation 2022-2023 .....	382
<b>15</b>	<b>Notice of Motion .....</b>	<b>387</b>
	Nil	
<b>16</b>	<b>Business without Notice .....</b>	<b>387</b>
<b>17</b>	<b>Councillors Information Paper .....</b>	<b>388</b>
17.1	Joint Organisations Review .....	388
17.2	Temora Memorial Town Hall - Income & Expenditure February 2022.....	389
17.3	Road Safety Officer - Activity Report February 2022 .....	391
17.4	Works Report - February 2022 .....	394
17.5	Building Approvals - February 2022 .....	396
17.6	Regulatory Control - February 2022.....	397
17.7	Cash & Investments for period ended 28 February 2022 .....	400
17.8	Rates Report - February 2022 .....	404
17.9	Town Hall Theatre - Operating Results February 2022 .....	407
17.10	Friends of the Temora Shire Cemetery minutes held December 2021 .....	409
17.11	Ariah Park Mary Gilmore Festival minutes held 1 February 2022 .....	412
17.12	Town Hall Theatre minutes held October 2021 .....	415
17.13	Town Hall Theatre minutes held November 2021 .....	418

17.14	Town Hall Theatre minutes held December 2021 .....	422
17.15	Town Hall Theatre minutes held February 2022.....	426
17.16	Imagine Temora minutes 8 February 2022 .....	430
17.17	Springdale Community Committee minutes held 13 February 2022 .....	433
17.18	Temora & District Sports Council minutes held 16 February 2022.....	437
17.19	Heritage Committee minutes held March 2022 .....	444
17.20	Temora Swimming Club - Thank you.....	449
<b>18</b>	<b>Confidential Reports.....</b>	<b>451</b>
18.1	Confidential Minutes of the Assets & Operations Committee Meeting held on 8 March 2022.....	452
18.2	Confidential Minutes of the Economic Development and Visitations Committee Meeting held on 8 March 2022.....	452
18.3	Unnamed Road Dispute .....	452
18.4	Stabilisation Tender.....	452
18.5	Property at Apollo Place Temora .....	452
18.6	Property at Trungley Road Temora .....	452
18.7	Draft Temora Local Housing Strategy .....	452
18.8	Notice of Motion - Open Spaces - New Development .....	453
<b>19</b>	<b>Meeting Close .....</b>	<b>454</b>



**1 OPEN AND WELCOME**

The following Public Forum requests have been received:

- 3:30pm  
Keith Bateman  
Kelly Whitton  
Bev Sinclair  
Darryl Breust

**2 APOLOGIES****3 OPENING PRAYER****4 CONFIRMATION OF MINUTES**

Ordinary Council Meeting - 17 February 2022

**5 MAYORAL MINUTES**

Nil

**6        REPORTS FROM COMMITTEES****6.1       MINUTES OF THE TAIC PARTNERSHIP MEETING HELD ON 8 MARCH 2022****File Number:**        REP22/269**Author:**            Executive Assistant**Authoriser:**        General Manager**Attachments:**       1.     Minutes of the TAIC Partnership Meeting held on 8 March 2022**RECOMMENDATION**

It is recommended that the reports be received.

It is recommended that the reports and recommendations as presented be adopted.



**Date:** Tuesday, 8 March 2022  
**Time:** 10:01AM  
**Location:** 105 Loftus Street  
TEMORA NSW 2666

# **MINUTES**

## **TAIC Partnership Meeting**

**8 March 2022**

**Order of Business**

<b>1</b>	<b>Open Meeting .....</b>	<b>3</b>
<b>2</b>	<b>Apologies .....</b>	<b>3</b>
<b>3</b>	<b>Disclosures of Interest .....</b>	<b>3</b>
<b>4</b>	<b>Reports .....</b>	<b>4</b>
3.1	Chairperson .....	4
3.2	Draft Community Engagement Strategy .....	5
3.3	Maintenance Update.....	22
<b>5</b>	<b>Close Meeting .....</b>	<b>27</b>



**MINUTES OF TEMORA SHIRE COUNCIL  
TAIC PARTNERSHIP MEETING  
HELD AT 105 LOFTUS STREET, TEMORA NSW 2666  
ON TUESDAY, 8 MARCH 2022 AT 10:01AM**

**PRESENT:** Cr Graham Sinclair (Deputy Mayor), Farmlink Andrew Bulkeley, Farmlink Col McCrone, Farmlink Rob McColl, Cr Nigel Judd, Cr Rick Firman, Cr Jason Goode

**IN ATTENDANCE:** Elizabeth Smith (Director of Administration & Finance) (via Zoom), Craig Sinclair (Economic Development Manager)

**1 OPEN MEETING**

10:01AM

**2 APOLOGIES**

Nil

**3 DISCLOSURES OF INTEREST**

Councillor/Officer	Item	Nature of Interest	How Managed
NIL			

**4 REPORTS****3.1 CHAIRPERSON**

**File Number:** REP22/241  
**Author:** Secretary Engineering  
**Authoriser:** General Manager  
**Attachments:** Nil

**REPORT**

Council has new Councillors elected to committees and now a chairperson is required to be elected for this committee.

Nominations to be called for a chairperson.

Cr Graham Sinclair was nominated by Cr Jason Goode

No further nominations.

**COMMITTEE RESOLUTION 1/2022**

Moved: Cr Jason Goode

Seconded: Farmlink Andrew Bulkeley

That the Committee resolved to recommend to Council that Cr Graham Sinclair is elected chairperson.

**CARRIED**

**3.2 DRAFT COMMUNITY ENGAGEMENT STRATEGY****File Number:** REP22/70**Author:** Executive Assistant**Authoriser:** General Manager**Attachments:** 1. Draft Engagement Plan**REPORT**

At the August 2021 Committee meeting it was resolved that Council and Farmlink officers prepare a draft Community Engagement Strategy and present to a future committee meeting.

A draft Temora Agricultural Innovation Centre Community Engagement Strategy is attached for the Committee's consideration.

**COMMITTEE RESOLUTION 2/2022**

Moved: Cr Jason Goode

Seconded: Farmlink Andrew Bulkeley

That the Committee resolved to recommend to Council that the Draft Community Engagement Strategy 2022 be adopted.

**CARRIED**

## TEMORA AGRICULTURAL INNOVATION CENTRE

# Community Engagement Strategy 2022

DRAFT

21-02-22



TAIC Partnership Committee

A partnership between Temora Shire Council and FarmLink Research Limited.

---

## Background

In 2010 the Temora Shire Council (TSC) became Trustee of the former Temora Agricultural Research and Advisory Station. The Station has operated as a research facility since 1912. The property is a Crown Reserve, with the gazetted purpose of the Reserve being 'Experimental Farm'.

In 2011 TSC renamed the property the Temora Agricultural Innovation Centre (TAIC) and entered into an agreement with FarmLink Research Limited (FarmLink) to manage the property as a commercial mixed farm and research facility. The initial management agreement was for 5 years. In 2016 the Management Agreement was extended for a further 5 years, with an additional 12-month extension granted in June 2020.

In 2020, TSC and FarmLink engaged Jenny Rand Associates to undertake a report to determine 'The Value of Temora Agricultural Innovation Centre'. The report recognised that the Centre was an important facility that contributes a range of economic and social benefits to the local and regional community and beyond.

In August 2021, TSC and FarmLink entered into a new five-year licence agreement of TAIC with the option to extend. The agreement is overseen by the TAIC Partnership Committee, a s355 committee of Temora Shire Council. Under the agreement, FarmLink has the licence to undertake activities in support of agricultural research and extension at TAIC. A key element of the Licence Agreement is to collectively develop and manage a Community Engagement Plan.

---

## Objectives

The purpose of this community engagement plan is to identify and engage with the stakeholders of the Temora Agricultural Innovation Centre.

The objectives of the plan are to:

1. Create awareness in the community about the economic and social benefits of the TAIC.
2. Ensure the community understands the rationale for Council's ongoing investment in TAIC.
3. Communicate why FarmLink are the partner of choice for managing TAIC.
4. Provide the community with an understanding of the activities that are undertaken at TAIC.
5. Promote the facilities and how they can be utilised.

## TAIC Community Engagement Proposed Timeline

A working party comprising staff from TSC and FarmLink convened a meeting in December 2021 to develop ideas and a draft proposal for community engagement activities to be considered by the s355 Committee.

The table below provides a summary of the proposed activities commencing in 2022 and running into 2024. These are a practical selection of activities that will deliver impact and can be effectively managed within the resource limitations of TSC and FarmLink.

	2022	2023	2024
FarmLink Women in Agriculture Breakfast – October 15			
Narraburra News Monthly FarmLink column			
'Barley to Bottle' with Council – April 22nd			
Community use of TAIC/FarmLink facilities			
FarmLink/TSC Signage			
FarmLink Open Day 'Careers' Expo			
Lake Centenary Information Boards			
Collaboration with Local schools			

---

# Women in Agriculture Breakfast

---

## When

Date(s) communication or engagement will take place

International Day of Rural Women – Saturday October 15th

---

## Who

People and groups you plan to communicate or engage with and potential reach

All local rural women – farmers, agribusiness, financial, community

---

## Why

Purpose of your communication or engagement and potential impact

The purpose of the engagement is to celebrate the role of women in rural communities, farming and agriculture

---

## What

Key messages or opportunities you want to communicate

FarmLink and TSC are here for the benefit of the whole community

---

## How

Methods you will use to communicate or engage with people

Catered breakfast hosted at the Treflé Shed – Temora Agriculture Innovation Centre  
Guest speaker eg. Kaz Cooke

---

## Lead

Person responsible for communication or engagement activity

Sarah Clarry

---

## Status

Current position of planned activity

Costings

---

## Resource

Projected time commitment and cost of activity to FarmLink

TBC

---

## Actions

Getting traction

Costings

---

# Narraburra Newspaper FarmLink column

---

## When

Date(s) communication or engagement will take place

3rd Thursday of every month

---

## Who

People and groups you plan to communicate or engage with and potential reach

Communicate with the Temora community

---

## Why

Purpose of your communication or engagement and potential impact

Engagement with the Temora community (what's coming up at FarmLink). One of the best ways to engage.

---

## What

Key messages or opportunities you want to communicate

How FarmLink's work in ag research is helping Temora to grow better outcomes

---

## How

Methods you will use to communicate or engage with people

Communicate what FarmLink does and the benefits for the wider community. Encourage community involvement in FarmLink events and activities

---

## Lead

Person responsible for communication or engagement activity

Chris Sims

---

## Status

Current position of planned activity

First publication lodged. 250-300 words.

---

## Resource

Projected time commitment and cost of activity to FarmLink

FarmLink Comms content creation

---

## Actions

Getting traction

First publication lodged. 250-300 words.



---

## Barley to Bottle – Talk and Tastings. Temora Shire Councillors – Meet and Greet.

---

### When

Date(s) communication or engagement will take place

Around the time of the April FarmLink Board Meeting – April 22nd

---

### Who

People and groups you plan to communicate or engage with and potential reach

Temora Shire councillors and FarmLink Board

---

### Why

Purpose of your communication or engagement and potential impact

To meet the new Temora Shire Council. Tell the story of local agricultural production in an engaging way.

---

### What

Key messages or opportunities you want to communicate

FarmLink is committed to better outcomes for the Temora community

---

### How

Methods you will use to communicate or engage with people

Talk from Michael Sinclair and Headlands Whiskey about their collaboration. Talk from Graham Gilmore of Tattykeel Aussie White Sheep about breeding a new line of sheep and the adoption of the breed in TSC area. Tastings of both Headlands Whisky and MarGra lamb micro-marbled finish. Talk about the breadth of research FarmLink undertakes and how it provides opportunities for the Temora community

---

### Lead

Person responsible for communication or engagement activity

Chris Sims

---

### Status

Current position of planned activity

Planning, costing.

---

### Resource

Projected time commitment and cost of activity to FarmLink

TBC

---

### Actions

Getting traction

Contact speakers, caterers. Cost estimate. Check availability of councillors.

---

---

## Community group use of FarmLink facilities Treflé shed and FarmLink bus

---

### When

Date(s) communication or engagement will take place

As required

---

### Who

People and groups you plan to communicate or engage with and potential reach

Communities groups, charities.

---

### Why

Purpose of your communication or engagement and potential impact

FarmLink is committed to better outcomes for the Temora community.

---

### What

Key messages or opportunities you want to communicate

FarmLink is committed to better outcomes for the Temora community.

---

### How

Methods you will use to communicate or engage with people

Make available FarmLink facilities and bus for the use of community groups and charities.  
(Cleaning fee applies).

---

### Lead

Person responsible for communication or engagement activity

Andrew Bulkeley/Chris Sims

---

### Status

Current position of planned activity

Checking feasibility

---

### Resource

Projected time commitment and cost of activity to FarmLink

Organise booking prior and cleaning after. Organise access.

---

### Actions

Getting traction

Checking insurances and compliance framework. Draft guidelines for usage.

---

## FarmLink/TSC Signage

---

### When

Date(s) communication or engagement will take place

Upgrade before July

---

### Who

People and groups you plan to communicate or engage with and potential reach

Temora Shire Community and Farmers.

---

### Why

Purpose of your communication or engagement and potential impact

Upgrade signage at TAIC. Build awareness in Temora community of FarmLink Research.

---

### What

Key messages or opportunities you want to communicate

FarmLink is committed to better outcomes for the Temora community.

---

### How

Methods you will use to communicate or engage with people

TAIC signage upgrade.

Billboard signage Temora town entrance.

Wallendbeen signage upgrade.

---

### Lead

Person responsible for communication or engagement activity

Chris Sims

---

### Status

Current position of planned activity

Quoting 3000 x 750mm TAIC gate signs and 3600mm x 1800mm billboards for TAIC paddock roadside & Wallendbeen sign replacement.

---

### Resource

Projected time commitment and cost of activity to FarmLink

TBC

---

### Actions

Getting traction

Quoting



---

# FarmLink Open Day 'Careers in Ag' Expo

---

## When

Date(s) communication or engagement will take place

FarmLink Open Day September 2022

---

## Who

People and groups you plan to communicate or engage with and potential reach

All local secondary students

---

## Why

Purpose of your communication or engagement and potential impact

To show the vast range of interesting careers in agriculture. Demonstrate the importance of agricultural research for food security and the future of rural communities.

---

## What

Key messages or opportunities you want to communicate

There is a rewarding career available in the Temora Shire. A wide range of careers are available through FarmLink, universities, our funding partners, research partners and agribusiness partners.

---

## How

Methods you will use to communicate or engage with people

Career speakers and videos from FarmLink, universities, our funding partners, research partners and agribusiness partners.

---

## Lead

Person responsible for communication or engagement activity

Chris Sims

---

## Status

Current position of planned activity

Awaiting approval

---

## Resource

Projected time commitment and cost of activity to FarmLink

Limited cost and time commitment

---

## Actions

Getting traction

Create a list of proposed speakers and video contributions. Contact local schools and career counsellors.

---

## Lake Centenary Walk – Information Boards

---

---

### When

Date(s) communication or engagement will take place

TBC

---

### Who

People and groups you plan to communicate or engage with and potential reach

The Temora community and tourists

---

### Why

Purpose of your communication or engagement and potential impact

Engage people who are on the FarmLink boundary for recreational activities

---

### What

Key messages or opportunities you want to communicate

FarmLink is committed to better outcomes for the Temora community. See what's happening at FarmLink now.

---

### How

Methods you will use to communicate or engage with people

FarmLink Information signage on Lake Centenary walk with – e.g. The FarmLink story, QR code links to our 'Virtual Trials Map'. 'Meet the farmer' QR code links to local farmer testimonial video.

---

### Lead

Person responsible for communication or engagement activity

Chris Sims

---

### Status

Current position of planned activity

Collaborate with council on creation of brief for content.

---

### Resource

Projected time commitment and cost of activity to FarmLink

TBC

---

### Actions

Getting traction

Collaborate with council on creation of brief for content. Contact council for next steps.

---

## Education Program collaboration with local schools

Life cycle and end use of canola, wheat, barley, pulses – integrated into curriculum

---

### When

Date(s) communication or engagement will take place

Ongoing collaboration with TSC and local schools

---

### Who

People and groups you plan to communicate or engage with and potential reach

Temora Shire school students

---

### Why

Purpose of your communication or engagement and potential impact

To educate local students about the cultivation and end use of products grown in the Temora Shire.

---

### What

Key messages or opportunities you want to communicate

FarmLink is committed to better outcomes for the Temora community. The crops grown in the Temora shire have a number of different end uses, are very important for the economic health of the shire and have wider food security implications.

---

### How

Methods you will use to communicate or engage with people

Collaborate with schools to incorporate the biology, chemistry, agriculture, photography and economics of cropping into the curriculum. Also incorporate end-use of local cropping products into the home economics curriculum (with reference to different types of grains/ grain quality/pulses and oilseeds and how there uses vary).

---

### Lead

Person responsible for communication or engagement activity

Sarah Clarry

---

### Status

Current position of planned activity

Liaise with TSC

---

### Resource

Projected time commitment and cost of activity to FarmLink

TBC

---

### Actions

Getting traction

Liaise with TSC

---

## Additional events (not proposed)

---

FarmLink Sponsorship of Local Agricultural Art and Photography Prizes

---

FarmLink presence at Temora Agricultural Show

---

'Barley to Bottle/Aussie White' Public Talk and BBQ

---



---

# FarmLink Sponsorship of Local Agricultural Photography prizes

---

## When

Date(s) communication or engagement will take place

November

---

## Who

People and groups you plan to communicate or engage with and potential reach

Local artists, photographers and the Temora Regional Arts Centre

---

## Why

Purpose of your communication or engagement and potential impact

To create more interest in local agriculture. Content creation for TSC and FarmLink social media. Possible acquisitions for FarmLink office or meeting room.

---

## What

Key messages or opportunities you want to communicate

FarmLink is committed to better outcomes for the Temora community.

---

## How

Methods you will use to communicate or engage with people

Sponsorship of local art prizes. Support of local artistic expression on social media.

\$500 acquisition of best agricultural photography at Temora Art Prize. Permission to use all entrants photography in social media and FarmLink publications.

---

## Lead

Person responsible for communication or engagement activity

Chris Sims

---

## Status

Current position of planned activity

Confirm approval of acquisition cost and ability to use all entrants photography (digital files) in FarmLink social and publications.

---

## Resource

Projected time commitment and cost of activity to FarmLink

Confirm acquisition cost of \$500.

---

## Actions

Getting traction

Costings

---

## FarmLink presence – Temora Agricultural Show

---

### When

Date(s) communication or engagement will take place

Temora Agricultural Show – Saturday 24th September.

### Who

People and groups you plan to communicate or engage with and potential reach

Temora local community, local farmers, local agribusiness

### Why

Purpose of your communication or engagement and potential impact

Awareness of FarmLink in the general community

### What

Key messages or opportunities you want to communicate

FarmLink is committed to better outcomes for the Temora community.

### How

Methods you will use to communicate or engage with people

Touch screen tablets Virtual Field Day. Stand set-up with large information boards and large video screens about FarmLink history and purpose, current research and trials of interest Stripper vs Draper, Pre em demo, Mixed species pasture. Handouts of Weather or Not, The Link, Research Report, factsheets, etc. QR codes for more information. FarmLink stickers and caps. Smaller pieces of equipment present – e.g. soil samplers, custom disc/tyne plot seeder. Maybe some H&P and Coolamon equipment that we use for harvest (without getting our other partners offside). Chaser with tracked machine? Photography and Art prize winners. Women in Ag breakfast tickets and information.

### Lead

Person responsible for communication or engagement activity

Chris Sims

### Status

Current position of planned activity

Costing

### Resource

Projected time commitment and cost of activity to FarmLink

6 staff members (2 members on each of three shifts) time in lieu/overtime given for time spent after hours. Creation of information boards/video. Hire of powered trade stand at show. Hire or purchase of large touch screen.

### Actions

Getting traction

Costing, booking, creation of info boards

---

## Barley to Bottle, Aussie White Public Talk and BBQ

---

### When

Date(s) communication or engagement will take place

April

---

### Who

People and groups you plan to communicate or engage with and potential reach

Temora community, FarmLink members

---

### Why

Purpose of your communication or engagement and potential impact

Tell the story of local agricultural products in an engaging way.

---

### What

Key messages or opportunities you want to communicate

FarmLink is committed to better outcomes for the Temora community. Agriculture is constantly evolving.

---

### How

Methods you will use to communicate or engage with people

Talk from Michael Sinclair and Headlands Whiskey about their collaboration. Talk from Graham Gilmore of Tattykeel Aussie White Sheep about breeding a new line of sheep and the adoption of the breed in TSC area. Tastings of both Headlands Whisky and MarGra lamb micro-marbled finish. Talk about the breadth of research FarmLink undertakes and how it provides opportunities for the Temora community

---

### Lead

Person responsible for communication or engagement activity

Chris Sims

---

### Status

Current position of planned activity

Planning

---

### Resource

Projected time commitment and cost of activity to FarmLink

TBC

---

### Actions

Getting traction

Contact speakers, caterers. Cost estimate. Work out ticket price.

**3.3 MAINTENANCE UPDATE**

**File Number:** REP22/239  
**Author:** Secretary Engineering  
**Authoriser:** General Manager  
**Attachments:** 1. March Maintenance Update

**REPORT**

Please see attached report prepared by the CEO of FarmLink for consideration. The report provides an update on TAIC maintenance priorities for consideration by the Committee.

**COMMITTEE RESOLUTION 3/2022**

Moved: Farmlink Col McCrone  
Seconded: Farmlink Rob McColl

That the Committee resolved to recommend that Council staff work with Farmlink to progress quotes and schedule the maintenance works according to the priorities outlined in the report attached.





**CARRIED**





***Report by Andrew Bulkeley***

Director of Administration and Finance Elizabeth Smith to be the first point of contact for maintenance requests. Elizabeth to get quotes for works listed and determine when they can be scheduled. According to the prioritised list as agreed.

Cr Jason Goode left the meeting at 10:22 am.

TAIC Maintenance Schedule – Effective 3<sup>rd</sup> March 2022

Item	Issue	Requirement	Status
1 	The current positioning and design of the system results in it filling with water during and after heavy rain resulting in the bathrooms in the Trefle Shed unusable and requiring the system to be pumped out.	Council have created a channel from the system to the nearest drainage line in order to facilitate water flow away from the system during periods of heavy rain.	Monitoring – issue always arises after heavy rainfall.
2 	Due to a lack of suitable spoon drains, during periods of heavy rain, water inundates the skillion and main Dow Shed.	Grading of the area is required to ensure water flows away from the buildings.	No action to date, TSC Engineering Dept may be able to look at a drainage system or regrade the area and put gravel down.
3 	The Evaporation Pond is designed to capture wastewater from chemical rigs. The existing liner is perished in sections allowing wastewater to permeate the soil when overflowing in periods of heavy or consistent rain.	Repair or replace liner.	No action to date, TSC Engineering Dept to look at what is required to address the problem.
4 General Building Gutter and Downpipe Maintenance	Evidence of water damage in Workshop 2 and gutters often full of leaves and leaking in sections.	Regular inspection and gutter cleaning required. Some gutters likely to need to be replaced.	Gutters cleaned in Q4 2021 with no issues noted since. Inspection by plumber arranged and awaiting feedback from his assessment.
5 	Section of ceiling has become detached from battens and dropped.	Refasten ceiling to batten.	Quotes being sought for repair.

6	Box Guttering on Administration Buildings 	During and after heavy rain, excessive water leaks onto a main pedestrian point creating a slip hazard.	Repair or re-design required.	Plumber assessed the box drain and will speak to Council.
7	Trefle Shed Roller Door 	The door at the northern end of the shed is at time non-functional.	Requires repair or re-design.	Temporarily repaired by Farm Link Farm Manager, but the mechanism on the wind for the chain needs to be properly repaired as it still catches and comes off. Will arrange for a door professional to come and quote on repair.
8	De-hydrator in Workshed 2 	Redundant unit previously used by NSW DPI. It appears to contain asbestos and is limiting Farm Link's expansion of the work area.	Requires removal.	No action to date. Needs to be disconnected from main power and removed have organized an asbestos assessment and the guidelines required for its removal.
9	Corrugated Roofing on Hayshed	Two pieces of iron unfastened to roof.	Re-fastening of iron to roof.	No action to date. Awaiting roofer to quote and fix. Also, to quote on guttering and installing a water tank.
10	Redundant Toilet & Shower Facilities 	Unusable and hazardous building.	Requires inspection and quoting to determine cost of removal or otherwise.	Has been closed to all general use. An asbestos removal company has assessed the building to determine the next steps.

11	Pest Management Review	In late 2022 House Maintenance undertook an inspection of buildings and sheds across the TAIC. As there was evidence of termite damage on some buildings it was recommended that a further Pest Inspection be undertaken to ensure no ongoing activity or risk to building integrity.	Pest inspection has been arranged.	Awaiting report.
----	------------------------	---	------------------------------------	------------------

#### Maintenance Fund Update

As part of the TAIC Licence Management Agreement, there is a \$20,000 funding allocation to maintenance of the site and facilities per annum.

As at the 3<sup>rd</sup> February 2022 \$3,220.41 has been utilized. The two primary costs were related to the cleaning of the shed gutters and the repair to a water leak.

Andrew Bulkeley

Farm Link

3<sup>rd</sup> March 2022

**1. ANDREW BULKELEY**

Noted that the Councillor/Farmlink board meeting (Barley to Battle) was planned for April, however it will be moved to 27 May 2022 to coincide with the new date of the Farmlink Annual General Meeting.

190 ewes of Aussie White variety now on site. Enables trials for livestock.

Speaking with Local Land Services about putting a vet on in the local area.

Two new staff joined late last year. One more role to be filled soon.

Speaking with a prospective tenant about lease of storage shed.



5        CLOSE MEETING

The Meeting closed at 10:38am.

This is the minutes of the TAIC Partnership meeting held on Tuesday 8 March 2022.

.....

GENERAL MANAGER

.....

CHAIRPERSON

**6.2 MINUTES OF THE ACCESS & EQUITY COMMITTEE MEETING HELD ON 8 MARCH 2022****File Number:** REP22/298**Author:** Executive Assistant**Authoriser:** General Manager**Attachments:** 1. Minutes of the Access & Equity Committee Meeting held on 8 March 2022**RECOMMENDATION**

It is recommended that the reports be received.

It is recommended that the reports and recommendations as presented be adopted.



**Date:** Tuesday, 8 March 2022

**Time:** 11:25AM

**Location:** 105 Loftus Street  
TEMORA NSW 2666

# **MINUTES**

## **Access & Equity Committee Meeting**

**8 March 2022**

**Order of Business**

<b>1</b>	<b>Open Meeting .....</b>	<b>3</b>
<b>2</b>	<b>Apologies .....</b>	<b>3</b>
<b>3</b>	<b>Disclosures of Interest .....</b>	<b>3</b>
<b>4</b>	<b>Reports .....</b>	<b>5</b>
3.1	Pathway proposal between Temora Recreation Centre and Temora Bowling Club.....	5
3.2	Development Proposal 175-177 Hoskins Street (Former Target Premises) .....	14
3.3	Draft Outdoor Dining and Street Stall Policy.....	18
<b>5</b>	<b>Close Meeting .....</b>	<b>20</b>

**MINUTES OF TEMORA SHIRE COUNCIL  
ACCESS & EQUITY COMMITTEE MEETING  
HELD AT 105 LOFTUS STREET, TEMORA NSW 2666  
ON TUESDAY, 8 MARCH 2022 AT 11:25AM**

**PRESENT:** Cr Claire McLaren, Cr Belinda Bushell, Cr Anthony Irvine (Observer), Craig Warne (Observer)

**IN ATTENDANCE:** Kris Dunstan (Director of Environmental Services, Claire Golder (Town Planner), Elizabeth Smith (Director of Administration & Finance)(Zoom), Gary Lavelle (General Manager), Rob Fisher (Engineering Services Manager)

**Rachel Parson addressed the committee at the commencement of the meeting regarding the Development Proposal 175-177 Hoskins Street.**

**1 OPEN MEETING**

11:25am

**2 APOLOGIES**

**COMMITTEE RESOLUTION 1/2022**

Moved: Cr Belinda Bushell

Seconded: Cr Claire McLaren

That apologies from Disability Representative Michael Floyd, Pinnacle Services Sheree Axtell, Community Rep Jane Sanders, Community Rep Dale Wiencke, Temora Community Centre Deb Patterson and Community Rep Robert Jordan be received and accepted.

**CARRIED**

**3 DISCLOSURES OF INTEREST**

Councillor/Officer	Item	Nature of Interest	How Managed
Kris Dunstan	REP22/219	Pecuniary Interest	Left meeting

**1. NOMINATIONS FOR CHAIRPERSON**

Kris Dunstan was nominated as Chairperson.

No other nominations received.

**COMMITTEE RESOLUTION 2/2022**

Moved: Cr Belinda Bushell

Seconded: Cr Claire McLaren

That the Committee resolved to recommend to Council that Kris Dunstan Director of Environmental Services is the Chairman of the Access & Equity Committee.

**CARRIED**

**4 REPORTS****3.1 PATHWAY PROPOSAL BETWEEN TEMORA RECREATION CENTRE AND TEMORA BOWLING CLUB****File Number:** REP22/168**Author:** Town Planner**Authoriser:** Director of Environmental Services**Attachments:**  
**1. Footpath request**  
**2. Pathway proposal****REPORT**

Council has received correspondence from Mr Craig Warne advising of current access issues along the grassed area between the Temora Recreation Centre and the Temora Bowling Club. This land is owned by Temora Shire Council. Currently there is only a grassed area in this location and no formal path. The site is shown by Figure 1 below.

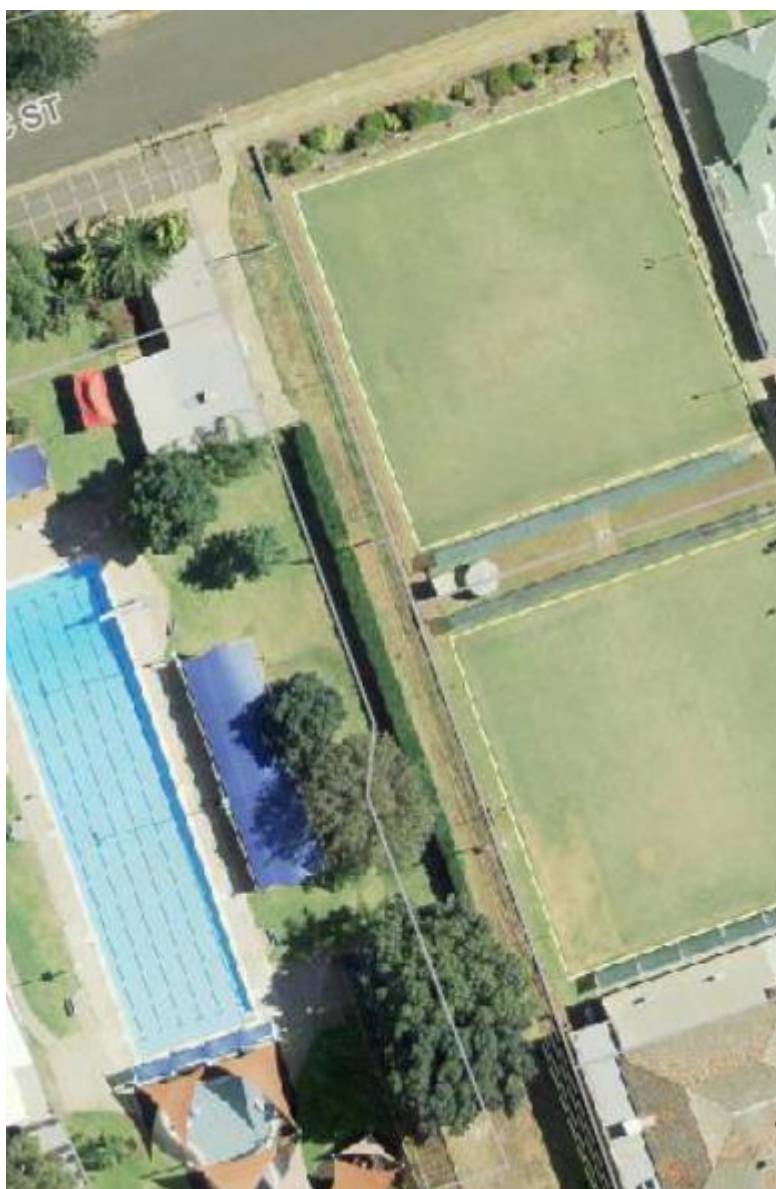


Figure 1: Aerial image of the site

The correspondence (attached) suggests that a concrete path be installed in this location to improve access.

Preliminary discussions with Council Engineering Services Manager about the matter have occurred, with the advice being:

As this is on Council land without any other properties it will be at the full cost to Council.

Length is 120 metres proposed concrete footpath.

(Pram Ramp not required at Anzac St end).

Pathway to adjoining concrete path on Anzac St and through to concrete path behind kerb that accesses the bowling club.

Budget estimate required for this job is \$42,000.

*Estimate is slightly higher per metre than other concrete footpaths in the budget as this area has restricted accessibility due to powerlines restricting access width.*

*Width between power poles and fence is 2.4 metres and the typical width of a concrete truck is 2.9 metres including mirrors.*

*This means that plant/equipment such as concrete trucks, etc. won't be able to access the site other than each end of the job thus adding additional labour requirements to the project that must financially be accounted for.*

The attached proposal with images provides explanation.

Other considerations;

- New path at 1.5 metres wide will be only 0.5 metres off the pool fence and 0.4 metres away from the power poles on the other side.
- Screening hedge along the pool fence will need pruning back to the fence to prevent path obstruction and more regular maintenance pruning this hedge to keep it maintained back off the pathway.
- Driveway access to pool needs maintaining at the northern end as the only driveable access into the pool area. New path to be constructed adjoining concrete driveway access at Northern end.
- At the southern end (Bowling Club) the distance provided of 120 metres finishes at the gravel driveway that accesses the back of the pool and the bitumen sealed Bowling Club Lane. This proposed pathway won't be a full link back onto a concrete pathway at the southern end except the concrete path that goes to the doors of the bowling club. Installation of shared zone signage with a 10km/h limit at the start of the gravel access driveway at a cost less than \$300 should be undertaken as further consideration for safety with this driveway the only link between concrete pathways.
- Further consideration may be required to link to the concrete path network without putting pedestrians onto a driveway and a public laneway (road) by a further concrete path extending in Lions Park along the lawn edge (beside the gravel driveway) to join the concrete pathway up further or bitumen sealing of the gravel driveway access. This is an extra 40 metres of concrete path at a cost of \$12,000. OR Bitumen Sealing Driveway up to bend where new disability parked is funded for install is 300m2, approximate cost for two coat seal is \$3,000 (Not including any earthworks). Sealing full gravel driveway area of 500m2 has an approximate cost for two coat seal of \$5,000 (Not including any earthworks).



- The northern end of the site will be used by heavy machinery entering and exiting the site for the Temora Pool upgrade from March 2022 to November 2022. Therefore it is preferred that construction of any new footpath not occur until the pool upgrade is completed in November 2022, to avoid damage to any new path.

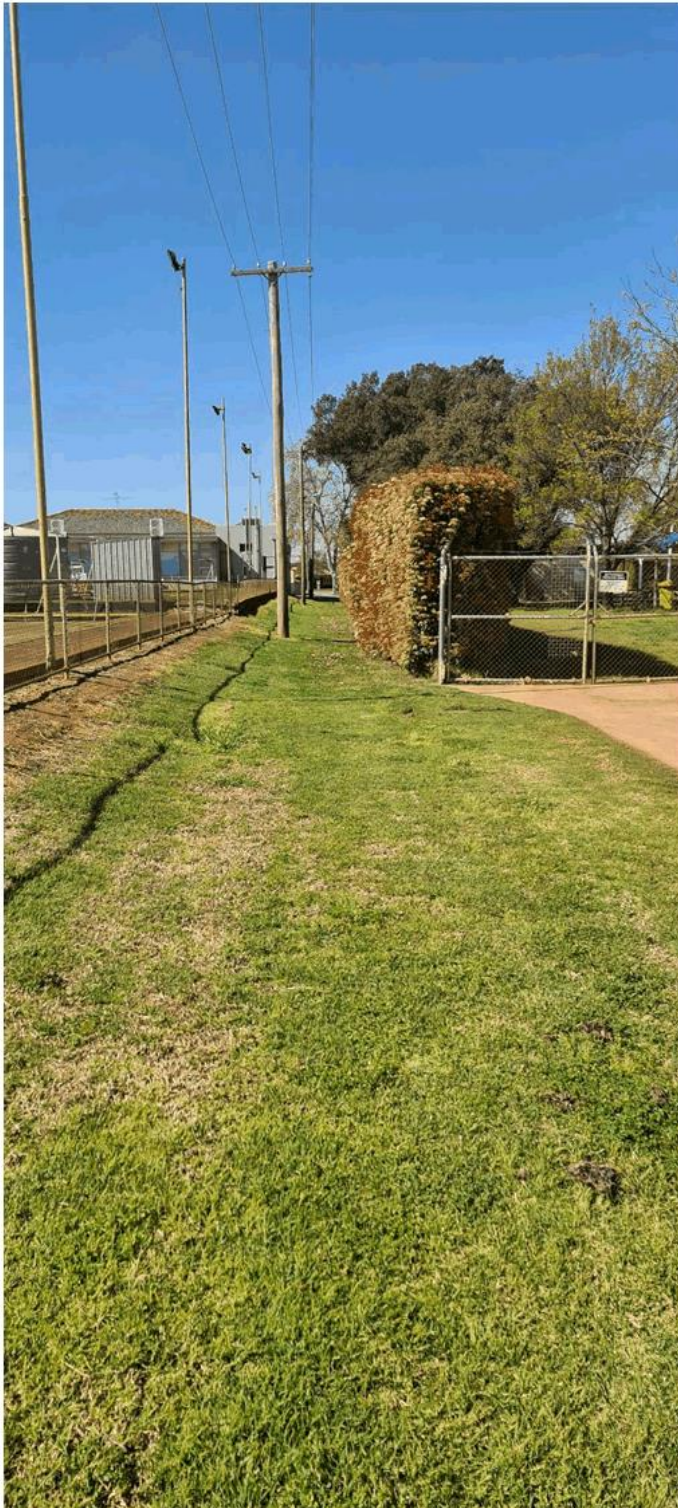
**COMMITTEE RESOLUTION 3/2022**

Moved: Cr Claire McLaren

Seconded: Cr Belinda Bushell

The Committee resolved to recommend to Council that the path upgrade be referred to the PAMP plan and the hedge be trimmed in the meantime.

**CARRIED**



Footpath between Recreation center and bowling club for Safe Equitable access solution. Footpath

would avoid current issues with noxious weeds (Kahki weed and Tribulus weed/cathead) flooding and



muddy and dusty conditions for mobility aids!





Other pathway access via Temora Primary- Callaghan Park is subject to hazardous mobility and pedestrian conditions too! Muddy, Dusty, Flooding.

**Proposed Concrete Pathway location and length**New path to be a widening of the concrete driveway at the Northern end

This area to be fully concreted to include new footpath on alignment and widen the concrete driveway access slightly.



New path alignment through narrow section

Looking from Northern end



Looking from Southern end





Southern End Junction

Consider installing Shared Zone Signage  
so gravel driveway can be utilised  
safely as the pathway access up to the  
concrete pathway in Lions Park

(It is 40 metres up the gravel driveway to access  
the concrete path in the park)



**3.2 DEVELOPMENT PROPOSAL 175-177 HOSKINS STREET (FORMER TARGET PREMISES)****File Number:** REP22/171**Author:** Town Planner**Authoriser:** Director of Environmental Services**Attachments:**  
**1. Report to Assets and Operations Committee**  
**2. Attachment to report****REPORT**

At the February Assets and Operations Committee Meeting, Committee members considered a report regarding a development proposal for the former Target premises at 175-177 Hoskins Street Temora. A copy of the report is attached.

The resolution of the Committee was as follows:

**Committee Resolution 1/2022**

Moved: Cr Rick Firman

Seconded: Cr Jason Goode

The Committee resolved to recommend to Council to consult with Traffic Committee, Access & Equity Committee and the two neighbouring businesses and landowners in relation to vehicles crossing the footpath.

As discussed in the report, and with relevance to the Access and Equity Committee, the proposal involves the following works and use of Council's footpath:

- Relocation of two stainless steel handrails. Currently there is an approximately 2 metre wide gap in the handrails adjoining the steps on the eastern side of Hoskins Street, in front of the former Target premises. It is proposed that this gap be widened to approximately 4 metres wide to allow a vehicle to drive between the handrails and enter the building.
- Use of temporary ramps to cross over the existing steps to drive across the footpath to enter the building. All vehicles, including vehicles towing trailers carrying other vehicles, would be required to exit the building in a forward direction.
- The number of vehicle movements is expected to be at least 20 movements per year, relating mostly to movements of a boat towed into and out of the premises, although there would be some additional movements when new acquisitions arrive or depart.
- It is proposed by the applicants that the vehicle movements only occur outside of peak hours, to reduce risks and inconvenience to pedestrians and other motorists
- Although the building has access to the rear laneway of Little Hoskins Street, the applicants advise that vehicles are unable to access the main part of the building without significant structural changes being completed within the building. This is due to the existing slope between Hoskins Street and Little Hoskins Street.



**COMMITTEE RESOLUTION 4/2022**

Moved: Cr Claire McLaren

Seconded: Cr Belinda Bushell

The Committee resolved to recommend to Council that no objection to removal and relocation of handrail provided that it complies with Australian Standards for handrails.

**CARRIED**

*Report by Claire Golder*

## ASSETS &amp; OPERATIONS COMMITTEE MEETING AGENDA

8 FEBRUARY 2022

**3.4 DEVELOPMENT PROPOSAL 175-177 HOSKINS STREET (FORMER TARGET PREMISES)****File Number:** REP22/53**Author:** Executive Assistant**Authoriser:** General Manager**Attachments:** 1. Correspondence**REPORT**

At its November meeting, Council resolved to deny a request from a prospective purchaser of the former target building to allow vehicular access into the front of the premises off Hoskins Street.

At the time Councillors believed that the access proposal was inappropriate due to:

- Loss of prime carparking spaces;
- Significant potential for vehicle/pedestrian conflict;
- Likely damage to kerb & gutter/steps/footpath surface; and
- Belief that rear access was achievable.

Council have since received a further letter from the proposed developers (copy attached) advising that they have purchased the building for the purposes of a tourist development (car/boat museum), however their proposal is contingent on having some form of front access.

In their correspondence, they have outlined a methodology that they believe will provide the temporary access that will be required on a few occasions per year to get vehicles in and out of the property. The proponent's solution to Council's concerns involve:

- the minor relocation of two stainless steel handrails;
- the use of temporary rubber backed ramps to traverse the steps/Kerb & gutter; and
- limiting entry/exit times to before 7:00am and after 8:00pm on limited number of occasions per year.

The proponent also states that they have approached neighbouring businesses who have indicated that they have no objection to their proposal. It is requested by the owners that Councillors attend an onsite meeting where their proposed solutions could be demonstrated, and the rear access constraints inspected and better understood.

After consultation with Council's executive, an inspection/demonstration has been arranged prior to the commencement of the February's Assets and Operations Committee. This would be after a proposed tour of inspection relating to stormwater that is also proposed before the same meeting.

It is anticipated that the site meeting time would be approximately 1.30pm on Tuesday, 8<sup>th</sup> February 2022.

**Budget Implications**

Handrail alterations - \$1,000

**RECOMMENDATION**

It is recommended that the Committee recommend to Council to consider the report.

*Report by Kris Dunstan*

**Kris Dunstan**

---

**From:** [REDACTED]  
**Sent:** Thursday, 13 January 2022 8:40 AM  
**To:** Gary Lavelle  
**Cc:** Kris Dunstan  
**Subject:** Request for Meeting and Demonstration

Good Morning Gary,

As you are aware we have previously had a meeting with Council in relation to requesting access for vehicle access to the premises (Old Target Building)

At that time our requests were denied. However since that time we have spoken to a number of Councillors who can understand or hear our proposals.

With this we request we be able to demonstrate on site to all Councillors what our proposal is and the reasons for it.

We have had an onsite meeting with Kris Dunstan and received some suggestions and guidance in relation to the premises.

We have purchased rubber backed ramps that sit on top of the steps at the premises and would allow us to level the ground floor level of the building. We would like the opportunity to demonstrate this using one of our people (fit between the hand rails). These ramps will NOT cause any damage to the current steps.

We have looked at gaining access via the rear lane. This avenue would come at extreme expense on our behalf and how it could be done in a way that we could tow a 25 foot boat inside. We would also like to demonstrate this.

We would also like to submit to Council that we would be agreeable to conditions on times of entry and exit to the Motor Museum. Hence vehicles, boats etc. will be driven into the premises and will remain there for long periods of time excluding us from using the entry/exit between 7am and 8pm for example.

Our request is that Council agree to move the current handrails apart a further 1 metre on each side to allow for the ramps.

We have spoken to our adjacent business proprietors who have verbally agreed that they would have no issue with this and would have no impact on their businesses.

We request that this meeting be arranged as a matter of priority as the rest of our plans for the building depend on this access.

We look forward to your response.

Thank you,

[REDACTED]

**3.3 DRAFT OUTDOOR DINING AND STREET STALL POLICY**

**File Number:** REP22/219  
**Author:** Town Planner  
**Authoriser:** Director of Environmental Services  
**Attachments:** Nil

**REPORT**

Council considered correspondence from the Temora Business Enterprise Group (TBEG) at their January Council meeting. Their request was as follows:

TBEG is requesting Council to review the Footpath, Café and Dining Policy to allowing outdoor dining tables & Chairs to set up on the street for licenced clubs, hotels and Cafes.

TBEG's submission for changes to the policy are:

1. Amend the policy to apply to all hospitality venues, not just 'Restaurants' as stated in Section 1.0 Introduction. The definition of hospitality venues includes pubs and clubs as well as cafes, restaurants, bakeries, etc.
2. Amend Section 2.2 (8) to allow furniture to remain on the footpath at the end of trading so long as it is either securely fastened or of significant weight that it cannot easily be removed.
3. Ensure that there is an appropriate time limit imposed on the consumption of alcohol on the footpath, of say 9pm.
4. Amend Section 2.2 (2) to state Outdoor dining on the footpath may extend beyond the boundaries of that premises only with the consent of the adjoining property owner/occupant.

At the meeting Council resolved: that Council receive a future report on the Footpath, Café & Dining Policy.

Council officers have prepared a draft revision of the previous policy, now known as the Draft Outdoor Dining and Street Stall policy. A copy of the draft policy is attached.

It is requested that the Committee members review the draft policy and provide feedback to Council officers prior to the final draft being presented to Council, before placing the document on public exhibition.

Kris Dunstan, Director of Environmental Services declared a pecuniary interest in relation to item REP22/219, due to being a business hospitality owner.

Kris Dunstan, Director of Environmental left the meeting at 12:05PM and took no further part in the discussion.

Cr Claire McLaren assumed the Chair.

**COMMITTEE RESOLUTION 5/2022**

Moved: Cr Belinda Bushell

Seconded: Cr Claire McLaren

The Committee resolved to recommend to Council to seek advice from a Access Consultant from Local Government NSW & Department of Planning and Environment on a draft policy regarding minimum standards for pedestrians and mobility scooters.

**CARRIED**

Kris Dunstan, Director Environmental Services returned to the meeting at 12:30pm.

Kris Dunstan resumed the Chair.

**1. LATE ITEM - TEMORA RECREATION CENTRE**

Received correspondence requesting a ramp at the Recreation Centre.

**COMMITTEE RESOLUTION 6/2022**

Moved: Cr Claire McLaren

Seconded: Cr Belinda Bushell

The Committee resolved to recommend to Council to receive quotes for a concrete ramp, install handrails and adjust the door closure.

And Further

That Council writes to the author of the outcomes.

**CARRIED**

**2. NEXT MEETING**

The next meeting will be held on Committee Day 7 June 2022. A save the date notice will be sent.

5        CLOSE MEETING

The Meeting closed at 12:50PM.

This is the minutes of the Access & Equity Committee meeting held on Tuesday 8 March 2022.

.....  
GENERAL MANAGER

.....  
CHAIRPERSON

**6.3 MINUTES OF THE ASSETS & OPERATIONS COMMITTEE MEETING HELD ON 8 MARCH 2022****File Number: REP22/287****Author: Executive Assistant****Authoriser: General Manager****Attachments: 1. Minutes of the Assets & Operations Committee Meeting held on 8 March 2022****RECOMMENDATION**

It is recommended that the reports be received.

It is recommended that the reports and recommendations as presented be adopted.



**Date:** Tuesday, 8 March 2022  
**Time:** 2:05PM  
**Location:** 105 Loftus Street  
TEMORA NSW 2666

# **MINUTES**

## **Assets & Operations Committee Meeting**

**8 March 2022**



**Order of Business**

<b>1</b>	<b>Open Meeting .....</b>	<b>3</b>
<b>2</b>	<b>Apologies .....</b>	<b>3</b>
<b>3</b>	<b>Disclosures of Interest .....</b>	<b>3</b>
<b>4</b>	<b>Reports .....</b>	<b>4</b>
4.1	Sunset Committee - Street Lighting .....	4
4.2	Council Depot Upgrades.....	5
4.3	Draft Recreation and Open Space Strategy .....	12
4.4	Draft Outdoor Dining and Street Stall Policy.....	182
4.5	Grant application - Proposed upgrade of Bradley Park .....	184
<b>5</b>	<b>Notice of Motion .....</b>	<b>196</b>
5.1	Notice of Motion - New Estate Park Facilities.....	196
<b>6</b>	<b>Confidential Reports.....</b>	<b>199</b>
<b>7</b>	<b>Close Meeting .....</b>	<b>200</b>

**MINUTES OF TEMORA SHIRE COUNCIL  
ASSETS & OPERATIONS COMMITTEE MEETING  
HELD AT 105 LOFTUS STREET, TEMORA NSW 2666  
ON TUESDAY, 8 MARCH 2022 AT 2:05PM**

**PRESENT:** Cr Rick Firman (Mayor), Cr Nigel Judd, Cr Claire McLaren, Cr Max Oliver, Cr Graham Sinclair (Deputy Mayor) (Chair), Cr Belinda Bushell, Cr Jason Goode, Cr Anthony Irvine

**IN ATTENDANCE:** Gary Lavelle (General Manager), Rob Fisher (Engineering Services Manager), Kris Dunstan (Director of Environmental Services), Elizabeth Smith (Director of Administration & Finance)(Zoom)

**1 OPEN MEETING**

2:05pm

**2 APOLOGIES**

Nil

**3 DISCLOSURES OF INTEREST**

Councillor/Officer	Item	Nature of Interest	How Managed
Kris Dunstan	REP22/217	Pecuniary Interest	Left meeting
Cr Nigel Judd	REP22/217	Non Pecuniary Interest	Stayed in meeting
Cr Jason Goode	REP22/217	Non Pecuniary Interest	Stayed in meeting
Cr Rick Firman	REP22/217	Non Pecuniary Interest	Stayed in meeting
Cr Rick Firman	REP22/209	Non Pecuniary Interest	Stayed in meeting

**4 REPORTS****4.1 SUNSET COMMITTEE - STREET LIGHTING****File Number:** REP22/144**Author:** Executive Assistant**Authoriser:** General Manager**Attachments:** Nil**REPORT**

As it has been some time since the Street Lighting Sunset Committee has met, Council needs to nominate Councillors for the Sunset Committee.

The Committee usually consists of 3 to 4 committee members.

**COMMITTEE RESOLUTION 13/2022**

Moved: Cr Max Oliver

Seconded: Cr Jason Goode

That the Committee resolved to recommend to Council to nominate Cr Firman, Cr Irvine, Cr Judd & Cr Bushell as delegates for the Street Lighting Sunset Committee.

**CARRIED**

**4.2 COUNCIL DEPOT UPGRADES**

**File Number:** REP22/205  
**Author:** Engineering Works Manager  
**Authoriser:** Engineering Services Manager  
**Attachments:** 1. Depot Modification Aerial Image  
2. Photos

**REPORT**

The purpose of this report is to request council allocate budget towards some upgrade works at the Temora Shire Council Depot on Hakea St in future budgets.

An overview plan detailing the items in this report is attached.

Investigation lead by the Engineering Works Manager with development of this proposal consulted with the Manager of Engineering Services, Plant Manager, Mechanic Team Leader, Procurement Officer (Storeman), Overseer, Project Officer and Open Spaces Coordinator.

**Chemical Management Improvements**

These proposed works are to improve the operation, functionality and legislative compliance in the way Council manages chemicals for vegetation control. Currently the vegetation control officer vehicle is stored at the depot along with the enclosed/locked chemical bund store, however filling up of the spray tank is undertaken at the Temora Tip as it has a pressure pump with the pressure at the depot too slow and cleaning out of the tank is done outside of legislated chemical management compliance by just emptying chemicals/washout over a bank at the Temora Tip.

This has been raised as an issue by the Vegetation Control Officer with management with the engineering managers agreeing the current practice is poor and requires modifications through budget commitment to alleviate the issues noted. Thus, the Engineering Works Manager proposes a modification at the council depot as a one stop shop in terms of Council's chemical management.

Proposed chemical management upgrades:

1. Install a small tank next to chemical store at the depot with power ran across and a pressure pump installed for quick filling of the spray unit
2. Create a fenced chemical evaporation bund next to the emulsion tank bund, for washing chemicals out of equipment and washing out (triple rinse) of chemical drums prior to correct disposal
3. This would also include a concrete pad between the chemical store and chemical bund with a drainage pit in the centre of the pad to capture any washout or spilled chemicals by running through a pipe into the chemical bund
4. Install chemical wash emergency shower as required for both the emulsion storage tank and chemical storage area, however Council currently doesn't have this safety requirement in place for staff

**Additional Undercover Depot Storage**

With changes in equipment particularly in the Parks and Gardens Function and other equipment owned that is not in covered storage it is proposed to build an extra open bay storage shed to store the following plant/equipment items.

In terms of the proposed new shed 40m long x 10m deep the plant proposed to park in it are:

(End closest to emulsion tank)

- New Parks and Gardens Tractor, mower and other attachments
- Tractor with slasher
- Parks and Gardens MR Tipper Truck
- Mowers (So only P&G utes in their current shed)
- light ute used as escort/traffic control (Instead of parking near stores office)
- Additional light ute in next year's plant budget to also be used as an escort/traffic control.

(Other half of shed, wash bay end)

- Traffic Lights
- Emergency Response Trailers
- Air Compressor Trailer
- Water trailer with pump (Concrete crew's trailer)
- Trailer toilet for worksite use
- Speed board trailer
- Tow behind broom

At the moment the majority of these plant and equipment items are parked in the open where they are weathering, resulting in deteriorating assets much faster than Council would like to try keep them in good condition and limit unnecessary maintenance on these items caused by heat warping or water damage.

Power has been costed into the new proposed shelter also to install sensor lights under the roof for night call-outs along with plugging in the traffic lights, emergency response trailers, etc for charging.

As part of constructing this new open bay shelter, power would be ran across to the existing shelter also to instal sensor lights under the roof for lighting when attending call-outs at night and to provide a charging port for the new mobile stage.

Now no other alternative is achievable as other workspaces are already utilised in storing other equipment and work vehicles leaving the only option to address the storage of these items by building the proposed open bay shed.

**Budget Implications**Chemical Management Improvements

After detailed quotations to form an estimate a budget commitment of \$24,000 is required.

Undercover Depot Storage

Open bay Shelter 40 metres x 10 metres with earthworks, power and additional bitumen sealed area after some investigation into cost a budget commitment of \$175,000 is required.

**Proposed budget options**Option 1 - Preferred

Fund both projects in the 2022/23 financial year for a total of \$199,000

Option 2

Fund the chemical management improvements in the 2022/23 financial year for \$24,000 and refer the undercover storage to the 2023/24 budget estimates for \$175,000.

**COMMITTEE RESOLUTION 14/2022**

Moved: Cr Max Oliver

Seconded: Cr Claire McLaren

That the Committee recommend to Council to forward Option 1 to the 2022/2023 budget estimates for consideration.

AND FURTHER

The Manager review orientation of the shed with a view to cost savings.

**CARRIED**

### Proposed Depot Modifications



**Key:**

Section of depot that will be part of road construction for new industrial subdivision



Proposed Fenced Chemical Evaporation Bund



Concrete pad which drains into evaporation bund for filling of spray tank and washing of chemical spray tank and bar on vehicle



Small Water Tank and Pump to fill spray unit as existing taps too low of pressure for timely filling



Existing Chemical storage container (Tank proposed beside it)



Proposed shed with open front facing north towards gravel yard – 40m long by 10m deep



Proposed Safety Bollards (to prevent vehicles cutting the corner past new shed)



Remove 2x Concrete Bay Dividing Walls



3 Bays made into 1 large bay to relocate sign racking from where the new shed will be installed. (Run power to this location to allow pipe cutting, etc)



Additional area to be bitumen sealed, including floor of proposed new shed for parking/storage of plant and equipment

Proposed Depot Modifications





**Proposed location of new undercover shelter****Various photos of some of the equipment and trailers proposed to store in the new undercover shelter – (Photos do not include all equipment that will be stored in it as listed in report)**





**4.3 DRAFT RECREATION AND OPEN SPACE STRATEGY****File Number:** REP22/165**Author:** Town Planner**Authoriser:** Director of Environmental Services**Attachments:** 1. Draft Recreation and Open Space Strategy**REPORT**

During 2020-2021, Council staff, the community and representatives of Temora sporting clubs worked with consultant, Mr Jarrod Bryant from CT Management Group to develop the Draft Temora Shire Recreation and Open Space Strategy (ROSS). A copy of the draft strategy is attached.

The purpose of the project was to complete an in-depth and wide-ranging review of all of Council's recreation and open space facilities. The matters examined included:

- Functional review – consider location and standards of facilities available
- Operational and maintenance requirements, responsibilities and costs
- Facility management
- Current levels of fees and charges
- Levels of utilisation
- Comparison to service level benchmarks

The review involved desktop studies, site inspection, community and sporting club surveys and interviews with representatives of sporting organisations.

Following this review, the Draft ROSS has been prepared for the consideration of Council. The Draft ROSS complements the Plans of Management prepared for Council Crown Lands – Sportsfields, Park, Lake Centenary and Temora Golf Club, however, provides much more detailed information.

The development of the ROSS is intended to further develop and strengthen the current position of parks, sport and recreation facilities and clubs within the shire. A major focus of the strategy is to ensure that the liveability of Temora Shire is enhanced so that the Temora community can continue to thrive. The strategy has been written to provide strategic direction for the planning, development, management and use of community sport, recreation and open spaces over the next 10 years. It identifies the key community infrastructure that already exists and the maintenance upgrades and changes that will be required to meet the anticipated growth of the region and responds to the community's needs and desires as identified through community engagement activities.

In addition, the consultant completed several supporting documents to the Draft ROSS, these being:

- Venue assessments
- Fees and charges review
- Sport and Recreation Expenditure Analysis
- Recreation and Open Space Strategy Operational Plan
- Review of community survey trends (this requires comparison to the new Resident satisfaction survey report, which was unavailable at the time of completing this report)

Discussion

The Draft ROSS is the outcome of many months of work reviewing information surrounding the use, operations and management of Temora Shire's recreation and open space land and extensive community consultation. The work complements the recent Resident Satisfaction Survey, which also provides Council with information about the community's view about open space. Councillors will note from the Resident Satisfaction Survey report that the rating of Temora's parks and playgrounds has improved since 2016, although there were some comments about the parks needing updating and inclusion of additional shade. The rating of sporting fields also reported a slight rise in rating, but concerns were raised about the conditions of some fields. Lake Centenary was the highest rated Council facility. Temora Recreation Centre and Aria Park Pool were also rated highly by the community.

The Draft ROSS is provided for Council to consider and review ahead of future budget considerations and as a component of supporting information to the Temora Shire Community Strategic Plan.

**COMMITTEE RESOLUTION 15/2022**

Moved: Cr Rick Firman

Seconded: Cr Claire McLaren

The Committee resolved to recommend to Council to refer the Recreation and Open Space Strategy to a future workshop in August/September 2022.

**CARRIED**

***Report by Claire Golder***

Cr Max Oliver left the meeting at 3:04 pm.

# Temora Shire Council

## Recreation & Open Space Strategy



Draft at 4 October 2021

*Insert into TSC template*

## Acknowledgements

TSC would like to acknowledge the contribution of those clubs, groups and community members that participated in the community engagement sessions, community survey and forums to help inform the development of the strategy. Additionally, the input of the TSC Councillors, Council staff and stakeholder representatives that provided advice and information during the development process is also acknowledged.

Special recognition of the contributions of TSC staff members Ms Claire Golder – Town Planner/Strategic Projects Officer and Mr Robert Fisher – Manager Engineering Services, is noted given the advice and attention that they provided towards the development of the strategy and through the provision of information and other resources.

## Contents

Section Number	Contents item	Page
	Executive Summary	5
<b>Section 1</b>	<b>Introduction</b>	8
	1.1 Mayoral Message	9
	1.2 Introduction	10
	1.3 Benefits of Sport and Recreation	13
<b>Section 2</b>	<b>Temora Shire Context</b>	14
	2.1 TSC Vision, Mission & Values	15
	2.2 TSC Strategic Context	16
	2.3 Australian Sports Context & Temora Shire	17
	2.4 Sport & Recreation Trends	18
	2.5 TSC LGA Population	20
<b>Section 3</b>	<b>Community Infrastructure Provision (type &amp; standard)</b>	21
	3.1 Open Space Requirements	22
	3.2 Recreation & Open Space Classification Framework	22
	3.3 Provisioning standards	23
	• Recreation Parks Classifications	23
	• Sports Parks Classifications	25
	• Specialised Sports Parks Classifications	26
	• Private Sports Facilities Classifications	27
	• Other Open Space Classifications	28
	• Nature Reserves & State Forests Classifications	29
	3.4 Facility Sustainability & Multi-use	29
<b>Section 4</b>	<b>Existing Provision of Open Space (amount &amp; distribution)</b>	30
	4.1 TSC Facilities – quantity	31
	4.2 TSC Facilities – quantity & population	33
	4.3 Open Space Land Provision	35
	4.4 TSC Facilities – distribution	38
<b>Section 5</b>	<b>Parks &amp; Playgrounds provision</b>	47
	5.1 Parks	48
	5.2 Parks – Temora	48
	5.3 Parks – Aria Park	64
	5.4 Parks – Springdale	69
	5.5 Parks – Key Findings	70
<b>Section 6</b>	<b>Sports Parks provision</b>	71
	6.1 Sports Parks - Temora	72
	6.2 Sports Parks – Aria Park	79
	6.3 Sports Parks - Utilisation	80
	6.4 Sports Parks – Key Findings	86
	6.5 Sportsgrounds Provision & Improvements	87
<b>Section 7</b>	<b>Specialised Sports Parks provision</b>	90
	7.1 Specialised Sports Parks - Temora	91
	7.2 Specialised Sports Parks – Aria Park	95
	7.3 Specialised Sports Parks – Utilisation	99
	7.4 Specialised Sports Parks – Provision & Improvements	101

<b>Section 8</b>	<b>Consultation</b>	102
	8.1 Community & Stakeholder Consultation	103
	8.2 Community Consultation – Recreation & Open Space Survey	103
	8.3 Community Consultation – Analysis & Commentary	109
	8.4 TSC Sport & Recreation user groups – Recreation & Open Space Questionnaire	116
	8.5 TSC Sport & Recreation user groups questionnaire – Analysis & commentary	120
	8.6 TSC Sport & Recreation user groups – One-on-one consultation meetings	123
<b>Section 9</b>	<b>Administration &amp; Management</b>	127
	9.1 Bookings	128
	9.2 Right of Use Agreement for Sporting Fields	129
<b>Section 10</b>	<b>Sport &amp; Recreation funding</b>	130
	10.1 Funding – TSC	131
	10.2 Rates and Sport & Recreation Facilities	132
	10.3 Funding – Grants & Funding opportunities	132
	10.4 Income – Fees & Charges	135
	10.5 TSC Leases & Licenses	137
<b>Section 11</b>	<b>Major Events</b>	138
<b>Section 12</b>	<b>ROSS Recommendations</b>	140
	12.1 Timeframes	141
	12.2 Efficiency	141
	12.3 Asset Management	141
	12.4 TSC ROSS Recommendations	142
	<b>Appendices</b>	154
	Appendix 1 – Benefits of Sport & Recreation	155
	Appendix 2 – Sport & Recreation Trends	160
	Appendix 3 – Summary Report: The future of Australian Sport	164



## Executive Summary

The development of the Temora Shire Council (TSC) Recreation & Open Space Strategy (ROSS) is a proactive move by TSC (Council) to further develop and strengthen the current position of parks, sport and recreation facilities and clubs within the shire. A major focus of the strategy is to ensure that the liveability of the TSC Local Government Area (LGA) is enhanced so that the Temora community can continue to thrive. The strategy has been written to provide strategic direction for the planning, development, management and use of community sport, recreation and open spaces over the next 10 years.

It identifies the key community infrastructure that already exists and the maintenance upgrades and changes that will be required to meet the anticipated growth of the region and responds to the community's needs and desires as identified through community engagement activities. The ROSS notes the strong community and sport club participation in the development of the strategy through their involvement in the consultation activities. The high level of involvement is a testament to the facilities that TSC provides and value that the TSC community attributes to the regions' parks, sportsgrounds and open space areas.

The ROSS has been developed with a focus on future sustainability. Consequently, the analysis within the document considers all of the identified spaces and user groups of those facilities critically to ensure alternatives to the status quo are contemplated. Furthermore, the ROSS also considers equity issues and broader community and Council outcomes that are impacted by sport, recreation and open space provision. It is recognised that there are differences between and within communities in terms of the demographic characteristics, their level of need and the configuration and accessibility of services. Thus, a one size fits all approach is not necessarily the most appropriate course of action.

When combining the results of all engagement activities and in consideration of implementing/continuing best practice within the parks, sportsgrounds and open space operations, the following key themes emerged as strategic priorities for the region:

- Increase the activation of public spaces – TSC has many quality open spaces which have appropriate infrastructure and community facilities that will enable a wide variety of events and activities to be held. To further support, and in some cases justify, the levels of expenditure and support provided to those facilities there is a need to increase activation and community use to justify continuation of the levels of service and funding provided.
- Improve existing assets to maximise utilisation - improvements to existing assets will enable better utilisation by the community. In many cases these improvements will negate the need for the development of additional assets or spaces. An approach focused on quality over quantity is suggested, particularly one that supports multi-use and the consolidation of facilities where there is evidence that utilisation levels are below an established threshold.
- Improve accessibility and connection – improving the accessibility and connection of facilities to one-another in all future developments and redevelopments of public spaces, and to other facilities (i.e. schools, shopping centres, medical facilities etc.) within the respective population centres needs to be a key consideration to increase activation and community health outcomes.

- Improve community health - Community infrastructure and public spaces will be designed to improve community health outcomes. It is envisioned that community health outcomes will be improved through the planning and provision of better and appropriate facilities throughout the shire to support healthy lifestyles.
- Collaborate where possible - Partnerships will be sought to ensure the efficient provision of community infrastructure and public spaces. Council will seek cost effective and sustainable facility outcomes through supporting projects and initiatives that service multiple groups and provide dual outcomes or greater.

The key findings from the above analysis are as follows for the TSC LGA as a whole:

- Within the Sportsgrounds classification there is an oversupply of higher level/quality facilities than would not normally be provided if Council were to strictly adhere to the planning standards.
- The oversupply of higher level/quality facilities appears to result in an under supply of local classification sports facilities. This could lead to the argument that TSC could theoretically reduce the standard of service provided at some facilities, particularly those within the District classification.
- Within the Parks classification there is an oversupply of District/Regional level/quality facilities, and Minor Local level facilities, resulting in an undersupply of mid-tier Local Level Parks if Council were to strictly adhere to the planning standards.
- It could be argued that the oversupply of the District/Regional level/quality facilities makes up for the undersupply of Local Level Parks and the oversupply of the Minor Local level facilities.
- Given the overall supply of Parks in Temora is slightly under the recommended standard of provision there is a case for further scrutiny of the distribution of parks within the various classification ranges throughout the Temora town area to ensure that there is a balance throughout to sufficiently service the community. The overall analysis of the supply of parks and sportsgrounds demonstrates that except for Temora (to a minor degree) there is a sufficient supply of parks for the population levels forecast to the year 2031.

The outcomes of the ROSS are as follows:

- Council acknowledges the oversupply of higher quality sportsfields and parks in Temora Shire.
- There is broad level community and club support for Council to maintain these facilities to the current standards.
- The decisions of Council to continue to maintain these facilities responds to the need for community amenity and liveability.
- Council must continue to seek efficiencies in maintenance expenditure and manage community expectations in relation to additional or enhanced facilities.
- Council must seek additional contributions from users of Council sports facilities to manage the costs of maintenance and necessary upgrades that have demonstrated strategic benefit.

The minor shortage of parkland area in Temora come the year 2031 is noted and options to address this item include:

- Potential development of park capacity in land around the south-eastern area of Temora, should additional development occur in this area the development of the Golden Gate Reserve land parcel which has previously be excluded from the hectare measurements due to the undeveloped nature of the location should be considered. This site may need to co-exist as a retention basin as an outcome of the forthcoming Temora Floodplain Risk Management Study and Plan.

When it comes to sportsground provision, the supply at a town/village and shire wide level is sufficient for the population levels forecast to year 2031.

Overall, the Temora Shire area has an excess of open space to service the needs of the community as it moves towards 2031. It has been noted previously that the distribution of this space does not strictly meet the desired standards of service, but this position is manageable given the non-conformance is not significant. Given the desired standard of service is exceeded in Aria Park and Springdale it is recommended that Council consider options for limiting maintenance and upgrade costs associated with facilities in those locations if the opportunity were to arise.

## Section 1 - Introduction

## 1.1 Mayoral Message

The Temora Shire Council Recreation and Open Space Strategy is a blueprint for the future development of quality community space throughout the Shire.

The ROSS reflects the needs and expectations of our growing community while setting a framework for the creation of an active, safe, healthy and vibrant shire that enhances TSC's reputation as the friendly location, that also loves its' sport and recreation.

While Council is the body driving this strategy, an all of community approach is needed to deliver upon its' objectives. TSC will be working with all levels of Government, along with state and local sport and community organisations, to ensure that all objectives can be achieved.

The ROSS and accompanying recommendations are wide ranging and address the following key priority areas in the TSC Community Strategic Plan Report 2030:

- Retaining Our Quality of Life
- Engaging and Supporting the Community
- Building Our Shire Economy
- Preserving Our Beautiful Surrounds

TSC would like to thank all community members who contributed to the development of this strategy through their submissions, participation in consultation sessions and stakeholder discussions.

Many of the ideas contained within this strategy originated from the community. The level of engagement from all areas within the shire is a robust statement regarding the important role that sport and recreation plays within our community and the value that is placed upon the many facilities that Temora Shire residents are proud to have access to.

**Councillor Rick Firman OAM**

**Mayor of Temora Shire Council**





## 1.2 Introduction

TSC is responsible for supporting the planning and provision of recreation, cultural facilities and activities in and for the Temora LGA. These activities primarily align with the following TSC Community Strategic Plan items and sub-items:

- Retaining Our Quality of Life – Provide a safe and supportive living environment for our residents
- Retaining Our Quality of Life – Provide services required for excellent liveability in a rural community
- Engaging and Supporting the Community – Provision of Sport facilities that are well maintained, planned and meet the expectations of the community
- Engaging and Supporting the Community – Support volunteers within the community

For Council to effectively enact its' role in supporting the community and clubs that utilise the many sport and recreation facilities throughout the Shire there needs to be an understanding of what is currently provided and to whom. To further support this position there also needs to be an appreciation of the community's aspirations and needs in relation to sport, recreation and open space services. Councils' strategies are then required to match and respond appropriately to those needs for the future planning of facilities and operational maintenance/service-level provision.

For Council and the community to move in the right direction, it is necessary for TSC to have a number of objectives to strive towards that will help guide Council on its' mission to provide great facilities and support an active community. The following objectives have been developed with the intent of setting that course.

### ***Temora Shire Recreation and Open Space Objectives:***

- Provide a diverse range of recreation opportunities within the Temora LGA
- Provide accessible infrastructure supporting the disabled and ageing community
- Provide a family orientated social atmosphere through provision of facilities conducive to social interaction
- Ensure financial sustainability of service provision, through appropriate management of recreation and open space assets
- Ensure recreation and open spaces are adequately maintained and comply with current safety standards

The TSC ROSS attempts to capture the above requirements and set standards for those facilities provided by Council. Furthermore, the ROSS seeks to balance the levels of future provision to match community needs and expectations. Through review of the existing facilities, gap analysis, use of asset management data, and obtaining valuable community feedback TSC has developed the ROSS to help guide recreation and open space provision for the next 10 years.

For the purpose of this strategy, "open space" means that land which is public open space, inclusive of all areas owned/managed by Council, such as parks, playgrounds, sports grounds, reserves, gardens, rivers, lakes, bushland and other areas including urban open space (pedestrian precincts/public squares). Community infrastructure can be defined as the

assets and land required to accommodate and support community activities, services and programs. Although many of these spaces are publicly owned, private facilities can also meet the community's requirements when accessible by the community.

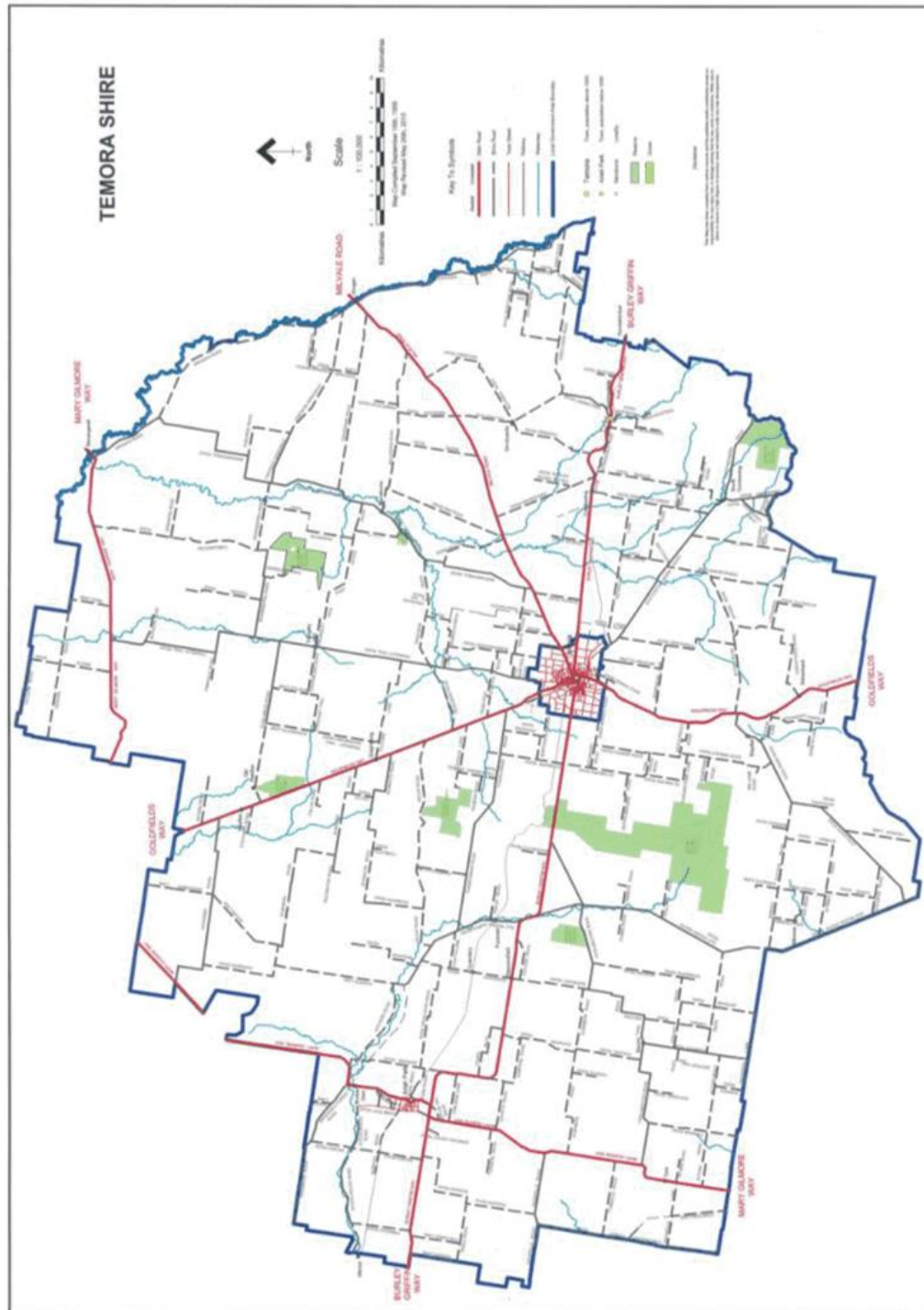
The ROSS is a living document that will be subject to review during its' term. Council will continue to listen to and take into account the input received from the TSC community in relation to developing trends, and other issues which may require further modification of the approaches recommended within this strategy.

The intention of the ROSS is to provide an integrated approach to the future provision of parks and recreation services through developing the direction for:

- Council's role in the provision of sportsgrounds, parks, and open space facilities.
- The development of objectives to identify priorities for the provision of sportsgrounds, parks, and open space facilities.
- Strategies and actions to address these objectives.
- A framework from which Council can monitor its implementation success.

By developing the ROSS Council is aiming to create a network of open spaces that support the development of a connected and liveable shire. This is achieved through identifying key community infrastructure that will be needed over the next 10 years and by responding to the community's engagement input. Additionally, there has been consideration of independent analysis and Council officer input to further guide the approach. Consequently, the needs of the Temora Shire community and clubs have been captured in a balanced matter to ensure Council's expenditure on facilities is sustainable in the long-term.

The ROSS integrates and considers Councils' other existing strategies relevant to recreation and open space provision, as well as seeking to support the development of future Council strategies and plans that will complement the delivery of sport, recreation and open space facilities and activities. In this regard, the ROSS may also identify the need for the development of additional strategies, plans and operational documents to ensure thorough analysis and consideration of feasibility and other factors that may influence the consideration of future projects. This approach will further enhance the capacity of Council and clubs when considering issues such as timing and estimated costs for future community infrastructure projects, thereby increasing the capacity of Council to meet any identified future needs.



**Map 1: Temora Shire Local Government Area**



### 1.3 Benefits of Sport and Recreation

A comprehensive review and statements on the benefits of recreation, sport and open space provision is provided in **Appendix 1**. As an overview it is important to note the positive health and fitness benefits that can be attained through regular participation in sport and recreation activities, which have been well researched and documented through numerous other sources.

Participation in recreation has been linked to the prevention and treatment of physical and mental illnesses and is a useful intervention strategy in reducing anti-social behaviour. From this perspective, as well as due to the many other positive benefits associated with supporting active living, the ROSS is a valuable resource to support the TSC community across multiple social, health and wellbeing areas. Council recognises the benefit of sport and recreation and the important role that it plays in developing the fabric of the shires' community.



*Image 1: The Role and Impact of parks, sportsgrounds and open space*

## Section 2 – Temora Shire Context

## 2.1 TSC Vision, Mission and Values

TSCs' vision, mission and values shape and drive how Council responds to community needs and delivers the many valuable services it provides. The ROSS seeks to support and deliver upon these according to their relevance to recreation and open space, and to assist in supporting the broader overall desired outcomes.

### Our Vision

Our community strives to reflect the qualities of its greatest asset - its people, each of whom we value as individuals.

With our rural heritage as our foundation, we embrace change and grasp every opportunity to enhance our environment, economy and lifestyle.

### Our Themes

- Retaining our quality of life
- Engaging and supporting the community
- Building our Shire's Economy
- Preserving our beautiful surrounds
- Embracing and developing Aviation
- Enhancing our agricultural wealth

### Our Values

We will make the best decisions we can, through:

- Leadership and Respect - we will act decisively with knowledge and courage in the best interest of our community
- Integrity and Transparency - we will act honestly and openly in all our dealings with a view to making ethical and equitable decisions

We will always act with the community as our primary consideration, through:

- Community Focus - we will engage with our community to provide services that respond to community need
- Future Custodianship - we will always act with consideration of the impact of our actions on future generations

We will value the views and input of others, through:

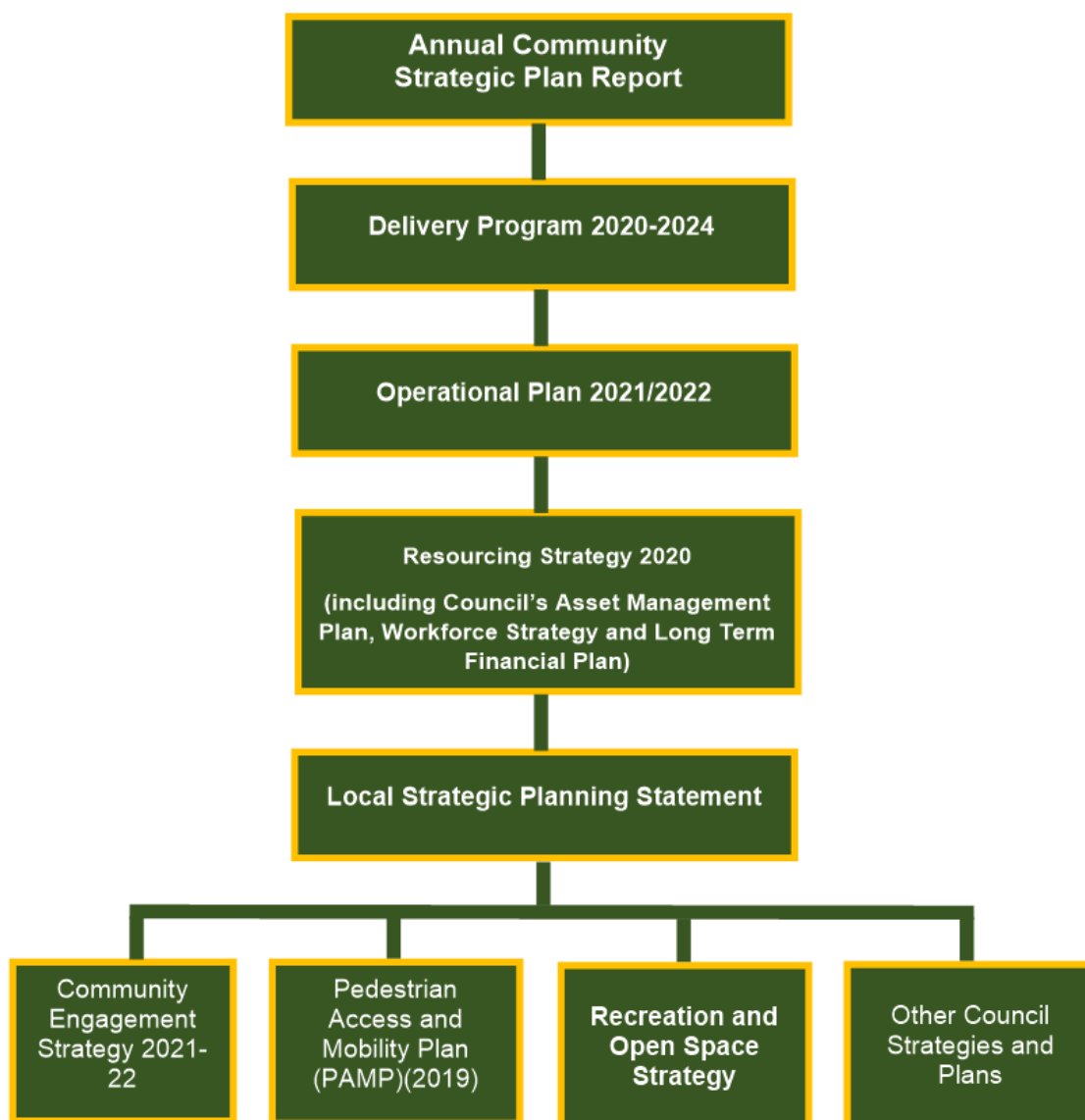
- Teamwork and Cooperation - we will work together with open communication to achieve a common goal by sharing knowledge and supporting each other
- Effective Partnerships - we will treat everyone with respect by being inclusive, non-judgemental and valuing diversity

We will maximise our opportunities, through:

- Innovation - we will encourage creative thinking and innovation based on detailed knowledge and accept that bold actions carry a degree of risk
- Continuous Improvement - we will always strive to achieve our goals more efficiently through improvements in process or new technology

## 2.2 TSC Strategic Context

The following section provides a brief analysis of the TSC strategic documents which the ROSS recognises and will need to work in tandem with. Through ensuring integration with Council's other strategies and plans, the ROSS will be better able to provide well considered outcomes for the community. The following image provides a visual representation of where the ROSS sits within the hierarchy of TSC organisational plans and strategies:



**Image 2: Temora Shire Council Organisational Planning Framework hierarchy – noting the position of the ROSS.**

From the above TSC Strategic documents, each plays a role in helping to develop the ROSS and supporting its implementation. Of particular note in addition to the TSC Community Strategic Plan items previously mentioned, is the TSC Local Strategic Planning Statement 2020. This document contains numerous Planning Themes, Priorities and Actions, some of

TSC ROSS – Draft at 4.10.21

Page 16 | 168

which the ROSS will support. The primary Planning Priority item that the ROSS supports from the document is Item 9: Deliver and maintain a range of community, recreational and cultural facilities that support liveability within Temora Shire. Within the document the following is noted to further elaborate on Planning Priority 9:

*As the population demographics of Temora Shire continues to grow and change it will be necessary for Council to accommodate the change by ensuring that suitable open space, sporting and community facilities are provided. Council have committed to upgrading public pools, toilets, recreation grounds, skate parks, playgrounds and cultural facilities across the shire and will actively pursue funding opportunities so that as development occurs, community facilities will also be improved.*

The ROSS assist in supporting the delivery of the following action items:

*9.1 - Review and monitor management plans of a range of Council owned recreational and cultural facilities to promote social connectivity and wellbeing in the community, in order to maximise opportunities for the usage and economic viability of Council owned buildings, reported to Council by end 2021.*

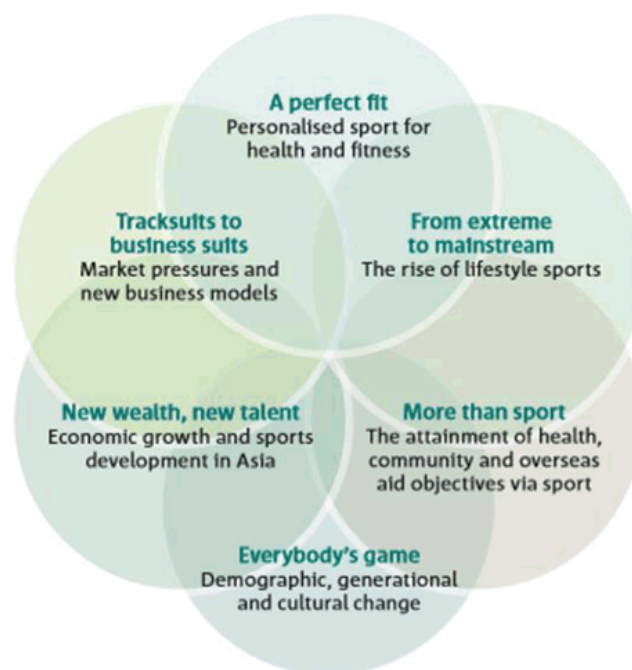
*9.2 - Monitor and plan for upgrades of Council owned community facilities, in response to identified needs, to assist with attracting and retaining population, reported to Council by end 2021.*

In addition to the suite of documents that precede the ROSS there may also be the need to develop and adopt further supporting and complementary documents that sit beneath the ROSS to enhance the delivery of sport, recreation and open space functions and projects. Examples of the types of documents that TSC may wish to consider developing following adoption of the ROSS include the likes of:

- Recreation and Open Space Policy
- Playground Strategy
- Service Level Standards
- Specific Reserve Master Plans
- Project/Capital works prospectus documents
- Parks and Recreation Fees and Charges Plan
- Reserves Plans of Management
- Urban Design Framework

## 2.3 Australian Sports Context & Temora Shire

There are numerous national and state planning documents which the ROSS needs to recognise, consider and apply to the shire's position now and in the future. In the interests of keeping the size of the ROSS at a manageable level those documents have not been included as part of a comprehensive literature review. However, to give an overview of the developments and trends that have and are occurring in the Australian sporting landscape one document that is worthy of mention is the CSRIO/Sport Australia (formerly the Australian Sports Commission) – Sport 2030 Plan (refer to **Appendix 3**). Of particular note within this document are 6 megatrends that are occurring in the Australian sporting landscape, which are summarised in the following image (see Image 3).



*Image 3: Australian Sport Megatrends – from the CSRIO/Sport Australia*

The TSC ROSS recognises these shifts in sport and seeks to respond to the megatrend changes. Additionally, the strategy considers how the shire may capitalise and benefit from adopting an approach that focuses on the Sport 2030 outcome areas while tailoring specific requirements to the needs of the local community and clubs. Such an approach will help to position TSC to further build upon the shires' already strong sport and recreation reputation and suite of facilities which currently form a solid foundation, while remaining flexible and able to adapt to the changing nature of sport and recreation participation and provision.

## 2.4 Sport & Recreation Trends

The following section provides a summary of participation, planning, design and management trends that have appeared within the Australian sport and recreation landscape over the past decade. These trends will and have implications for sport and recreation planning and provision throughout the country, and many have been evidenced throughout the Temora Shire as part of the consultation, analysis and research conducted when preparing the ROSS.

### Generic Trends

The following general trends influencing the use of sport and recreation facilities are evident:

- Many individuals are time poor and the scheduling of activities at times that are convenient to them is increasingly important.



- There is a desire by many participants to simply 'turn up and play' with minimal volunteering commitments, increasing the desire for commercial provision.
- Maximum flexibility in design to accommodate varying community needs and forms of use should be a prerequisite. Multi-use sport and recreation precincts may need to consider incorporating opportunities for traditional and non-traditional activities.
- Participation in organised sport is generally static but there is a growing demand for social forms of participation in sport.
- Local governments are recognising the importance of creating environments to enable people to lead active and healthy lives, placing greater focus on integration with urban planning, provision and/or connectivity of walking and cycling paths, provision of sport and recreation facilities and programs, and the provision and access to parks and open space.
- Declining volunteerism is placing greater pressure on Councils in terms of the way they manage sports facilities on their land.
- There is an awareness of the importance of 'risk management' and the need for a 'whole-of-life' approach to facility development and asset management.
- Multiple use of sport and recreation facilities, season overlap and across season usage is becoming more prevalent.

### Facility Planning and Design

Trends in facility planning and design include:

- The planning process for new facilities has improved significantly with the conduct of effective feasibility studies being the norm. These studies have generally included management, marketing, and/or financial plans with demand projections based on sophisticated survey data.
- There is a strong trend away from single purpose facilities towards multi-purpose facilities, however facilities need to be designed to ensure they can meet the specific needs of key user groups.
- Contemporary planning seeks to create, where possible, 'community hubs' for sport and recreation that can meet a broader range of needs and facilitate higher utilisation and viability.
- More flexible designs are being created and there is a growing expectation that facilities will need to be renovated/upgraded on a periodic basis. There is a realisation that facilities have a 'customer interest life-span', which is much less than the facility asset lifespan.
- Lighting of playing fields and parks for safety and/or to extend their usage and functionality will be increasingly important. Evening competitions are likely to continue to grow.
- Future facilities and activities will need to be safe, easily accessible, with few barriers to entry, and cater for formal and informal forms of participation. Provision of safe facilities and safe access-ways is of importance where participation by females is concerned.
- Toilets and change rooms are expected to be adequate in size, accessible to playing areas and Persons with a Disability (PWD) compliant.
- Due to restricted rates and other revenue bases, local councils, may have to encourage greater private investment in leisure facilities and services. This may be

achieved by a mix of rate concessions, payback loans, management rights in return for investment, provision of land and planning concessions.

Refer to **Appendix 2** for a more detailed analysis of the current sport and recreation trends impacting Australia, NSW and the TSC LGA.

## 2.5 TSC LGA Population

According to the Australian Bureau of Statistics ([Temora \(A\) \(abs.gov.au\)](https://abs.gov.au)) in 2019 the Temora Shire LGA had a population of 6,307 people. The median age for both males and females has been slowly rising from 2014 to 2019, with the 2019 figures showing the median age for males at 44.2 years, and the median age for females at 47.7 years. Additionally, there were slightly more females (3,166) than males (3,141).

The population in the shire has grown steadily between 2014 and 2019, albeit not significantly. On average between 2014 and 2019 the Temora Shire LGA population has grown by 41 persons annually. ABS figures show that the Temora Shire population grew by 0.9% in 2016, and by 0.4% in 2019. TSC long-term growth projections anticipate that the TSC population will grow by an average of 0.9% annually.

The above population data indicates that it is likely that the Temora Shire population will remain stable in the coming years and that significant increases in the demand for sport and recreation facilities will not occur due to population growth alone. Unless there is a notable change in sport and recreation participation rates in Temora then it is unlikely that the demand for facilities and sport and recreation space will increase marked in the next decade and beyond.



## **Section 3 – Community Infrastructure Provision (type & standard)**

### 3.1 Open Space Requirements

TSC has developed a hierarchy for all open space areas in the Temora Shire. This approach enables Council to more accurately group together open space areas which have similar characteristics, values and/or functions.

By establishing this comprehensive classification for sport facilities and parks, Council has developed a framework through which it can deliver a consistent approach to the management, development and maintenance of those facilities/areas which are similar in scale, scope and function. It also enables Council to plan for a suite of facilities/areas which provide diversity for the community, and which are distributed in a pattern throughout the LGA, thus minimising duplication of like spaces and facilities.

### 3.2 Recreation & Open Space Classification Framework

A commonly accepted open space planning principle within Local Government for regional and rural areas is the establishment of a provisioning rate of approximately 4 hectares of park/open space/sportsground area provided per 1,000 head of population.

Further to the above approach there is a need to recognise a standard for the level of hectare provision recommended between the different types of spaces provided by Council. To this end the following Temora Shire Recreation and Open Space Classification Framework has been developed to guide Council's position regarding current and future facilities (see Table 1).

Recreation and Open Space Classification Framework	
Overall sport and recreation space provision standard: 4 hectares per 1,000 persons.	
<i>Space classifications</i>	<i>Recommended hectare provision standard</i>
<i>Recreation Parks</i>	
- Regional Recreation Park	0.6 hectares
- District Recreation Park	Included in the Regional provision standard
- Local Recreation Park	0.4 hectares
- Minor Local Recreation Park	0.5 hectares
- Hoskins Street Parks	Included in the Minor Local provision standard
<i>Sports Parks</i>	
- Regional Sports Park	1.0 hectares
- District Sports Park	0.8 hectares
- Local Sports Park	0.7 hectares
<i>Specialised Sports Park</i>	<i>Not included from a hectare provisioning perspective.</i>
<i>Other Open Space</i>	<i>Not included from a hectare provisioning perspective.</i>
<i>Nature Reserves and State Forests</i>	<i>Not included from a hectare provisioning perspective.</i>

**Table 1: TSC Recreation and Open Space Classification Framework.**

Further description of what makes up the different classifications of parks and open spaces is provided in the following section.

### 3.3 Provisioning Standards

To further support the above the following desired standards (or embellishment levels) for land provisioning is provided to guide the level of development and improvement of the different classifications of parks and sportsgrounds that Council provides to the community.

<b>Major Classification: Recreation Parks</b>	
<b>Sub-classification:</b>	<b>Regional Recreation Park</b>
<b>Hierarchy definition</b>	<b>Preferred level of embellishment</b>
Open space that supports the regional community through a high level of recreation and social amenity.  Suitable for large gatherings, accommodating a diverse range of community participants.	<ul style="list-style-type: none"> <li>• Irrigated park area</li> <li>• Landscaped garden areas</li> <li>• Accessible, covered play equipment suitable for a range of ages and capacity's</li> <li>• Fencing considered around children's play equipment</li> <li>• Day/night sheltered picnic/barbecue facilities</li> <li>• Public toilets</li> <li>• Paved access network throughout park linking facilities</li> <li>• Public lighting</li> <li>• Provision for local events</li> <li>• Accessible facilities supporting the disabled community</li> <li>• Drinking station</li> </ul>
<b>Parks within the sub-classification:</b>	<ul style="list-style-type: none"> <li>• Lake Centenary (Goldfields Way, Temora)</li> <li>• Gloucester Park (Gloucester Street, Temora)</li> <li>• Federal Park/Railway Precinct (Crowley Street, Temora)</li> <li>• Callaghan Park (128-130 Anzac Street, Temora)</li> </ul>
<b>Sub-classification:</b>	<b>District Recreation Park</b>
<b>Hierarchy definition</b>	<b>Preferred level of embellishment</b>
Open space that supports the district community through a moderate level of recreation and social amenity.  Suitable for large gatherings, accommodating a diverse range of community participants.	<ul style="list-style-type: none"> <li>• Irrigated park area</li> <li>• Landscaped garden areas</li> <li>• Play equipment suitable for a range of ages and capacities</li> <li>• Accessible day/night sheltered picnic/barbecue facilities</li> <li>• Accessible public toilets</li> <li>• Paved access network throughout park linking facilities</li> </ul>
<b>Parks within the sub-classification:</b>	<ul style="list-style-type: none"> <li>• Temora West Park (140 Twynam Street, Temora)</li> </ul>

<b>Sub-classification:</b>	<b>Local Recreation Park</b>
<b>Hierarchy definition</b>	<b>Preferred level of embellishment</b>
Open space that supports the local community through a basic level of recreation and social amenity. Suitable for smaller gatherings accommodating majority of community participants	<ul style="list-style-type: none"> <li>• Minor irrigated park area</li> <li>• Basic/minor landscaped garden areas</li> <li>• Basic seating and/or shelter</li> <li>• Accessible public toilets</li> </ul>
<b>Parks within the sub-classification:</b>	<ul style="list-style-type: none"> <li>• Hillview Park (78-86 Deutcher Street, Temora).</li> <li>• Harper Park (14-16 Reid Street, Aria Park)</li> </ul>
<b>Sub-classification:</b>	<b>Minor Local Recreation Park</b>
<b>Hierarchy definition</b>	<b>Preferred level of embellishment</b>
Open space that supports the local community through a minimum level of recreation and social amenity.	<ul style="list-style-type: none"> <li>• Basic/minor landscaped garden areas</li> <li>• Basic seating and/or shelter</li> </ul>
<b>Parks within the sub-classification:</b>	<ul style="list-style-type: none"> <li>• Bradley Park (on Chiefly, Hyde and Williams Streets, Temora)</li> <li>• Edis Park (Coolamon Street, Aria Park)</li> <li>• Brophy Park (Reid Street, Aria Park)</li> <li>• Springdale Recreation Reserve (Burley Griffin Way, Springdale)</li> </ul>
<b>Sub-classification:</b>	<b>Main Street Parks and Gardens</b>
<b>Hierarchy definition</b>	<b>Preferred level of embellishment</b>
Open space that receives high levels of service due to its prominent location.	<ul style="list-style-type: none"> <li>• Irrigated park area</li> <li>• Landscaped garden areas</li> <li>• Public lighting</li> </ul>
<b>Parks within the sub-classification:</b>	<ul style="list-style-type: none"> <li>• Apex Park (Cnr of Hoskins Street and Kitchener Road, Temora)</li> <li>• Paleface Park (Cnr of Hoskins and Loftus Streets, Temora)</li> <li>• Davey Park (Coolamon Street, Aria Park)</li> <li>• Hoskins Street Gardens (Hoskins Street, Temora)</li> <li>• Coolamon Street Gardens (Coolamon Street, Aria Park)</li> </ul>

Table 2: TSC Recreation Parks classifications

<b>Major Classification: Sport Parks</b>	
<b>Sub-classification:</b>	<b>Regional Sports Park</b>
<b>Hierarchy definition</b>	<b>Preferred level of embellishment</b>
<p>A recreation facility that supports a wide variety of local and regional sporting activities and organisations.</p> <p>Suitable for high level regional sporting events attracting large gatherings of participants.</p>	<ul style="list-style-type: none"> <li>• Provision for concurrent events maximising utilisation</li> <li>• Multi use facilities</li> <li>• Controlled access and egress</li> <li>• Sealed, off street parking</li> <li>• Accessible facilities – public toilets, change rooms, kiosk, sheltered seating and club rooms.</li> <li>• Regional quality irrigated playing surface</li> <li>• Regional quality lighting (100 Lux) allowing for regional level night competition</li> <li>• Regional quality public address audio system and communications room</li> </ul>
<b>Parks within the sub-classification:</b>	<ul style="list-style-type: none"> <li>• Nixon Park (Gallipoli Street, Temora)</li> </ul>
<b>Sub-classification:</b>	<b>District Sport Park</b>
<b>Hierarchy definition</b>	<b>Preferred level of embellishment</b>
<p>A recreation facility that supports district sporting activities and organisations.</p> <p>Suitable for local sporting events attracting moderate gatherings of participants.</p>	<ul style="list-style-type: none"> <li>• Multi use facilities</li> <li>• Controlled access and egress</li> <li>• Accessible facilities – public toilets, change rooms, kiosk and basic seating</li> <li>• Standard irrigated playing surface</li> <li>• Local quality lighting (50 Lux) for training purposes</li> </ul>
<b>Parks within the sub-classification:</b>	<ul style="list-style-type: none"> <li>• Bob Aldridge Park (Crowley Street, Temora)</li> <li>• Temora Recreation Ground (Cnr of Britannia and Baker Streets, Temora)</li> <li>• Temora West Sports Ground (Cnr Britannia and Twynam Streets, Temora)</li> <li>• Arian Park Recreation Ground (2-8 Ashton Street, Arian Park)</li> </ul>
<b>Sub-classification:</b>	<b>Local Sport Park</b>
<b>Hierarchy definition</b>	<b>Preferred level of embellishment</b>
<p>A recreation facility that supports local sporting activities and organisations.</p> <p>Suitable for some local sporting events attracting moderate gatherings of participants.</p>	<ul style="list-style-type: none"> <li>• Accessible facilities – public toilets and change rooms</li> <li>• Natural playing surface</li> </ul>
<b>Parks within the sub-classification:</b>	<ul style="list-style-type: none"> <li>• The Oval (Cnr Auroa and Austral Streets, Temora)</li> </ul>

**Table 3: TSC Sport Parks classifications**

<b>Major Classification: Specialised Sport Parks</b>	
<b>Sub-classification:</b>	<b>Indoor Sport</b>
<b>Hierarchy definition</b>	<b>Preferred level of embellishment</b>
Council owned indoor sports facilities primarily provide facilities for indoor sports and recreation activities such as dance, after school, after school and holiday programs, wet weather training, etc.	<ul style="list-style-type: none"> <li>• Accessible facilities – public toilets and change rooms</li> <li>• Climate controlled</li> <li>• Spectator seating</li> <li>• Lighting available for night competition</li> </ul>
<b>Parks within the sub-classification:</b>	<ul style="list-style-type: none"> <li>• Temora Recreation Centre (128-130 Anzac Street, Temora)</li> </ul>
<b>Sub-classification:</b>	<b>Swimming Pools</b>
<b>Hierarchy definition</b>	<b>Preferred level of embellishment</b>
Council owned swimming pools	<ul style="list-style-type: none"> <li>• Accessible facilities – public toilets, change rooms, kiosk, sheltered seating and club rooms.</li> <li>• Irrigated landscaped garden areas</li> <li>• Sheltered picnic/barbecue facilities</li> <li>• Public toilets</li> <li>• Standard lighting</li> <li>• Provision for local events</li> </ul>
<b>Parks within the sub-classification:</b>	<ul style="list-style-type: none"> <li>• Temora Olympic Pool (128-130 Anzac Street, Temora)</li> <li>• Temora Indoor Heated Pool (128-130 Anzac Street, Temora)</li> <li>• Aria Park Swimming Pool (Wellman Street, Aria Park)</li> </ul>
<b>Sub-classification:</b>	<b>Tennis Courts</b>
<b>Hierarchy definition</b>	<b>Preferred level of embellishment</b>
Council owned tennis courts	<ul style="list-style-type: none"> <li>• Provide basic public tennis courts that meet the needs of the Temora Shire community.</li> </ul>
<b>Parks within the sub-classification:</b>	<ul style="list-style-type: none"> <li>• Temora Town Tennis Courts (Federal Park, Crowley Street, Temora)(note: leased facility)</li> <li>• Aria Park Tennis Courts (Coolamon Street, Aria Park)</li> </ul>
<b>Sub-classification:</b>	<b>Netball Courts</b>
<b>Hierarchy definition</b>	<b>Preferred level of embellishment</b>
Council owned netball courts	<ul style="list-style-type: none"> <li>• Accessible facilities – public toilets and change rooms</li> <li>• Local quality playing surface</li> <li>• Local quality lighting (100 Lux)</li> </ul>
<b>Parks within the sub-classification:</b>	<ul style="list-style-type: none"> <li>• Boom Netball Complex (at The Oval, Cnr Auroa and Austral Streets, Temora)</li> </ul>

**Table 4: TSC Specialised Sport Parks classifications**



<b>Major Classification: Private Sports Facilities</b>	
<b>Sub-classification:</b>	<b>Golf Courses</b>
<b>Hierarchy definition</b>	<b>Preferred level of embellishment</b>
Privately owned sports facilities/parks are not considered separately within the ROSS given they may be run for the benefit of members, generally contain commercial activities and facilities, and are very specialised in the type of facilities that they offer and are thus unlikely to be used for passive community recreation.	<ul style="list-style-type: none"> <li>Support private sports facilities within Temora Shire, as deemed appropriate by Council</li> </ul>
<b>Parks within the sub-classification:</b>	<ul style="list-style-type: none"> <li>Temora Golf Course (Golf Club Road, Temora)</li> <li>Ariah Park Golf Course (Barnes Street, Ariah Park)</li> </ul>
<b>Sub-classification:</b>	<b>Showgrounds</b>
<b>Hierarchy definition</b>	<b>Preferred level of embellishment</b>
As above	<ul style="list-style-type: none"> <li>As above</li> </ul>
<b>Parks within the sub-classification:</b>	<ul style="list-style-type: none"> <li>Temora Showground (Mimosa Street, Temora)</li> <li>Ariah Park Showground (Barnes Street, Ariah Park)</li> </ul>
<b>Sub-classification:</b>	<b>Greyhound Track</b>
<b>Hierarchy definition</b>	<b>Preferred level of embellishment</b>
As above	<ul style="list-style-type: none"> <li>As above</li> </ul>
<b>Parks within the sub-classification:</b>	<ul style="list-style-type: none"> <li>Temora Greyhound Club (79 Gallipoli Street, Temora)</li> </ul>
<b>Sub-classification:</b>	<b>Lawn Bowls Clubs</b>
<b>Hierarchy definition</b>	<b>Preferred level of embellishment</b>
As above	<ul style="list-style-type: none"> <li>As above</li> </ul>
<b>Parks within the sub-classification:</b>	<ul style="list-style-type: none"> <li>Temora Bowling Club (Anzac Street, Temora (access off Loftus Street))</li> <li>Temora Ex Services Memorial Club (Cnr Loftus and Baker Streets, Temora)</li> <li>Ariah Park Bowling Club (28 Coolamon Street, Ariah Park)</li> </ul>

**Table 5: TSC Private Recreation Parks classifications**

Major Classification: Private Recreation Parks	
Sub-classification:	Community Recreation Area
Hierarchy definition	Preferred level of embellishment
Privately owned recreation areas are not considered by this plan	<ul style="list-style-type: none"> <li>Support private recreation parks within Temora Shire, as deemed appropriate by Council</li> </ul>
Parks within the sub-classification:	<ul style="list-style-type: none"> <li>Lake Arbortree Recreation Area, Aria Park (managed by Lake Arbortree Aquatic Club)</li> </ul>

Table 6: TSC Private Recreation Parks classification

Major Classification: Other Open Space	
Sub-classification:	Utility Land
Hierarchy definition	Preferred level of embellishment
Open space that has limited formal recreation value due to roles as easements, drainage corridors, road reserves, detention basins and dams, rural fire service and cemetery purposes	<ul style="list-style-type: none"> <li>Subject to use and specific functional nature and maintenance requirements for the respective locations.</li> </ul>
Parks within the sub-classification:	<ul style="list-style-type: none"> <li>State and local road reserves maintained by Council. Urban nature strips maintained by residents.</li> <li>Gardiner Street Dam (Gardiner Street, Temora)</li> <li>Golden Gate Reserve (cnr Austral and Gardiner Streets, Temora)</li> <li>O'Shannesys Dam (Lucas Street, Temora)</li> <li>Railway Dam (Cnr Victoria and Little Camp Streets, Temora)</li> <li>Cootamundra Rd Dam (Cootamundra Road, Temora)</li> <li>Mandamah Street Reserve (including the Railway Dam - Mandamah Street, Aria Park)</li> <li>The Pines (61 Haig Street, Temora)</li> </ul>
Sub-classification:	Crown Land
Hierarchy definition	Preferred level of embellishment
Land owned by the NSW Government	<ul style="list-style-type: none"> <li>Subject to Crown Land requirements and a Plan of Management.</li> </ul>
Parks within the sub-classification:	<ul style="list-style-type: none"> <li>Vesper Street vacant land</li> <li>Quartz Street vacant land</li> <li>Various vegetated areas of land within the Shire</li> </ul>

Table 7: TSC Private Other Open Space classifications



Major Classification: Nature Reserves and State Forests	
Sub-classification:	State owned
Hierarchy definition	Preferred level of embellishment
Land zoned as E1 National Parks and Nature Reserves	<ul style="list-style-type: none"> <li>To protect the environmental significance of this land and enable uses in accordance with the National Parks and Wildlife Act 1974.</li> </ul>
<b>Parks within the sub-classification:</b>	<ul style="list-style-type: none"> <li>Ingalba Nature Reserve, Access off Burley Griffin Way, or via Bertelsmeir Road (approx. 10km west of Temora)</li> <li>Pucawan Nature Reserve, Tara-Bectric Road (approx. 18km west of Temora)</li> <li>Big Bush Nature Reserve, access via Cedar Road (off Goldfields Way) (approx. 20km north west of Temora)</li> <li>Boginderra Hills Nature Reserve, access via Boginderra Rd, and Greenbergers Lane (approx. 27km north of Temora)</li> <li>Combaning State Forest, Old Cootamundra Road (approx. 23km south east of Temora)</li> <li>Gidginbung State Forest</li> </ul>

**Table 8: TSC Nature Reserves and State Forests classification**

### 3.4 Facility Sustainability & Multi-Use

Council is conscious of not duplicating resources throughout the shire. Planning of future sport and recreation developments needs to be mindful of the broader regional context as well as sustainability of the facilities themselves and Council as an organisation in general. From this perspective Council will be closely scrutinising future project requests that have the potential to duplicate what may already exist in part, or fully, in other locations.

Where there are reasonable grounds to create multi-use hubs that contain a mix of identified facilities, as opposed to having several of the same and potentially diluted facilities available throughout the shire, this outcome will be pursued. Council will seek to work with the community to achieve a more sustainable and whole of shire focused facility mix to reduce long-term asset maintenance and development requirements. This approach will also seek to further increase the standard of provision of facilities through avoiding spreading resources too thin, whilst providing the community with a diverse range of recreation and open space opportunities.

## **Section 4 – Existing Provision of Open Space (amount & distribution)**

#### 4.1 TSC Facilities - quantity

The following tables provide information on the hectare measurements of parks, sportsgrounds and open space provision throughout the TSC area. These measurements are provided to give an indication of the level of provision of these facilities throughout the region from a quantitative perspective.

##### Temora Facilities

Sportsgrounds	
Venue name	Measurement - Hectares
Bob Aldridge Park	2.87
Temora Recreation Ground	3.29
Temora West Sportsgrounds (Soccer Fields)	2.14
Temora Swimming Pool	0.65
The Oval/Aurora St Park	1.96
Nixon Park	6.87
Temora Tennis Courts	1.03
<b>TOTAL SPORTSGROUNDS</b>	<b>18.81</b>
Parks	
Callaghan Park	1.9
Gloucester Park	1.5
Federal Park	0.75
Temora West Park	0.53
Apex Park	0.12
Paleface Park	0.10
Lake Centenary (open space/park area only)	1.6
Hillview Park	0.72
Bradley Park	0.74
The Pines	0.74
Golden Gate Reserve	2.7 (note: not included in the total measurement to the undeveloped nature of the location and large area measurement)
<b>TOTAL PARKS</b>	<b>8.7</b>
<b>TOTAL TEMORA</b>	<b>27.51</b>

**Table 9: Temora facilities hectare measurements**

**Ariah Park Facilities**

Sportsgrounds	
Venue name	Measurement - Hectares
Ariah Park Recreation Ground (noted also includes the Swimming Pool and Tennis Courts/Netball Court)	4.69
<b>TOTAL SPORTSGROUNDS</b>	<b>4.69</b>
Parks	
Harper Park	0.8
Edis Park	0.25
Davey Park	0.20
Brophy Park	0.16
<b>TOTAL PARKS</b>	<b>1.41</b>
<b>TOTAL ARIAH PARK</b>	<b>6.1</b>

**Table 10: Ariah Park facilities hectare measurements****Springdale Facilities**

Sportsgrounds/Parks	
Venue name	Measurement - Hectares
Springdale Recreation Reserve (includes the oval for kickabout space, plus the park, and playground)	4.12
<b>TOTAL SPRINGDALE</b>	<b>4.12</b>

**Table 11: Springdale facilities hectare measurements**

## 4.2 TSC Facilities – quantity & population

The following table provides an overview of the level of provision within the TSC LGA against the previously noted standard for parks/open space/sportsground area provision of 4 hectares per 1,000 head of population which is consistent with other rural/regional local government authorities. For the purpose of further analysis, the split between the standard for the level of provision for sportsgrounds and parks has also been separated to provide measurement of provision against the respective population numbers.

Town	Population	Classification type	Classification standard of hectares provision	Level of provision recommended base upon the classification standards and population	Total Hectares provided by TSC at 2021	Ratio of Open Space to 1000 Population
Temora	5,664*	Sportsgrounds	2.5ha:1,000	14.16ha	18.81ha	3.2ha:1,000
		Parks	1.5ha:1,000	8.5ha	8.7ha	1.54ha:1,000
		TOTAL	4ha:1,000	22.66ha	27.51ha	4.86ha:1,000
Ariah Park	493 <sup>^</sup>	Sportsgrounds	2.5ha:1,000	1.23ha	4.69ha	9.51ha:1,000
		Parks	1.5ha:1,000	0.74ha	1.41ha	2.86ha:1,000
		TOTAL	4ha:1,000	1.97ha	6.1ha	12.37ha:1,000
Springdale	150 <sup>^</sup>	TOTAL	4ha:1,000	0.6ha	4.12ha	27.46ha:1,000
<b>Temora Shire (total)</b>	<b>6,307**</b>		4ha:1,000	25.23ha	37.73ha	5.98ha:1,000

**Table 12: TSC facilities hectare measurements against the classification standards**

\* Source: ABS 2019 data minus the 2016 Census population figures for Ariah Park and Springdale

<sup>^</sup> Source: 2016 ABS Census data

\*\* Source: ABS data - 2019 population figures for the Temora LGA

It is noted that the above table doesn't include private and other recreation areas such as showgrounds, lawn bowls, golf course, pools, indoor recreation etc.

The key findings from the above analysis are as follows:

- Temora - has a marginal oversupply of sportsgrounds, and a suitable supply of parks.
- Temora - overall, Temora is slightly above the 4ha per 1,000 persons recommended standard.
- Temora - taking into consider the current level of provision it is not recommended that a reduction in the overall supply of parks and sportsgrounds occur within Temora. This comment is prefaced by the need for the utilisation of sportsgrounds to be at or near agreed optimum levels to ensure that those facilities do not create an unnecessary maintenance burden for Council. The initially recommended approach is for TSC and the sports clubs to investigate opportunities to continue to activate the shires sportsgrounds to increase utilisation for sport purposes, while also considering further activation as parks/general open space areas where they complement the existing network.
- Aria Park - has a significant oversupply of both sportsground facilities and parks.
- Aria Park - overall, Aria Park is significantly above the 4ha per 1,000 persons recommended standard.
- Aria Park - taking into consider the current level of oversupply it would be prudent for TSC to not increase the overall supply of open space provided in Aria Park but acknowledge that the oversupply provides functional sport and recreation areas for residents and visitors to Aria Park village.
- Springdale - has a significant oversupply of open space.
- Springdale - overall, Springdale is significantly above the 4ha per 1,000 persons recommended standard.
- Springdale - acknowledge that the amount of open space is above the standard recommended, albeit it is at a basic level of provision for the residents and visitors at Springdale village to enjoy.
- There is a need to ensure that the provision of facilities is achieved in as equitable a fashion as possible between the various user groups/sports etc., including fringe sports. TSC will need to consider sustainability issues which encapsulates utilisation and maintenance requirements amongst other considerations as part of reviewing the overall sport and recreation facility mix. Efficiency within the open space network and in terms of the levels of service and asset provision levels will be required to facilitate a workable long-term outcome for Council and the community.

### 4.3 Open Space Land Provision

Further to the Recreation and Open Space classification framework outlining the desired level of hectare provision for facilities, the following table has been developed to allow further analysis of the level of provision within the TSC LGA overall.

Town	Population	Classification type	Classification standard - recommended hectares provision level	Level of provision recommended based upon the classification standards and population	Total Hectares provided by TSC at 2021	Ratio of Open Space to 1000 Population
<b>Temora Shire (total)</b>	6,307**	Sportsgrounds - Regional	1.0ha:1,000	6.31ha	6.87ha	1.09ha:1,000
		Sportsgrounds – District	0.8ha:1,000	5.05ha	12.99ha	2.06ha:1,000
		Sportsgrounds - Local	0.7ha:1,000	4.41ha	1.96ha	0.31ha:1,000
		Recreation Park – Regional/District	0.6ha:1,000	3.78ha	6.28ha	1.0ha:1,000
		Recreation Park – Local	0.4ha:1,000	2.52ha	1.52ha	0.24ha:1,000
		Recreation Park – Minor Local	0.5ha:1,000	3.15ha	6.27ha	0.99ha:1,000
		<b>TOTAL</b>	<b>4ha:1,000</b>	<b>25.23ha</b>	<b>37.73ha</b>	<b>5.98ha:1,000</b>

**Table 13: Land required to service the Temora Shire region**



The key findings from the above analysis are as follows for the TSC LGA as a whole:

- Within the Sportsgrounds classification there is an oversupply of higher level/quality facilities than would not normally be provided if Council were to strictly adhere to the planning standards.
- The oversupply of higher level/quality facilities appears to result in an under supply of local classification sports facilities. This could lead to the argument that TSC could theoretically reduce the standard of service provided at some facilities, particularly those within the District classification.
- Within the Parks classification there is an oversupply of District/Regional level/quality facilities, and Minor Local level facilities, resulting in an undersupply of mid-tier Local Level Parks if Council were to strictly adhere to the planning standards.
- It could be argued that the oversupply of the District/Regional level/quality facilities makes up for the undersupply of Local Level Parks and the oversupply of the Minor Local level facilities.
- Given the overall supply of Parks in Temora is slightly under the recommended standard of provision there is a case for further scrutiny of the distribution of parks within the various classification ranges throughout the Temora town area to ensure that there is a balance within the town to sufficiently service the community.

The following table (see Table 14) provides a broader perspective of the supply of parks and sportsgrounds throughout the Shire area at both a town/village level, and at a whole of shire level. The higher level perspective of the supply of parks and sportsgrounds demonstrates that except for Temora (to a minor degree) there is a sufficient supply of parks for the population levels forecast to the year 2031. The minor shortage of parkland area in Temora come 2031 is highlighted and options to address this include:

- Potential development of a linear park in the land parcel around south-east Temora. Should additional housing development occur in this area then the development of the Golden Gate Reserve land parcel which has previously be excluded from the hectare measurements due to the undeveloped nature of the location could occur. This site may need to co-exist as a retention basin as an outcome of the forthcoming Temora Floodplain Risk Management Study and Plan.

When it comes to sportsground provision, the supply at a town/village and shire wide level is sufficient for the population levels forecast to 2031. Overall, the Temora Shire area has an excess of open space to service the needs of the community as it moves towards 2031. It has been noted previously that the distribution of this space does not strictly meet the desired standards of service, but this position is manageable given the non-conformance is not significant.

Given the desired standard of service is exceeded in Arian Park and Springdale it is recommended that Council consider options for limiting maintenance and upgrade costs at facilities in those locations if such opportunities arise. This will assist in bringing future capital works and maintenance expenses into alignment with what could be reasonably expected to be the case for smaller villages.

The supply of parks and sportsgrounds against population growth in Temora will need to be monitored. If population growth exceeds that forecast, then there may be a case for accelerating the development of additional park land within the town to service the community. Although, utilisation levels by the existing sport clubs do not indicate that there is

a need for the provision of additional sportsgrounds. Thus, any future consideration of additional sport space needs to recognise that utilisation should be a key driver of future demand and possible development.

Location	Classification level	Classification standard of hectares provision	Land shortfall or excess (Ha)		
			2021	2031	Current provision (at 2021)
Temora	Temora estimated population figures		5,715*	6,251*	
	Sportsgrounds	2.5ha:1,000	+4.5	+3.2	18.81ha
	Parks	1.5ha:1,000	+0.1	-0.7	8.7ha
	TOTAL	4ha:1,000	+4.6	+2.5	27.51ha
Ariah Park	Ariah Park estimated population figures		515^	563^	
	Sportsgrounds	2.5ha:1,000	+3.4	+3.3	4.69ha
	Parks	1.5ha:1,000	+0.6	+0.6	1.41ha
	TOTAL	4ha:1,000	+4	+3.8	6.1ha
Springdale	Springdale estimated population figures		156^	170^	
	TOTAL	4ha:1,000	+3.5	+3.4	4.12ha
Temora Shire LGA	Temora Shire LGA estimated population figures		6,421**	7,022**	
	TOTAL	4ha:1,000	+12	+9.6	37.73ha

**Table 14: Network provision over time based upon estimated population growth.**

**Note:** minor future shortfall in park land supply is specifically recognised for planning purposes.

TSC long-term growth projections anticipate that the TSC population will grow by an average of 0.9% annually.

\* Source: ABS 2019 data minus the 2016 Census population figures for Ariah Park and Springdale, plus the application of 0.9% growth rate annually.

^ Source: 2016 ABS Census data, plus the application of 0.9% growth rate annually.

\*\* Source: ABS data - 2019 population figures for the Temora LGA, plus the application of 0.9% growth rate annually.

#### 4.4 TSC Facilities – distribution

##### Parks & Playground Provision

A summary assessment of parks and playground provision in the region was conducted for the development of the ROSS. It found that generally the current level of provision is adequate and consistent with the planning standards recommended.

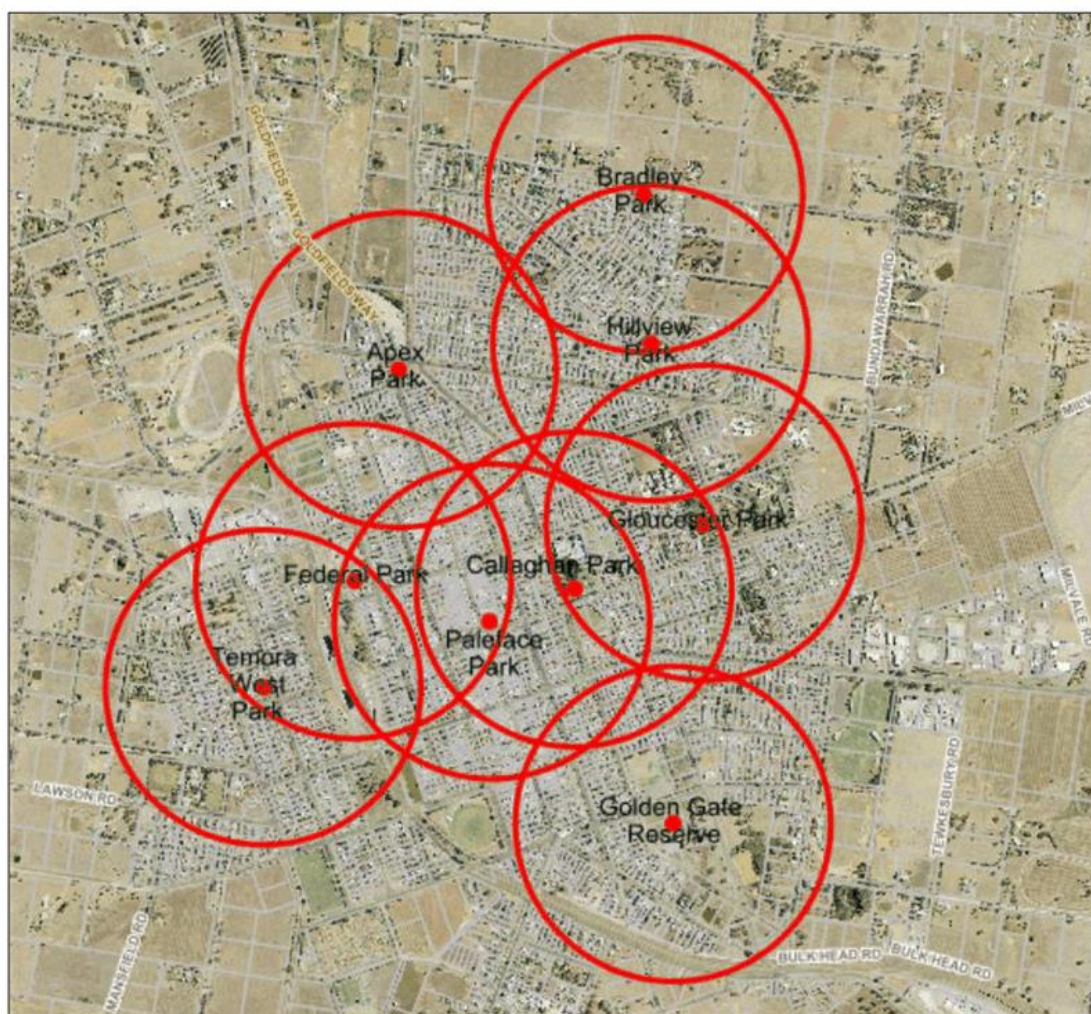
Generally, from a planning perspective, it is recommended that park facilities be located within approximately 500m radii of one another so that the community has a park within reasonable walking distance. The standard for distribution of the various classifications of parks also varies, given it would be unreasonable to develop Regional/District level parks right throughout a town/village. The suggested standard for the distribution of parks by classification is as follows:

Recreation and Open Space Classification Framework	
<i>Space classifications</i>	<i>Recommended distribution range</i>
<i>Recreation Parks</i>	
- Regional Recreation Park	1000 metres
- District Recreation Park	1000 metres
- Local Recreation Park	500 metres
- Minor Local Recreation Park	500 metres
- Hoskins Street Parks	Not applicable.

**Table 15: Recreation Parks recommended distribution**

The following maps provide an indication of the level of park distribution throughout Temora, Aria Park and Springdale. Commentary for each location is provided following the maps to highlight key considerations relevant to the future planning of parks within the respective locations and taking into consideration earlier comments about the supply of parks against the land provision (hectares against population) standards.





**Map 2: Temora Recreation Parks – 500m distribution radius**

The distribution of parks within Temora provides access to recreation parks for the majority of residential areas. The primary locations which appear not to be within a parks 500m radius distribution are in the south and south west, a section in the north west, a small section in the east near Nixon Park, and emerging growth areas in the north east.

Given the residential areas in the south, south west, and east have access to sportsgrounds within a 500m radius, it is reasonable to note that they at least have access to open space for general recreation activities. However, this comment is qualified by the observation that the Golden Gate Reserve area in the south does not contain play equipment or any form of embellishment, given it is simply vacant land. Additionally, the Apex Park area is a small and sparsely embellished location without play equipment and thus doesn't provide a high level of amenity to the community.

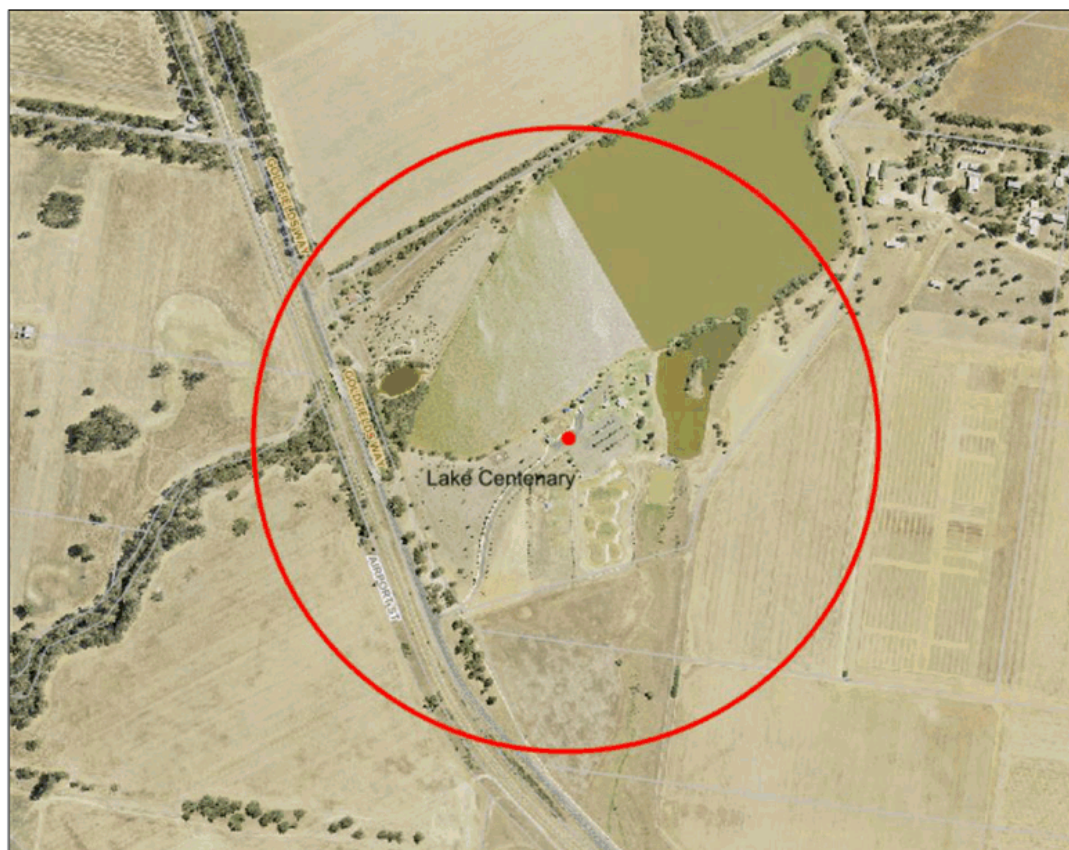
Those residents in the east of Temora have access to Nixon Park which also contains play equipment within the precinct, thus they are not without access to park and playground provision, although there may be some limitations to access when sport is being held on weekends.



It has been identified that there is a lack of playground facilities in the south of Temora. However, it is acknowledged that playgrounds are only one type of recreation and providing fewer but higher quality playgrounds is a preference rather than many low quality, underutilised playgrounds. As an alternative, TSC will encourage the use of existing sportsfields for informal recreation and training is an opportunity to manage any perceived shortfalls.

Given the distribution of parks in the north and the level of provision, there is a case for either the further development of an additional park in the north to better service this area. Given the location of Apex Park on a busy main road and its' relatively small size this location is not recommended for further development. Consequently, it is recommended that TSC given consideration to the future development of a park with a playground or other type of open space in the north of the town to service those residents.

Given the location of Lake Centenary and the accompanying park and play equipment being approximately 5kms outside of the Temora township it doesn't provide ready access for the majority of Temora residents. Nevertheless, it is recognised that this is a very popular location and as such needs to be taken into consideration when reviewing the overall supply and position of parks in Temora and the whole LGA.



**Map 3: Lake Centenary Park – 500m distribution radius**



**Map 4: Ariaiah Park Recreation Parks – 500m distribution radius**

Ariah Park is well covered from a parks provision perspective with many of the park radius distances extending beyond the town area. There is a minor lack of coverage in the west and north west outskirts of Ariah Park. It is not suggested that this needs to be rectified given the abundance of provision from a hectares per head of population perspective. Additionally, those areas that are just outside of the radius circles are like to only impact a few residential properties and are not significantly beyond the radius circles. On this basis it is reasonable to propose that there is no requirement for developing further park space in Ariah Park to provide a further level of coverage.





**Map 5: Springdale Recreation Parks – 500m distribution radius**

Springdale Recreation Ground and park provides coverage for the majority of the village within the 500 metre radius. Given the spread-out nature of the development of Springdale and the existence of numerous large rural residential blocks throughout the village, which creates a dispersed population, it is not recommended that an additional park area be developed to provide further coverage.

### **Sports Parks Provision**

A summary assessment of sports park provision in the region was conducted for the development of the ROSS and found that generally the current level of provision is adequate and consistent with the planning standards recommended.

Generally, from a planning perspective, it is recommended that sports park facilities be located within approximately a 5 minute drive of the majority of the residents within a given centre of population. It is reasonable to say that this is the case for all of the sportsgrounds within the respective town/village locations in the Temora Shire. Additionally, the Regional standard Sports Park of Nixon Park is centrally located within the shire, and thus meets that distribution range recommendation.

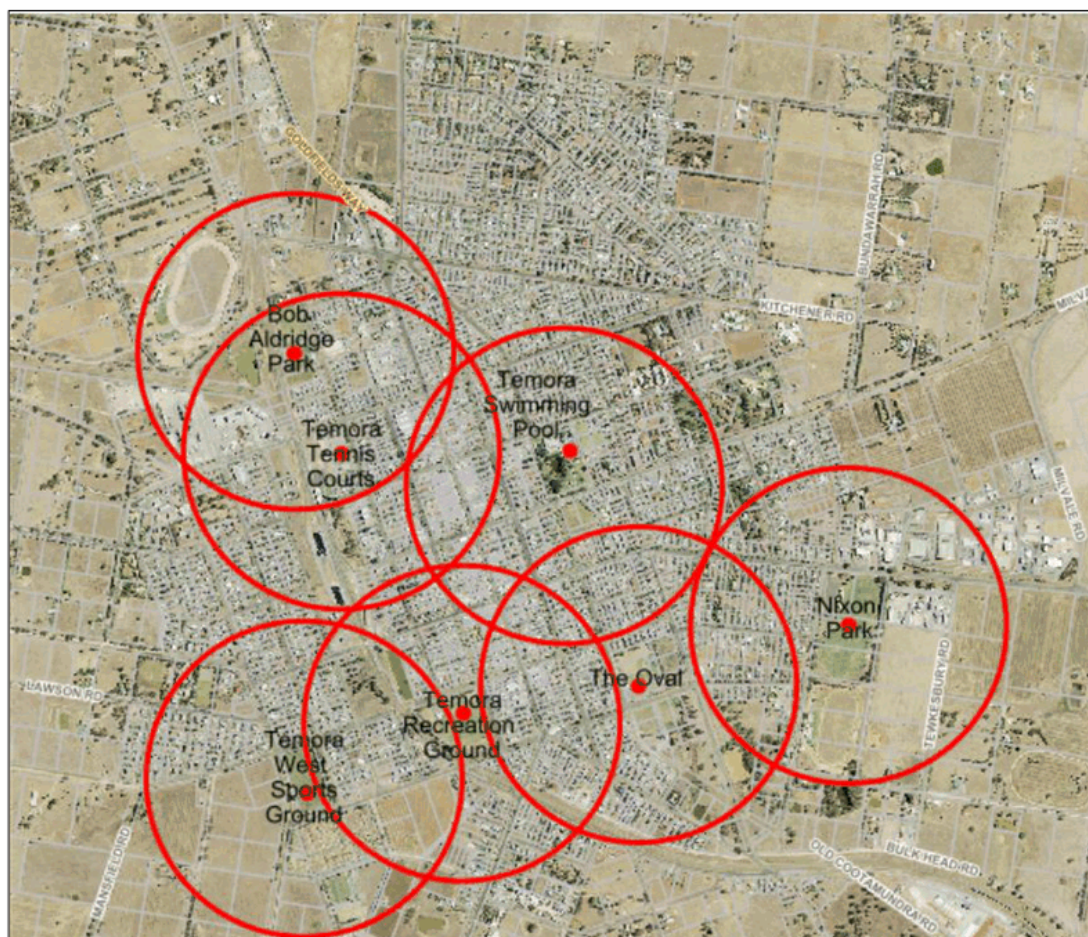
The suggested standard for the distribution of sports parks by classification is as follows:



Recreation and Open Space Classification Framework	
Space classifications	Recommended distribution range
<i>Sports Parks</i>	
- Regional Sports Park	Where possible centrally located.
- District Sports Park	5 minute drive from the majority of residents within the urban area.
- Local Sports Park	5 minute drive from the majority of residents within the urban area.

**Table 16: Sports Parks recommended distribution**

The following maps provide an indication of the level of sports park distribution throughout Temora, Aria Park and Springdale. Commentary for each location is provided following the maps to highlight key considerations relevant to the future planning of sports parks within the respective locations and taking into consideration earlier comments about the supply of parks against the land provision (hectares against population) standards. For the purpose of planning the distribution of both parks and sports parks, each of the locations have had the 500 metre radius method applied to them. This has been done to also provide an indication of the distribution of all facilities, particularly in the context of how they work in tandem with and complement the overall provision of open space throughout the respective locations.



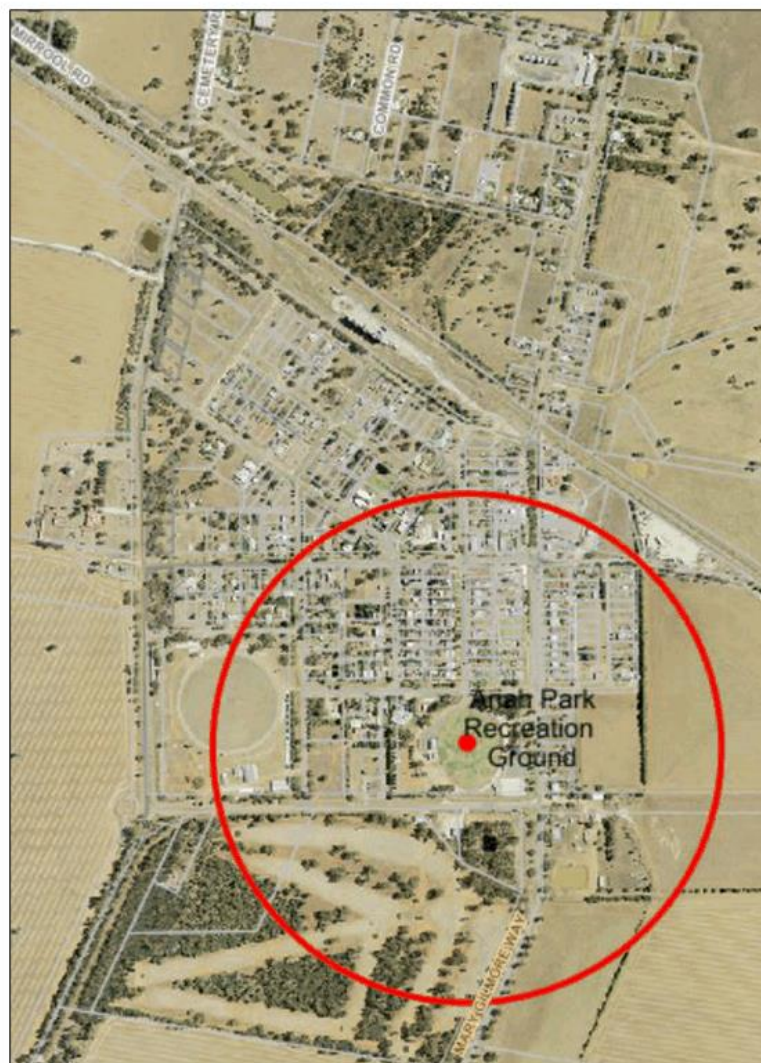
**Map 6: Temora Sports Parks – 500m distribution radius**

TSC ROSS – Draft at 4.10.21

Page 43 | 168



As noted earlier, all of the Temora sports parks are accessible to the community within an approximate 5 minute drive. From a 500m radius distribution perspective, it is evident that the majority of facilities are located within the southern and central parts of Temora. This distribution pattern doesn't represent an issue for the current geographic spread of the Temora community, and is unlikely to be an issue as the town grows in the coming decade. It is also noted that from a hectares per head of population coverage perspective, Temora is well situated with its' supply of sports parks, thus any further development would need to be well justified to be considered.



**Map 7: Arianh Park Sports Park – 500m distribution radius**

Arianh Park Recreation Ground is accessible to all of the community within the town by an approximate 5 minute drive. From a 500m radius distribution perspective, it is evident that the facility provides the most coverage to the southern and central parts of Arianh Park. Given it is unlikely that Arianh Park is going to experience much population growth or development in the coming decade, it is suggested that this distribution pattern doesn't represent an issue

for the current geographic spread of the community. It is also noted that from a hectares per head of population coverage perspective, Ariah Park has an oversupply of sports parks, thus there is no consideration at this time for the need to develop any new sports parks within the village.

Given the Springdale Recreation Ground acts as both park and sports park for the Springdale community the commentary provided for the park analysis is also applicable for the sports park position within the community.

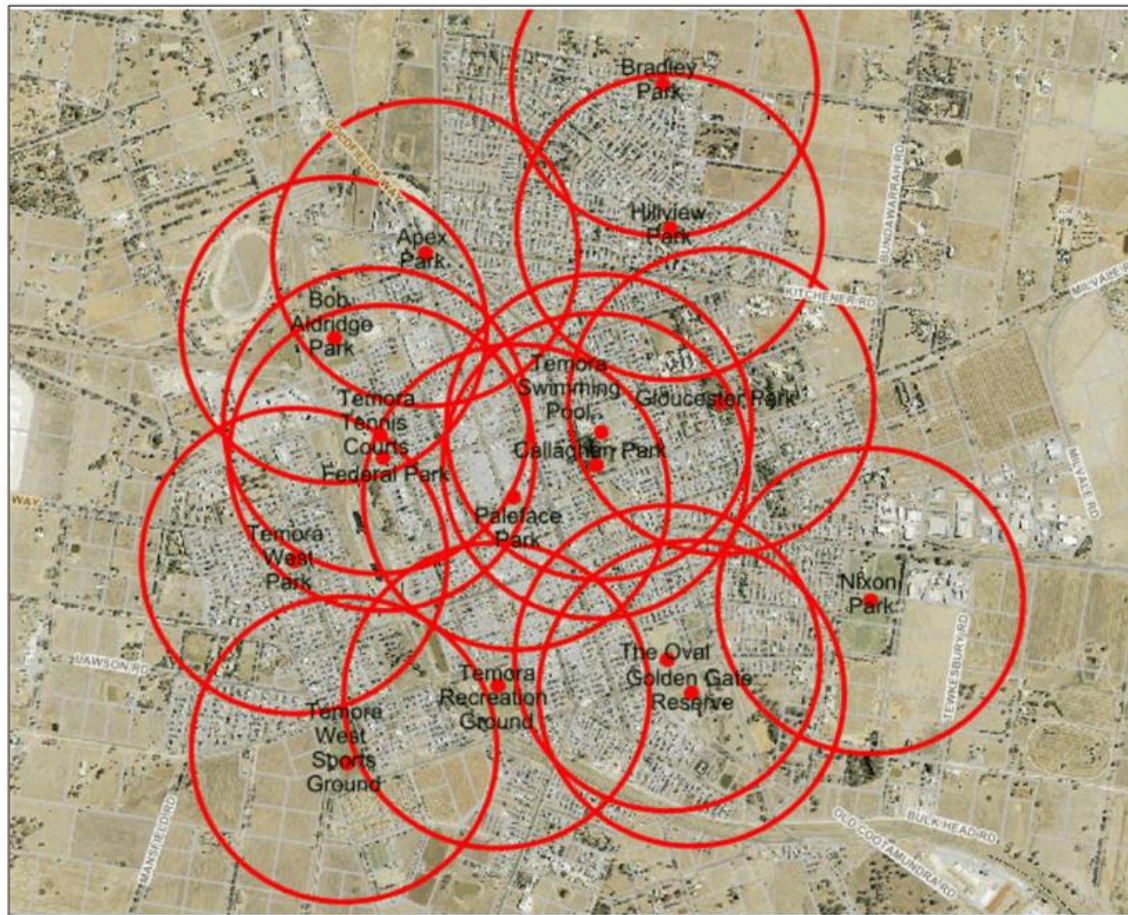
### **Temora – overall distribution**

The following map provides an overview of the overall distribution of both the parks and sports park facilities throughout Temora. As the major centre of population within the TSC LGA, it's considered important to provide an analysis of the overall distribution of both facility classification types to visually represent the open space network. As mentioned earlier, sports parks can perform a function as a recreation park and general open space area in addition to their common use for sport. The ability for a sports park to be used for kickabout space for a community is an important consideration also. The best example of a sports park performing multiple roles in Temora is Nixon Park. Nixon Park has a new playground that has been installed in the precinct which services the sports participants and their families during training and matches, and is also accessible by the community, although this may be limited on match days when the respective clubs charge a fee for entry.

As noted in the commentary on parks for Temora, there is a lack of coverage for some residential areas from a 500 metre radius perspective. However, encouraging the use of existing sportsgrounds for informal recreation on non-game days is recommended to support the community being active as an alternative to developing entirely new facilities.







## **Section 5 – Parks & Playgrounds provision**

## 5.1 Parks

The following section provides further commentary on the type and standard of parks and playgrounds provided throughout the TSC LGA. The role that parks play in providing valuable open space for a range of recreation functions and uses, and to enhance the overall liveability of a location and a region is well documented. To this end, an in-depth analysis of the level of provision of parks and play equipment throughout the TSC LGA is provided.

Town	Parks	Playgrounds
Temora	9	8
Ariah Park	3	2
Springdale	1	1
<b>Temora Shire area</b>	<b>13</b>	<b>11</b>

**Table 17: Provision of Parks and Playgrounds in the Temora Shire area at Council owned and maintained locations (excludes Halls, Community Centres, Day Care facilities, non-TSC venues etc.)**

## 5.2 Parks – Temora

The following analysis of the parks within Temora provides an overview of the existing levels of provision against the previously noted provisioning standards, accompanied by recommendations for improvements based upon an independent review.

Park name:	Lake Centenary	
Sub-classification:	Regional Recreation Park	
Contains a playground / play equipment:	Yes	
Classification of the recreation opportunities:	<ul style="list-style-type: none"> <li>Local play for the young (0-5yrs)</li> <li>Local children's play (5-15yrs)</li> <li>Local Recreation space (all ages)</li> <li>Fitness and Exercise space</li> <li>Dog Exercise Area</li> </ul>	
Performance against the preferred levels of embellishment:	<i>Irrigated park area</i>	Yes
	<i>Landscaped garden areas</i>	Yes
	<i>Accessible, covered play equipment suitable for a range of ages and capacity's</i>	<p>Basket swing offers accessible play. Play for persons with a disability could be enhanced.</p> <p>Shade sail covering some of the equipment.</p> <p>A wide range of ages are catered for. Opportunity to provide additional play equipment that caters for toddlers.</p>
	<i>Fencing considered around children's play equipment</i>	<p>Not fenced.</p> <p>Fencing recommended given the proximity of the equipment to water.</p>

	<b>Day/night sheltered picnic/barbecue facilities inclusion of picnic tables/bench seating.</b>	2x BBQ shelters with lighting. Numerous electric BBQ's and picnic settings throughout the area. Recommend installing lights in the western BBQ shelter.
	<b>Public toilets</b>	Yes (recently refurbished)
	<b>Paved access network throughout park linking facilities</b>	Numerous concrete footpaths throughout the area. Gravel walking track around the lake.
	<b>Public lighting</b>	Yes. 2x BBQ shelters are lit and 2 streetlights in the boat ramp parking area.
	<b>Provision for local events</b>	Yes.
	<b>Accessible facilities supporting the disabled community</b>	Concrete footpath network supports accessibility. Play equipment - basket swing. PWD toilet.
	<b>Drinking station</b>	Yes. At the play equipment area, and a near the fitness equipment area.
	<b>Bike rack</b>	No
	<b>Bins</b>	Yes – numerous
	<b>Car parking</b>	Yes – large sealed car parking area
<b>Independent assessment recommendations:</b>	Enhance the play equipment offering for persons with a disability.	
	Enhance shade sail covering over the play equipment area.	
	Provide additional play equipment that caters for toddlers.	
	Replace the castle play equipment element within the next 5 years.	
	Install a fence around the play equipment given the proximity of the equipment to water	
	Install lights in the western BBQ shelter.	
	Expand the concrete footpath network around the perimeter of the lake in the park area to create connectivity between the paths and facilities and to avoid the need for walkers to continue through the car parking area.	
	Provide additional lighting throughout the park to enhance activation in the evening.	
	Consider the provision of additional elements holistically within the Temora parks network, but specifically for this park given its' prominence in the parks hierarchy.	
	Install a more visible drinking station at the current location of the water bubbler near the Fitness Equipment.	
	Update/provide general park advisory signage at the entry to the site off Goldfields Way, as well as several of the entry points to the park from the car park (i.e. near the play equipment, and near the two BBQ shelters closest to the car park).	



	Refurbish those items of park furniture (seats/benches) that require maintenance.
	Install concrete bases underneath some of the existing elements of park furniture.
	Remove dead trees on the western side of the park.
	Plant some additional trees in sections of the park for more natural shade.
	Replace sections of capstones on the retaining wall at the water's edge.
	Update some of the existing park signage (i.e. regulatory / water safety signage)
	Replace/repair damaged sections of the shade sail on the western shade structure at the water's edge.
	Remove or repair the dismantled shade structure at the western edge of the lake.
	As park furniture elements reach the end of their useful life replace items with a consistent palette of furniture.



<b>Park name:</b>	<b>Gloucester Park</b>	
<b>Sub-classification:</b>	Regional Recreation Park	
<b>Contains a playground / play equipment:</b>	Yes	
<b>Classification of the recreation opportunities:</b>	<ul style="list-style-type: none"> <li>Local children's play (5-15yrs)</li> <li>Local Recreation Space (all ages)</li> <li>Large Community Outdoor Recreation Area (all ages)</li> </ul>	
<b>Performance against the preferred levels of embellishment:</b>	<b>Irrigated park area</b>	Yes
	<b>Landscaped garden areas</b>	Yes
	<b>Accessible, covered play equipment suitable for a range of ages and capacity's</b>	2 accessible play elements (spinning top and basket swing). Marked path around the play equipment and the general path network.
	<b>Fencing considered around children's play equipment</b>	Not fenced.
	<b>Day/night sheltered picnic/barbecue facilities inclusion of picnic tables/bench seating.</b>	Yes. Gloucester Street shelters have lighting. Double BBQ's within these shelters.
	<b>Public toilets</b>	Yes
	<b>Paved access network throughout park linking facilities</b>	Significant network of concrete and bitumen footpaths throughout the park.
	<b>Public lighting</b>	Yes
	<b>Provision for local events</b>	Sufficient space for events.
	<b>Accessible facilities supporting the disabled community</b>	Footpath network, play equipment elements (spinner and basket swing), and PWD toilets.
	<b>Drinking station</b>	None.
	<b>Bike rack</b>	No.
	<b>Bins</b>	Yes – numerous
	<b>Car parking</b>	Yes – car parking area on Gloucester Street, angle parking on Loftus Street, and a car parking area Anzac Street next to the High School.
<b>Independent assessment recommendations:</b>	The play equipment predominantly caters for an age range of 5-12 years of age. As Temora's premier park it is recommended that the play equipment continue to be supplemented with a variety of items to cater for varying ages and abilities.	
	Install a fence around the play equipment area.	
	Extend the path network so that it connects with the play equipment, particularly from the Gloucester Street side. The current lack of path connect to the play equipment isn't conducive to PWD access.	
	Install additional park lighting around the path network.	



	Install a drinking station near the play equipment area.
	Update the general park advisory signage.
	Remove old elements of park furniture (predominantly on the Loftus Street side of the park).
	Install a new bin enclosure on the George Street side of the park to match the other bin enclosures throughout the park.
	Investigate the installation of outdoor gym equipment to provide additional fitness opportunities for young people and adults.



<b>Park name:</b>	<b>Federal Park / Railway Precinct</b>	
<b>Sub-classification:</b>	Regional Recreation Park	
<b>Contains a playground / play equipment:</b>	Yes	
<b>Classification of the recreation opportunities:</b>	<ul style="list-style-type: none"> <li>Local Play for the Young (0-5yrs)</li> <li>Local children's play (5-15yrs)</li> <li>YRS Youth Recreation Space (13-20yrs)</li> <li>Large Community Outdoor Recreation Area (all ages)</li> </ul>	
<b>Performance against the preferred levels of embellishment:</b>	<b>Irrigated park area</b>	Yes
	<b>Landscaped garden areas</b>	Yes
	<b>Accessible, covered play equipment suitable for a range of ages and capacity's</b>	Play equipment within the park, but not accessible from a PWD perspective.
	<b>Fencing considered around children's play equipment</b>	Fenced.
	<b>Day/night sheltered picnic/barbecue facilities inclusion of picnic tables/bench seating.</b>	Picnic shelter/s on Crowley Street side of the park. No lighting within the shelters. Electric BBQ within the park.
	<b>Public toilets</b>	Not within the park. There are public toilets at the Railway Station.
	<b>Paved access network throughout park linking facilities</b>	Good network of concrete footpaths throughout the park, although not linked to the play equipment area.
	<b>Public lighting</b>	One light pole at the skate park, and lighting at the Stage area of near the Railway Station on the path.
	<b>Provision for local events</b>	Sufficient space for local events. Stage area near Platform Y/Railway Station has been specifically developed for events.
	<b>Accessible facilities supporting the disabled community</b>	Concrete footpath network.
	<b>Drinking station</b>	Yes.
	<b>Bike rack</b>	Yes.
	<b>Bins</b>	Yes – numerous
<b>Independent assessment recommendations:</b>	Replace the play equipment and provide a greater variety of equipment / play experience options, including PWD accessible equipment.	
	Connect the play equipment to the footpath network.	
	Install lights within the picnic shelter.	
	Installing lighting along the central path through the park.	



	Add supplementary lighting at the Skate Park and Half-court Basketball Court for use at night.
	Update the general park advisory signage at the Crowley Street end of the park and install park advisory signage at the Railway Station end of the park.
	Replace old bin units with wheelie bin securing poles and provide several units throughout the park, including bins at the stage area/Railway Station end of the park.



<b>Park name:</b>	<b>Callaghan Park</b>	
<b>Sub-classification:</b>	Regional Recreation Park	
<b>Contains a playground / play equipment:</b>	Yes	
<b>Classification of the recreation opportunities:</b>	<ul style="list-style-type: none"> <li>Local children's play (5-15yrs)</li> <li>Local Recreation Space (all ages)</li> </ul>	
<b>Performance against the preferred levels of embellishment:</b>	<b>Irrigated park area</b>	Yes
	<b>Landscaped garden areas</b>	Yes (Lions Park section)
	<b>Accessible, covered play equipment suitable for a range of ages and capacity's</b>	Accessibility is not suitable for persons with a disability. Play equipment is covered by a shade sail.
	<b>Fencing considered around children's play equipment</b>	Not fenced.
	<b>Day/night sheltered picnic/barbecue facilities inclusion of picnic tables/bench seating.</b>	Loftus Street shelter contains lights.
	<b>Public toilets</b>	None.
	<b>Paved access network throughout park linking facilities</b>	Yes. Significant network of concrete footpaths throughout the park.
	<b>Public lighting</b>	Yes.
	<b>Provision for local events</b>	Yes. Sufficient space for local events.
	<b>Accessible facilities supporting the disabled community</b>	Limited. Concrete footpath network is the main item.
	<b>Drinking station</b>	None.
	<b>Bike rack</b>	No
	<b>Bins</b>	Yes – numerous
	<b>Car parking</b>	Street parking
<b>Independent assessment recommendations:</b>	Replace the play equipment and provide a greater variety of equipment / play experiences.	
	Replace the softfall edging, particularly the stepped retaining wall section.	
	Fence the play equipment following the future upgrade of the play equipment.	
	Replace the Anzac Street shelter picnic settings and remove the BBQ unit and don't replace.	
	Public toilets are not recommended for the park given the current supply throughout the town and the opportunity to gain access to toilets within the Recreation Centre.	
	Extend the concrete path network to the play equipment.	
	Install a drinking station unit near the play equipment, and near the Lions Place shelter/BBQ's.	



	Update the general park advisory signage, at both the Anzac Street and Loftus Street sides of the park.
	Replace old bin units with new units in suitable locations and achieve a consistent palette of bins throughout the park.
	Replace the existing recycled plastic park bench seats and picnic settings with more aesthetically pleasing units in suitable locations to support memorial services.
	Replace the cracked and raised sections of footpath.
	Consult the local RSL Sub-Branch to determine if there are any complementary improvements that are required around the Cenotaph area.
	Remove no longer used concrete pads on the Anzac Street side of the park near the stormwater drain.



TSC ROSS – Draft at 4.10.21

<b>Park name:</b>	<b>Temora West Park</b>	
<b>Sub-classification:</b>	District Recreation Park	
<b>Contains a playground / play equipment:</b>	Yes	
<b>Classification of the recreation opportunities:</b>	<ul style="list-style-type: none"> <li>Local children's play (5-15yrs)</li> <li>Large Community Outdoor Recreation Area (all ages)</li> </ul>	
<b>Performance against the preferred levels of embellishment:</b>	<b>Irrigated park area</b>	Yes
	<b>Landscaped garden areas</b>	Yes (minor landscaping at the toilet block).
	<b>Play equipment suitable for a range of ages and capacity's</b>	Play equipment accessibility is not suitable for persons with a disability. Play equipment is covered. Predominantly caters for an age range of 5-12 years of age.
	<b>Accessible day/night sheltered picnic/barbecue facilities inclusion of picnic tables/bench seating.</b>	Picnic shelter isn't connected to a footpath network. Lighting within the shelter. Electric BBQ's within the shelter.
	<b>Accessible public toilets</b>	Yes.
	<b>Paved access network throughout park linking facilities</b>	Only paved access in the park is from Loftus Street to the toilet block.
	<b>Drinking station</b>	Yes
	<b>Bins</b>	Yes
	<b>Car parking</b>	Yes – Loftus Street, and other street parking.
<b>Independent assessment recommendations:</b>	Replace the play equipment and provide a greater variety of equipment / play experiences.	
	Create a footpath network within the park and provide access to the shelter, between the shelter and the toilet block, and from the shelter and public toilets to the play equipment.	
	Provide supplementary park lighting within the park when installing the footpath network.	
	Replace the missing shade sail element (western side).	
	Update the general park advisory signage on Twynam Street and install park advisory signage on the Loftus Street side of the park.	

<b>Park name:</b>	<b>Hillview Park</b>	
<b>Sub-classification:</b>	Local Recreation Park	
<b>Contains a playground / play equipment:</b>	Yes	
<b>Classification of the recreation opportunities:</b>	<ul style="list-style-type: none"> <li>Local Play for the Young (0-5yrs)</li> <li>Local Recreation Space (all ages)</li> </ul>	
<b>Performance against the preferred levels of embellishment:</b>	<b>Minor irrigated park area</b>	Yes
	<b>Basic/minor landscaped garden areas</b>	Yes – higher standard than basic given the vast array of Australian Native plants.
	<b>Basic seating and/or shelter</b>	Yes
	<b>Accessible public toilets</b>	Yes
	<b>Drinking station</b>	No
	<b>Bins</b>	Yes
<b>Independent assessment recommendations:</b>	Install a drinking station.	
	Update the general park advisory signage on Deutcher Street and install park advisory signage on the Willow Street side of the park.	
	Many of the existing picnic settings/bench seats require repair/replacement of the wooden panels.	
	Replace the old bin to be consistent with the new style of bin installed.	
	Recoat the timber surfaces on the picnic settings, park benches, and the picnic shelter.	
	Renew the Bird information signs that are starting to crack.	





<b>Park name:</b>	<b>Bradley Park</b>	
<b>Sub-classification:</b>	Minor Local Recreation Park	
<b>Contains a playground / play equipment:</b>	Yes	
<b>Classification of the recreation opportunities:</b>	<ul style="list-style-type: none"> <li>Local children's play (5-15yrs)</li> <li>Local Recreation Space (all ages)</li> </ul>	
<b>Performance against the preferred levels of embellishment:</b>	<b>Basic/minor landscaped garden areas</b>	No
	<b>Basic seating and/or shelter</b>	Yes
	<b>Drinking station</b>	No
	<b>Bins</b>	Yes
<b>Independent assessment recommendations:</b>	Install a drinking station.	
	Update the general park advisory signage on Chifley Street and install a new park advisory sign on the Williams Street side of the park.	
	Replace the bin unit with two bin poles and wheelie bins.	
	Replace the play equipment in the next 5 years.	
	Install an irrigated turf area for the provision of kickabout space.	
	Upgrade the location to a District level Recreation Park as additional residential development progresses on the north-eastern fringe of Temora. Examples of the types of facilities suggested for the area include provision of a single accessible toilet, access paths, picnic table with shelter, access to a future path on Chifley Street, a nature based play space to provide a different play experience to existing parks and respond to the existing park features including the many trees and boulders.	



<b>Park name:</b>	<b>The Pines</b>	
<b>Sub-classification:</b>	Minor Local Recreation Park	
<b>Contains a playground / play equipment:</b>	No	
<b>Classification of the recreation opportunities:</b>	<ul style="list-style-type: none"> <li>Local Recreation Space (all ages)</li> </ul>	
<b>Performance against the preferred levels of embellishment:</b>	<b>Basic/minor landscaped garden areas</b>	No
	<b>Basic seating and/or shelter</b>	No
	<b>Drinking station</b>	No
	<b>Bins</b>	No
<b>Independent assessment recommendations:</b>	Investigate the potential to install a pump track/BMX track/small scale Mountain Bike track throughout the land parcel, with the inclusion of crushed granite paths.	
	Install general park advisory signage.	
	Install a picnic table, bin and pram ramp site access.	



<b>Park name:</b>	<b>Apex Park</b>	
<b>Sub-classification:</b>	Main Street Parks and Gardens	
<b>Contains a playground / play equipment:</b>	No	
<b>Classification of the recreation opportunities:</b>	<ul style="list-style-type: none"> <li>Local Recreation Space (all ages)</li> </ul>	
<b>Performance against the preferred levels of embellishment:</b>	<i>Irrigated park area</i>	Yes
	<i>Landscaped garden areas</i>	Yes
	<i>Public lighting</i>	Yes
	<i>Drinking station</i>	No
	<i>Bins</i>	Yes
<b>Independent assessment recommendations:</b>	Update the general park advisory signage on Goldfields Way.	
	Renew the lighting enclosures that illuminate the gum tree.	
	Paint the Apex Park/Fred Stean Memorial Park sign and pole.	
	Paint the picnic shelter.	





<b>Park name:</b>	<b>Paleface Park</b>	
<b>Sub-classification:</b>	Main Street Parks and Gardens	
<b>Contains a playground / play equipment:</b>	No	
<b>Classification of the recreation opportunities:</b>	<ul style="list-style-type: none"> <li>Local Recreation Space (all ages)</li> </ul>	
<b>Performance against the preferred levels of embellishment:</b>	<i>Irrigated park area</i>	Yes
	<i>Landscaped garden areas</i>	Yes
	<i>Public lighting</i>	Yes
	<i>Drinking station</i>	Yes
	<i>Bins</i>	Yes
<b>Independent assessment recommendations:</b>	Recoat the timber surfaces of the picnic settings and park bench seats.	
	Repaint the light pole.	



<b>Park name:</b>	<b>Hoskin Street Gardens</b>	
<b>Sub-classification:</b>	Main Street Parks and Gardens	
<b>Contains a playground / play equipment:</b>	No	
<b>Classification of the recreation opportunities:</b>	N/A	
<b>Performance against the preferred levels of embellishment:</b>	<i>Irrigated park area</i>	Yes
	<i>Landscaped garden areas</i>	Yes
	<i>Public lighting</i>	Yes
<b>Independent assessment recommendations:</b>	Replace dead/dying/missing shrubs	
	Recoat timber seats and bin panels	





### 5.3 Parks – Arianh Park

The following analysis of the parks within Arianh Park provides an overview of the existing levels of provision against the previously noted provisioning standards, accompanied by recommendations for improvements based upon an independent review.

<b>Park name:</b>	<b>Harper Park</b>	
<b>Sub-classification:</b>	Local Recreation Park	
<b>Contains a playground / play equipment:</b>	Yes	
<b>Classification of the recreation opportunities:</b>	<ul style="list-style-type: none"> <li>Local Play for the Young (0-5yrs)</li> <li>Local children's play (5-15yrs)</li> <li>Large Community Outdoor Recreation Area (all ages)</li> </ul>	
<b>Performance against the preferred levels of embellishment:</b>	<b>Minor irrigated park area</b>	Yes – irrigated turf, garden beds and a community garden area.
	<b>Basic/minor landscaped garden areas</b>	Yes.
	<b>Basic seating and/or shelter</b>	Yes
	<b>Accessible public toilets</b>	Public toilet
	<b>Drinking station</b>	No
	<b>Bins</b>	Yes
<b>Independent assessment recommendations:</b>	Upgrade toilets to improve usability and accessibility	
	Install a drinking station.	
	Install general park advisory signage.	
	Replace the front play equipment in the next 3 years.	
	Encourage use of the hall annex and playground following relocation of the Preschool from the site to a new building, such as for a playgroup or birthday party venue.	



<b>Park name:</b>	<b>Edis Park</b>	
<b>Sub-classification:</b>	Minor Local Recreation Park	
<b>Contains a playground / play equipment:</b>	Yes	
<b>Classification of the recreation opportunities:</b>	<ul style="list-style-type: none"> <li>Local Recreation Space (all ages)</li> </ul>	
<b>Performance against the preferred levels of embellishment:</b>	<b>Basic/minor landscaped garden areas</b>	Yes
	<b>Basic seating and/or shelter</b>	Yes
	<b>Drinking station</b>	Yes
	<b>Bins</b>	Yes
<b>Independent assessment recommendations:</b>	Replace/repair the damaged shade sail.	
	Install general park advisory signage.	
	Currently two bins in the park. Remove and replace with one new bin enclosure and bin.	
	Repair the roof/guttering on the shelter with the Edis Park sign/plaque.	
	Remove the two brick structure wooden fire BBQ's and don't replace.	
	Irrigate the grass in the playground area and create a turf area for play next to the play equipment.	



<b>Park name:</b>	<b>Brohpy Park</b>	
<b>Sub-classification:</b>	Minor Local Recreation Park	
<b>Contains a playground / play equipment:</b>	No	
<b>Classification of the recreation opportunities:</b>	<ul style="list-style-type: none"> <li>N/A</li> </ul>	
<b>Performance against the preferred levels of embellishment:</b>	<b><i>Basic/minor landscaped garden areas</i></b>	Yes
	<b><i>Basic seating and/or shelter</i></b>	Yes
	<b><i>Drinking station</i></b>	No
	<b><i>Bins</i></b>	No
<b>Independent assessment recommendations:</b>	Install general park advisory signage.	
	Sand and recoat the park bench seat.	
	Move the park bench out of the mulch area and re-install on the edge of landscape area with a concrete base, plant an additional mature tree in the mulch area to provide shade for the seat and area generally.	





<b>Park name:</b>	<b>Davey Park</b>	
<b>Sub-classification:</b>	Main Street Parks and Gardens	
<b>Contains a playground / play equipment:</b>	No	
<b>Classification of the recreation opportunities:</b>	<ul style="list-style-type: none"> <li>Local Recreation Space (all ages)</li> <li>Public toilets are available at the rear of the Rural Fire Service building.</li> </ul>	
<b>Performance against the preferred levels of embellishment:</b>	<b><i>Irrigated park area</i></b>	Yes
	<b><i>Landscaped garden areas</i></b>	No
	<b><i>Public lighting</i></b>	Yes
<b>Independent assessment recommendations:</b>	Install general park advisory signage.	



TSC ROSS – Draft at 4.10.21

Page 67 | 168

<b>Park name:</b>	<b>Coolamon Street</b>	
<b>Sub-classification:</b>	Main Street Parks and Gardens	
<b>Contains a playground / play equipment:</b>	No	
<b>Classification of the recreation opportunities:</b>	<ul style="list-style-type: none"> <li>Local Recreation Space (all ages)</li> <li>Public toilets are available at the rear of the Rural Fire Service building.</li> </ul>	
<b>Performance against the preferred levels of embellishment:</b>	<b>Irrigated park area</b>	Yes
	<b>Landscaped garden areas</b>	Yes
	<b>Public lighting</b>	Yes
<b>Independent assessment recommendations:</b>	Install general park advisory signage.	
	Recoat the wooden picnic settings	
	Restore the Cenotaph coating and steps.	



## 5.4 Parks – Springdale

The following analysis of the park within Springdale provides an overview of the existing level of provision against the previously noted provisioning standards, accompanied by recommendations for improvements based upon an independent review.

<b>Park name:</b>	<b>Springdale Recreation Reserve</b>	
<b>Sub-classification:</b>	Minor Local Recreation Park	
<b>Contains a playground / play equipment:</b>	Yes	
<b>Classification of the recreation opportunities:</b>	<ul style="list-style-type: none"> <li>Local Play for the young (0-5yrs)</li> <li>Local children's play (5-15yrs)</li> <li>Large Community Outdoor Recreation Area (all ages)</li> </ul>	
<b>Performance against the preferred levels of embellishment:</b>	<b>Basic/minor landscaped garden areas</b>	Yes - Landscaped garden areas within the park (front section and middle section).
	<b>Basic seating and/or shelter</b>	Yes
	<b>Drinking station</b>	Yes
	<b>Bins</b>	Yes
<b>Independent assessment recommendations:</b>	Install general park advisory signage in the reserve at the play equipment and at the entry points on Burley Griffin Way.	
	Remove the wood fire BBQ in the front section of the park given there is a coin operated electric BBQ in the shelter near the play equipment. Install signage directing the public to that BBQ.	
	Replace the play equipment in the next 10 years.	
	Install power points at the middle section of the reserve (near the ANZAC memorial) to allow the Driver Reviver Van to set up in a more visible location.	





## 5.5 Parks – Key findings

In summary the assessment found the following key items of note:

- With the exception of Lake Centenary Park and Gloucester Park, the play equipment in the parks throughout the TSC LGA are very similar.
- Most play equipment areas are in need of renewal and updating to provide a more diverse and stimulating play experience for the community.
- The diversity of play equipment on offer should provide for different age ranges and levels of skill and ability to provide developmental opportunities for a wide range of ages and skill levels.
- The distribution of play equipment in Temora is generally suitable and is generally centralised. There is reduced access to playgrounds in the north and south of town.
- Aria Park has sufficient parks and play equipment coverage and has an oversupply of parks from a hectares per head of population perspective.
- Springdale has sufficient park and play equipment coverage and has an oversupply from a hectares per head of population perspective.
- It is recommended that TSC develop a Playground Strategy which provides a more in-depth analysis and details on the provision of playgrounds and their condition within the Temora Shire region which outlines the strategic direction for future development, renewal and replacement.

## Section 6 – Sports Parks provision



The following section provides further commentary on the type and standard of sports parks throughout the TSC LGA. The role that sport plays in the community and through providing valuable open space for both active and passive recreation functions and uses, and to enhance the overall liveability of a location and a region is well documented. To this end, an in-depth analysis of the level of provision of sports parks throughout the TSC LGA is provided.

Town	Sports Parks
Temora	5
Ariah Park	1
Springdale	0
<b>Temora Shire area</b>	<b>6</b>

**Table 18: Provision of Sports Parks in the Temora Shire area at Council owned and maintained locations.**

## 6.1 Sports Parks – Temora

The following analysis of the sports parks in Temora provides an overview of the existing levels of provision against the previously noted provisioning standards, accompanied by recommendations for improvements based upon an independent review.

<b>Sports Park name:</b>	<b>Nixon Park</b>	
<b>Sub-classification:</b>	Regional Sports Park	
<b>Contains a playground / play equipment:</b>	Yes	
<b>Performance against the preferred levels of embellishment:</b>	<b>Provision for concurrent events maximising utilisation</b>	Yes – two standalone ovals with ample facilities to hold events concurrently, as well as the Netball Courts and Athletics facilities.
	<b>Multi use facilities</b>	Yes - Rugby League, Australian Rules Football, Netball, Athletics, Cricket.
	<b>Controlled access and egress</b>	Yes - Fenced venue providing the ability to control access and egress. Note the Entry gate ticket box supports this function.
	<b>Sealed, off street parking</b>	Yes
	<b>Accessible facilities – public toilets, change rooms, kiosk, sheltered seating and club rooms.</b>	Yes – full provision of all facilities. Further, more detailed assessment of the level of accessibility of facilities, their internal condition and suitability for the various types of sport use at the venue is recommended.
	<b>Regional quality irrigated playing surface</b>	Yes
	<b>Regional quality lighting (100 Lux) allowing for regional level night competition</b>	To be confirmed – subject to future testing.

	<b><i>Regional quality public address audio system and communications room</i></b>	Yes
<b>Independent assessment recommendations:</b>	Rugby League Oval – renew the oval fence (or at least some panels), renew the steps at the back of the grandstand area.	
	Remove the old cricket nets at the northern end of the venue in the car park area.	
	Renew/upgrade the Netball Court playing surfaces (x 2).	
	Replace post and rail fencing/bollards in the Little Athletics area where necessary, otherwise remove and don't replace.	
	Turf/irrigate the run-up area to the new Cricket nets.	
	Update the general park advisory signage at the Gallipoli Street entry.	
	Upgrade both oval playing surfaces - levelling/top dressing and turf coverage/quality improvements.	





TSC ROSS – Draft at 4.10.21

Page 74 | 168

<b>Sports Park name:</b>	<b>Bob Aldridge Park</b>	
<b>Sub-classification:</b>	District Sports Park	
<b>Contains a playground / play equipment:</b>	No	
<b>Performance against the preferred levels of embellishment:</b>	<b><i>Multi use facilities</i></b>	Yes – Junior Rugby League and Touch Football.
	<b><i>Controlled access and egress</i></b>	No/Limited ability to do so given the height of the fence.
	<b><i>Accessible facilities – public toilets, change rooms, kiosk and basic seating</i></b>	Public toilets – very poor condition. Not accessible facilities. Change rooms – internal condition is poor. Kiosk and BBQ – in the Clubhouse. Basic seating – Numerous portable two tier grandstands around the ground. Male and Female toilets for players and spectators.
	<b><i>Standard irrigated playing surface</i></b>	Yes - Playing surface irrigation system was being renovated in the 2020/21 off-season.
	<b><i>Local quality lighting (50 Lux) for training purposes</i></b>	To be confirmed – subject to future testing.
<b>Independent assessment recommendations:</b>	Update the general park advisory signage on Crowley Street.	
	The quality of the oval surfaces will need to be reassessed following completion of the current renovations to determine if further levelling/top dressing and turf works will be required.	
	Provide change rooms, toilets, referees change rooms and storage.	





<b>Sports Park name:</b>	<b>Temora Recreation Ground</b>	
<b>Sub-classification:</b>	District Sports Park	
<b>Contains a playground / play equipment:</b>	No	
<b>Performance against the preferred levels of embellishment:</b>	<b>Multi use facilities</b>	No – only used by Rugby Union.
	<b>Controlled access and egress</b>	Yes
	<b>Accessible facilities – public toilets, change rooms, kiosk and basic seating</b>	Yes - all elements are present at the facility.
	<b>Standard irrigated playing surface</b>	Yes - Playing surface requires renovation – top dressing and levelling and treatment of bare patches/weeds.
	<b>Local quality lighting (50 Lux) for training purposes</b>	To be confirmed – subject to future testing.
<b>Independent assessment recommendations:</b>	Replace broken fence panels.	
	Repair/replace broken seats around the ground.	
	Update the general park advisory signage.	
	Playing surface renovations – top dressing, levelling, treatment of weeds, and improvement of the turf quality and coverage.	
	Seek out opportunities for multi-use of the venue, such as by cricket.	





<b>Sports Park name:</b>	<b>Temora West Sportsground</b>	
<b>Sub-classification:</b>	District Sports Park	
<b>Contains a playground / play equipment:</b>	No	
<b>Performance against the preferred levels of embellishment:</b>	<b>Multi use facilities</b>	Yes – Soccer and Cricket
	<b>Controlled access and egress</b>	No/Limited ability to do so given the height of the fence.
	<b>Accessible facilities – public toilets, change rooms, kiosk and basic seating</b>	Partial - Toilets, change rooms and kiosk are present at the facility. Missing basic seating.
	<b>Standard irrigated playing surface</b>	Yes
	<b>Local quality lighting (50 Lux) for training purposes</b>	To be confirmed – subject to future testing.
<b>Independent assessment recommendations:</b>	Provide some basic movable tiered seating like those at Bob Aldridge Oval.	
	Playing surface renovations – top dressing, levelling, treatment of weeds, and improvement of the turf quality.	
	Replace broken fence panels.	
	Update the general park advisory signage.	
	Resurface the synthetic cricket pitch and improve the turf levels/integration around the pitch.	



<b>Sports Park name:</b>	<b>The Oval</b>	
<b>Sub-classification:</b>	Local Sports Park	
<b>Contains a playground / play equipment:</b>	No	
<b>Performance against the preferred levels of embellishment:</b>	<b><i>Accessible facilities – public toilets, change rooms, kiosk and basic seating</i></b>	Toilets, change rooms and kiosk are present at the facility. No seating at the venue.
	<b><i>Natural playing surface</i></b>	Irrigated playing surface
<b>Independent assessment recommendations:</b>	Playing surface renovations – treatment of weeds, and improvement of the turf quality/coverage are recommended if the facility has sufficient utilisation to justify the expenditure.	
	Update the general park advisory signage.	



## 6.2 Sports Parks – Ariaiah Park

The following analysis of the sports park at Ariaiah Park provides an overview of the existing level of provision against the previously noted provisioning standards, accompanied by recommendations for improvements based upon an independent review.

<b>Sports Park name:</b>	<b>Ariaiah Park Recreation Ground</b>	
<b>Sub-classification:</b>	District Sports Park	
<b>Contains a playground / play equipment:</b>	Yes – in Edis Park adjoining the Recreation Ground	
<b>Performance against the preferred levels of embellishment:</b>	<b>Multi use facilities</b>	Yes – Australian Rules Football, Cricket, Netball and Tennis
	<b>Controlled access and egress</b>	No/Limited ability to do so given the height of the fence.
	<b>Accessible facilities – public toilets, change rooms, kiosk and basic seating</b>	Yes - all elements are present at the facility.
	<b>Standard irrigated playing surface</b>	Yes
	<b>Local quality lighting (50 Lux) for training purposes</b>	To be confirmed – subject to future testing.
<b>Independent assessment recommendations:</b>	Repair/replace sections of the Oval post and rail fence.	
	Remove broken bench seats around the Oval.	
	Install general park advisory signage.	





### 6.3 Sports Parks – Utilisation

To assist TSC in planning for the future provision of sports parks it is necessary to consider the utilisation levels of the current facilities. It is prudent to determine if the existing facilities are achieving reasonable levels of use given the investment that is made in facilities from both an operational and capital works outlay perspective. It is also acknowledged that holding numerous facilities at low to medium levels of utilisation also increases Council's asset depreciation costs. Thus, it is important that TSC have a solid understanding of the current and possible future utilisation levels to help inform future investment decisions.

From a turf sports field utilisation perspective, a benchmark utilisation amount per field/oval of 25-30 hours per week is considered optimal. This benchmark has been taken from the Camden Council 2020-2024 Sportsground Strategy. Usage above this amount of time per week has the potential to lead to issues impacting on the quality of playing surfaces in both the short and medium term (i.e. excessive surface wear, compaction, etc.).

An option for TSC to consider in terms of a future approach to investment decision making may be around considering adopting an agreed utilisation benchmark for facilities. This option could also extend to pursuing multi-use arrangements at facilities to help facilitate better use of existing venues, or even possible rationalisation discussions. Overall, it is necessary for Council to ensure that the facilities provided achieve a reasonable return on investment for Council expenditure, grant funding and user group contributions. Additionally, it is prudent for Council to ensure that value for money is provided to the community in terms of their rates contribution that also helps to support the provision of facilities.

From a utilisation perspective this section provides a summary of the approximate utilisation levels at the different venues within the TSC LGA. Utilisation figures are a combination of booking information from the 2019 winter sport season and for summer sport the last half of the 2018/2019 season, and the first half of the 2019/2020 season. Data from these periods was considered as opposed to data from the 2020 and 2021 seasons due to the impact of COVID-19 restrictions from March 2020 onwards on competitions and utilisation.

For the purpose of planning for the future provision of sportsgrounds in TSC it is assumed that utilisation trends will return to those experienced in 2019 in the 2022 calendar year and beyond. It is also assumed that the prevailing trends of growth or decline of individual sports will continue as they were progressing in 2019 prior to COVID-19 restrictions occurring. It will of course be necessary for TSC to monitor the participation and utilisation rates of the individual sports codes that use the TSC facilities following the adoption of the ROSS. There may be significant variability in the impact that COVID-19 has on sport participation, and on the viability of individual sports and clubs following the enforced restrictions and competition recess period.

Unfortunately, at the time of developing the ROSS there was a lack of data available for sportsground bookings to allow for thorough analysis and commentary on the levels of utilisation through that source. There is a need to determine if this lack of data stems from issues at a booking level within TSC, or if it is a shortcoming on the part of the clubs, or a combination of both and/or other factors. Nevertheless, there is a need for TSC to have a solid understanding of the actual levels of utilisation prior to considering the future outlook for sports parks in the shire.

The following table provides a snapshot of the utilisation figures available for the TSC sportsgrounds using a combination of the bookings data from 2019 and 2020 taken from the TSC facility booking records, and from the club consultation meetings in 2021. These figures

are provided as a general guide for usage levels. It is recommended that in future the collection of accurate booking information occur for all TSC sportsgrounds to provide Council with the opportunity to conduct a more in-depth review and analysis of utilisation levels.

Venue/location and season	User Groups	Estimated average weekly utilisation hours per season*
Nixon Park – Australian Rules Oval – Summer Sport	Cricket, Australian Rules (pre-season training), Athletics Club.	15.6hrs
Nixon Park – Netball Courts – Summer Sport	Netball (pre-season training)	6hrs
Nixon Park – Cricket Nets – Summer Sport	Cricket	6hrs
Nixon Park – Australian Rules Oval – Winter Sport	Australian Rules	9.3hrs
Nixon Park – Netball Courts – Winter Sport	Netball	9.1hrs
Nixon Park – Rugby League Oval – Summer Sport	Cricket, Rugby League (pre-season training)	8.5hrs
Nixon Park – Rugby League Oval – Winter Sport	Rugby League (note: excludes Junior Australian Rules usage)	8.1hrs
Bob Aldridge Oval – Summer Sport	Touch Football	6.8hrs
Bob Aldridge Oval – Winter Sport	Junior Rugby League and Schools	JRL only – 12.5hrs
Temora West Sportsground – Summer Sport	Cricket, Soccer (pre-season training)	7hrs
Temora West Sportsground – Winter Sport	Soccer	22hrs
The Oval – Summer Sport	Cricket	4.5hrs
The Oval – Winter Sport	-	-
Temora Recreation Ground – Summer Sport	Rugby Union (pre-season training)	2.6hrs
Temora Recreation Ground – Winter Sport	Rugby Union	6.5hrs
Ariah Park Recreation Ground – Oval – Summer Sport	Australian Rules (pre-season training) (note: excludes Cricket)	4hrs
Ariah Park Recreation Ground – Oval – Winter Sport	Australian Rules	5.6hrs

**Table 19: TSC Sports parks average weekly utilisation hours**

\*note: weekly usage hours are based upon averaging the periods of use hours for given days and times across the 26 week sport season period. Many users participate in home and away competitions/matches which results in usage being averaged for those match days across the entire season period also.

Given the previously noted 25-30hrs usage benchmark per week, the following observations are noted:

- Overall, the average hours of usage of TSC sportsgrounds are well below that recommended if a benchmark standard is applied. Although the benchmark position



is optimal, the commitment of Council to provide the opportunity to participate in a range of sports, often occurring at the same time (afternoon training, weekend competition) is recognised. Choice of sport is part of the lifestyle of Temora Shire, providing many members of the community the opportunity to participate in a sport that they enjoy, as a player, official or volunteer. The limitations in achieving optimal usage hours must be acknowledged, due to the size of Temora Shire's population, compared to a metropolitan area. Council must recognise that this commitment to sport does come at a cost, and if this is the preference of the community, Council must seek to efficiently fund this community service.

- It is acknowledged that there is significant capacity for additional utilisation during both the summer and winter periods at the majority of venues.
- The potential to increase utilisation at the venues, particularly during the winter sports season period is qualified by the need for consideration of the carrying capacity of some fields during the winter months, particularly during/following wet periods. Thus, surface quality has a bearing on the ability for sportsgrounds to meet the suggested hours of use benchmark levels.

With the provision of more data and the ability to analyse usage accurately, TSC will be able to consider space utilisation, numbers of teams and training and playing schedules holistically throughout the Shire, but more so within Temora where the majority of demand exists. This will permit informed decisions to be made in liaison with user groups to best manage the overall workload on facilities, as well as to explore multi-use opportunities to maximise venue utilisation.

### **Sports Parks - Usage levels and the Primary User Groups**

Following a survey of the TSC user groups, each group provided information on their regular usage of their respective locations within the TSC LGA. It is considered valuable to capture this information in the ROSS to assist with understanding the current types and levels of usage and for monitoring in the future should these levels change and thus impact on facility provision.

The following tables provide a summary indication of the levels of primary use of the respective venues. It is noted that the average weekly hours of use are based utilisation averaged out over the entire season (26 week period). Thus, for sports that may hold a short season (i.e. Touch Football competition running for 4 months) the use will be averaged out over the full season period (26 weeks).

**Nixon Park – Australian Rules Football Oval****Primary users**

<b>User group:</b>	Temora Australian Rules Football and Netball Club (Australian Rules Football)						
<b>Period of use:</b>	Competition usage: April - September						
<b>Hours of usage:</b>	Mon	Tue	Wed	Thurs	Fri	Sat	Sun
		5.30pm – 7.30pm		Juniors: 4.30pm-6pm. 5.30pm – 7.30pm.	Auskick: 4.30pm – 5.30pm	Matches: 9am – 5pm	

Approximate total weekly hours of use – Winter season: 9.3hrs.

<b>User group:</b>	Temora Cricket Club						
<b>Period of use:</b>	Competition usage: October to mid-March						
<b>Hours of usage:</b>	Mon	Tue	Wed	Thurs	Fri	Sat	Sun
		*2hrs	*2hrs	*2hrs	*2hrs. Junior matches: 4hrs.	Matches: 8hrs.	

\*Training which alternates between the Oval playing surface and the Cricket Nets.

Approximate total weekly hours of use on the Oval – Summer season: 12hrs.

<b>User group:</b>	Temora Little Athletics						
<b>Period of use:</b>	Competition usage: August to the end of November.						
<b>Hours of usage:</b>	Mon	Tue	Wed	Thurs	Fri	Sat	Sun
			4pm – 6.30pm				

Note: athletes also use the venue frequently for ad hoc training several times a week.

Approximate total weekly hours of use on the Oval – Summer season: 1.7hrs.

**Nixon Park – Rugby League Oval****Primary users**

<b>User group:</b>	Temora Rugby League Club						
<b>Period of use:</b>	Competition usage: April - September						
<b>Hours of usage:</b>	Mon	Tue	Wed	Thurs	Fri	Sat	Sun
		All grades training: 2hrs		U16 & U18 training: 2hrs	Training: 2hrs	Matches: 9am – 5pm	

Approximate total weekly hours of use – Winter season: 9.1hrs

<b>User group:</b>	Temora Cricket Club						
<b>Period of use:</b>	Competition usage: October to mid-March						
<b>Hours of usage:</b>	Mon	Tue	Wed	Thur	Fri	Sat	Sun
					Junior matches: 4hrs.	Matches: 8hrs.	

Approximate total weekly hours of use on the Oval – Summer season: 6.5hrs.

### Nixon Park – Netball Courts

#### Primary users

User group:	Temora Australian Rules Football and Netball Club (Netball)						
Period of use:	Competition usage: April - September						
Hours of usage:	Mon	Tue	Wed	Thur	Fri	Sat	Sun
		6pm – 8pm	6pm – 8pm	6pm – 8pm		Matches: 9am – 5pm	

Approximate total weekly hours of use – Winter season: 9.1hrs

While usage levels generally don't need to be monitored from a venue preservation perspective for hard courts, primarily due to those surfaces having a reasonably consistent asset life if constructed well, there is still the need for capturing usage details to track and monitor utilisation to assist in determining future renewal and replacement requirements.

### Bob Aldridge Park

#### Primary users

User group:	Temora Junior Rugby League						
Period of use:	Competition usage: April to September						
Hours of usage:	Mon	Tue	Wed	Thurs	Fri	Sat	Sun
		4pm – 7pm	*4pm – 6pm	4pm – 7pm		7am – 5pm	

\*Junior competition which runs for 10 weeks.

The following average hours of use is based upon 8 Saturday home games per season and includes an estimated 50 hours of school and other usage, plus two Rugby Union Gala Days.

Approximate total weekly hours of use – Winter season: 9.1hrs

User group:	Temora Touch Football Association						
Period of use:	Competition usage: September to December (likely to change to August to December)						
Hours of usage:	Mon	Tue	Wed	Thurs	Fri	Sat	Sun
		*2hrs		*2hrs	5pm – 9pm		3 x Gala Days annually 9am-4pm

\*Junior State Cup training between October and February.

Approximate total weekly hours of use – Summer season: 6.8hrs.

**Temora Recreation Ground****Primary users**

<b>User group:</b>	Temora Rugby Union Club						
<b>Period of use:</b>	Competition usage: April to September						
<b>Hours of usage:</b>	Mon	Tue	Wed	Thurs	Fri	Sat	Sun
		Senior training: 2hrs		Senior training: 2hrs	Junior training: 2hrs	Home games: 5hrs	

Approximate total weekly hours of use – Winter season: 8.4hrs

**Temora West Sportsground****Primary users**

<b>User group:</b>	Temora United Soccer Club						
<b>Period of use:</b>	Competition usage: April to September						
<b>Hours of usage:</b>	Mon	Tue	Wed	Thurs	Fri	Sat	Sun
		5.30pm-9pm	4.30pm-9pm	4.30pm-9pm	4.30pm-9pm	8am-5pm	9am-11am

Approximate total weekly hours of use – Winter season: 22hrs

**The Oval****Primary users**

<b>User group:</b>	Temora Cricket Club						
<b>Period of use:</b>	Competition usage:						
<b>Hours of usage:</b>	Mon	Tue	Wed	Thur	Fri	Sat	Sun
						Combination of Senior and Junior matches throughout the season.	

Approximate total weekly hours of use: 4.5hrs.

**Ariah Park Recreation Ground****Primary users**

<b>User group:</b>	Northern Jets (AAPMFNC)						
<b>Period of use:</b>	Competition usage: April to September						
<b>Hours of usage:</b>	Mon	Tue	Wed	Thurs	Fri	Sat	Sun
		Training: 3hrs*		Training: 3hrs*		Matches: 9am – 5pm	

\*Note that training alternates between Aria Park and Ardlethan during the season, with one night being held at each location per week.

Approximate total weekly hours of use – Winter season: 5.6hrs

Note: Cricket use hours for the Aria Park Recreation Ground oval was not available at the time of release of the first draft of the ROSS.

**Cricket use generally** – it is noted that Cricket use Nixon Park as the primary or premier facility given the presence of turf pickets on both ovals and the training nets. Cricket also use the following venues for lower grades and junior cricket:

- The Oval
- Father Hannan Oval
- Temora West Sportsground

Further details on the times of use and number of days annually will assist in developing more accurate utilisation figures for the above locations for the summer sport season. Additionally, capturing school use of the venues for cricket will also be beneficial.

It should also be noted that there may be the opportunity to further active sports ovals that don't have a turf or synthetic cricket wicket through the use of temporary/removal pitch systems.

## 6.4 Sports Parks – Key findings

In summary the assessment found the following key items of note:

- There is a need to obtain accurate utilisation data for all sportsgrounds to allow further review of utilisation levels. A detailed analysis is recommended for each facility and for the facilities overall to determine if there are opportunities to create further levels of shared use which may result in decreased operational maintenance requirements.
- A program of general sports surface upgrades consisting of works such as levelling, top dressing, coring, weed removal, turf health improvement and so on is recommended to provide a better standard of surface at the majority of sports parks. Some locations may require more extensive works such as subsurface drainage installation (i.e. Nixon Park Rugby League Oval).
- Implementation of a prioritised program of general facility improvements to sports parks with an emphasis on upgrading the accessibility of facilities to ensure that they are compliant with the requirements of the Disability Discrimination Act 1992 (and amendments), and current Building Code of Australia standards is recommended.
- The majority of sports parks have utilisation rates that are below one-third of the suggested benchmark level (below one-third of 25hrs per week, or 8.3hrs use per week). This level of underutilisation represents an opportunity for TSC to work with the clubs to improve the cost effectiveness of the services provided. Alternatively,



there is an opportunity for further activation of many of the sport facilities through increased levels of participation within the respective sports.

## 6.5 Sportsground Provision & Improvements

The provision of sportsgrounds throughout the Temora Shire area appears to be ample for the number of clubs and teams that use those facilities given the initial availability of data on utilisation. This statement is further supported by the consultation that occurred with the respective clubs during the development of the ROSS. It is however recognised that there may be some sports that do require additional facility access at certain limited times given the nature of their use and competitions (i.e. competition structure and timing considerations, holding of gala day activities etc.).

As part of the development of the ROSS a gap analysis occurred to determine if there is a need to consider future sports facility provision or expansion. The following primary findings are noted and will be considered further by TSC as part of the overall development of sport capacity within the region.

- Bob Aldridge Oval: noted that Junior Rugby League require additional space for the placement of fields for match activities. This request was also supported by Touch Football as they noted the need for further space to allow for the better configuration of touch football fields.
- Nixon Park – Australian Rules Oval: noted that the Athletics Club requested the expansion of the oval footprint to accommodate a full size running track.

In addition to the above, the following summary of the facility improvement requests from each of the respective clubs has been provided which may assist Council in the development of future capital works programs, and when seeking grants and funding opportunities.

<b>FACILITY: Nixon Park</b>
<b>CLUB: Temora Athletics Club</b>
<ol style="list-style-type: none"> <li>1. Clubhouse provision or access.</li> <li>2. Shot Put and Discus areas improvements – irrigated grass.</li> <li>3. Shade, seating and irrigated grass for the areas surrounding the field event locations.</li> <li>4. Water connected to the Athletics shed.</li> <li>5. Extension of the Oval so that a full size running track can fit within the area.</li> <li>6. Sealing of the Athletics car parking area.</li> </ol>
<b>CLUB: Temora Senior Rugby League Club</b>
<ol style="list-style-type: none"> <li>1. Changeroom improvements/renewal/additional amenities.</li> <li>2. Storage container replacement.</li> <li>3. Renewal of oval perimeter seats.</li> <li>4. Renewal of grandstand seats.</li> <li>5. Oval surface drainage installation to improve the performance of the playing surface during wet periods.</li> <li>6. Renovation of the toilets at the back of the Grandstand.</li> <li>7. New PA system.</li> </ol>

**CLUB: Temora Australian Rules Football and Netball Club**

1. Netball Courts – replacement of surfaces (preference for concrete courts with acrylic surfaces), installation of new lighting, and improvement of the surrounds – i.e. removal of nearby trees.
2. Fix the Oval irrigation sprinkler heads and surrounding surface.
3. Continue to upgrade the original amenities building (i.e. toilets).
4. Electronic scoreboard.
5. Electricity meters renewal for clarity around charges to the clubs and Council.

**FACILITY: Bob Aldridge Park****CLUB: Temora Junior Rugby League Club**

1. Replace the existing changerooms and toilets. Development of a new facility next to the Clubhouse.
2. Provision of shade shelter/cover for wet weather games.
3. Improvement of field drainage at the front of the Clubhouse.
4. Provision of additional playing space to accommodate growth of the sport and the scheduling of matches (ideally an area of 30m wide by 66m long).
5. Upgrades/fixing of some of the sportsground lighting.
6. Renew the car park driveway.

**CLUB: Temora Touch Football Club**

1. Playing surface improvement.
2. Replacement of the changerooms/toilets and inclusion of female friendly facilities and disabled accessible toilets.
3. Installation of shade shelters or trees to provide shade in summer – western side of the venue for screening.
4. Improvement of the sportsground lighting – operational reliability and the lux level.
5. Address security issues with the west facing clubhouse and the old amenities.
6. Field space expansion to fit the desired number of touch football fields. Requires change to the overall configuration of the existing fields and venue.

**FACILITY: Arianah Park Recreation Ground****CLUB: Northern Jets Australian Rules & Netball Club**

1. Renew oval perimeter seating.
2. Upgrade the lux level of the oval sportsground lighting system and change over to LED.
3. Upgrade the lux level of the netball lighting system and change over to LED.
4. Renew the oval post and rail boundary fence.
5. Main netball court – widen the court surface/reconstruct the whole court to provide a full size court with regulation run-off areas.
6. Provision of grandstand seating (i.e. transportable 3 tier seating) for both the oval and netball courts.
7. Football nets behind the AFL goal posts.
8. Solar power for the clubhouse.
9. Connect the oval irrigation system to the Railway Dam to reduce irrigation costs, including installation of a larger capacity tank.
10. Creation of a small oval area at the Golf Club that is irrigated to use as a back-up Junior Oval when hosting larger events/additional matches.
11. Electronic scoreboard with the capacity to be used to screen outdoor movies for further community use.

**FACILITY: Temora West Sportsground****CLUB: Temora Soccer Club**

1. Improvement to the condition of the playing surfaces/drainage provision (ground cracks in summer and gets very boggy after rain).
2. Sprinkler head remediation – soil sinking around them and requires sand.
3. Amenities Building is moving and walls cracking due to the soil moving in the area.
4. Ball stop net at the northern end of the facility.
5. Scoreboard.
6. Replacement of sections of the fence around the ground, including gates in the openings.
7. Possible re-positioning of the cricket pitch to allow the set-up of a regulation size field.

**FACILITY: Temora Recreation Ground****CLUB: Temora Rugby Union Club**

1. Installation of Female Change rooms.
2. Playing surface upgrades – drainage improvements in front of the changerooms, general leveling and turf improvement, rye oversow in winter.
3. Upgrade the Clubrooms with a compliant kiosk.
4. White picket fence around the oval.
5. Seating upgrades around the oval.
6. Site boundary fence renewal.
7. Tree trimming or replacement program.
8. Long-term: create 2 fields through expansion of the existing playing surface to the south (Austral Street side).

**CLUB: Temora Senior/Junior Cricket Club**

1. Option to install a removable cricket wicket for use by Junior Cricket.
2. Installation of a set of cricket nets for Junior use, or alternatively install the nets at The Oval.

**FACILITY: The Oval****CLUB: Temora Senior & Junior Cricket Club**

1. Improvement of the playing surface condition.
2. Installation of a set of cricket nets for Junior use, or alternatively install the nets at the Temora Recreation Ground.

## **Section 7 – Specialised Sports Parks provision**

The following section provides further commentary on the type and standard of specialised sports parks throughout the TSC LGA. The role that specialised sports parks play in the community and through providing valuable open space varies depending on the type of facility and the way in which they need to be managed. Consequently, their ability to support active and passive recreation functions and uses varies accordingly. The provision of these facilities serves to enhance the overall liveability of a location and the Temora Shire as a whole.

It is noted that some of the specialised sports parks are not analysed in-depth due to those facilities being managed by a different section of Council than the Parks and Recreation section managed venues. Thus, the commentary on the Indoor Sport and Swimming Pools facilities is limited to general observations. It will be beneficial for TSC to further analyse the strategic position of these facilities as a separate exercise in the future.

Town	Specialised Sports Parks			
	Indoor Sport	Swimming Pools	Tennis Courts	Netball Courts
Temora	1	1	1	1
Ariah Park	0	1	0	0
Springdale	0	0	0	0
<b>Temora Shire area</b>	<b>1</b>	<b>2</b>	<b>1</b>	<b>1</b>

**Table 20: Provision of Specialised Sports Parks in the Temora Shire area at Council owned and maintained locations.**

## 7.1 Specialised Sports Parks – Temora

The following information capture of the specialised sports parks within the Temora Shire provides an overview of the existing levels of provision against the previously noted provisioning standards. Recommendations for improvements have not been provided for the Indoor Sport and Swimming Pool assets given they were outside of the scope of this document.

Specialised Sports Park name:	Temora Recreation Centre / Temora Olympic Pool / Temora Indoor Heated Pool	
Sub-classification:	Indoor Sport and Swimming Pools	
Contains a playground / play equipment:	Splash park located beside the toddler pool and waterslide – accessible during the summer months only.	
Indoor Sport - Performance against the preferred levels of embellishment:	Accessible facilities – public toilets and change rooms	Yes
	Climate controlled	Yes
	Spectator seating	Yes
	Lighting available for night competition	Yes
Swimming Pools -	Accessible facilities – public toilets, change rooms, kiosk, sheltered seating and club rooms.	Accessible public toilet and change rooms.



<b>Performance against the preferred levels of embellishment:</b>	<b><i>Irrigated landscaped garden areas</i></b>	Yes
	<b><i>Sheltered picnic/barbecue facilities</i></b>	Yes
	<b><i>Public toilets</i></b>	Yes – external and accessible within the facility
	<b><i>Standard lighting</i></b>	Subject to further review
	<b><i>Provision for local events</i></b>	Yes

The Temora Recreation Centre incorporates an indoor stadium, function room and three adjoining pools, including the indoor heated pool. The all-weather multipurpose stadium includes two basketball sized courts catering for sports including, but not limited to, basketball, volleyball, badminton and lifeball. Within the centre itself, there is also an upstairs private function centre available for hire. This is used for training and other functions and events. In addition, the stadium has regular use as a wet weather training and events space for sports clubs and schools.

The facility contains a 50 metre pool and toddlers pool outdoors, plus a 25 metre indoor heated pool, featuring an accessible chair lift. A recent addition to the facility has been the installation of a large water slide. The 50m pool has received funding under the NSW Government Regional Sports Facility Fund, in partnership with TSC. It is to be upgraded to 8 lanes, with an accessible ramp and in-pool steps. This project will be delivered in 2022.

Given the facility is not under the control of the Parks and Recreation section of TSC, further commentary on the facilities is not offered. It is however noted that the findings from the community survey will be of use for the responsible section of Council to review and consider when contemplating future operational and strategic requirements for the facilities.



<b>Specialised Sports Park name:</b>	<b>Temora Town Tennis Courts</b>	
<b>Sub-classification:</b>	Tennis Courts	
<b>Contains a playground / play equipment:</b>	No.	
<b>Performance against the preferred levels of embellishment:</b>	<i>Provide basic public tennis courts that meet the needs of the Temora Shire community.</i>	Yes

The Temora Town Tennis Courts are leased to T-Town Tennis Committee. The facility has eight synthetic grass courts and four clay style courts. Additionally, the site has a clubhouse complete with toilet facilities and adjacent car parking. The courts are adjacent to Federal Park which contains play equipment, a skate park and half-court Basketball Court.

The condition of the tennis court surfaces is good, as courts have been upgraded through NSW Government funding. The clubhouse is in good condition. There is limited usage of the courts, with fewer competitions than previous years. Encouraging greater usage remains a challenge, with declining interest in participation.



<b>Specialised Sports Park name:</b>	<b>Boom Netball Complex</b>	
<b>Sub-classification:</b>	Netball Courts	
<b>Contains a playground / play equipment:</b>	No.	
<b>Performance against the preferred levels of embellishment:</b>	<b><i>Accessible facilities – public toilets and change rooms</i></b>	The amenities contain toilets and change rooms. The accessibility of the facilities requires further assessment.
	<b><i>Local quality playing surface</i></b>	Yes
	<b><i>Local quality lighting (100 Lux)</i></b>	TBC – subject to future testing.

The Boom Netball Complex consists of four hotmix bitumen Netball Courts with lighting, sealed car parking and an amenities building. Younger participants use the grass area of the oval for skills training.





## 7.2 Specialised Sports Parks – Ariaiah Park

The following information capture of the specialised sports parks within Ariaiah Park provides an overview of the existing levels of provision against the previously noted provisioning standards. Recommendations for improvements have not been provided for the Swimming Pool assets given they were outside of the scope of this strategy.

Specialised Sports Park name:	Ariaiah Park Pool	
Sub-classification:	Swimming Pools	
Contains a playground / play equipment:	No.	
Swimming Pools - Performance against the preferred levels of embellishment:	<i>Accessible facilities – public toilets, change rooms, kiosk, sheltered seating and club rooms.</i>	<p>Accessibility requirements are satisfactory as the amenities have recently undergone renewal.</p> <p>Toilets, change rooms, kiosk, and sheltered seating are all present at the facility.</p> <p>No Club rooms. Unlikely to be required for a facility in a rural village.</p>
	<i>Irrigated landscaped garden areas</i>	Yes
	<i>Sheltered picnic/barbecue facilities</i>	Yes
	<i>Public toilets</i>	Yes – accessible within the facility
	<i>Standard lighting</i>	Yes
	<i>Provision for local events</i>	Yes







<b>Specialised Sports Park name:</b>	<b>Ariah Park Tennis Courts</b>	
<b>Sub-classification:</b>	Tennis Courts	
<b>Contains a playground / play equipment:</b>	No. Play equipment is adjacent to the Tennis Courts as part of Edis Park/Ariah Park Recreation Grounds.	
<b>Performance against the preferred levels of embellishment:</b>	<i>Provide basic public tennis courts that meet the needs of the Temora Shire community.</i>	Yes

The Ariah Park Tennis Courts consist of a block of multi-purpose courts which are able to be configured as three Tennis Courts or two Netball Courts. The courts have fencing surrounding them, lights and player shelters. They have acrylic surface covering.

There are also three clay courts at the facility and a Clubhouse Building. These courts also have fencing surrounding them and lighting.





In addition to the two Netball Courts at the Multi-purpose courts, there is also a Netball Court situated at the Aria Park Sportsground behind the Oval Amenities. This Netball Court also has lighting, an acrylic surface and players shelters.



### 7.3 Specialised Sports Parks – Utilisation

Obtaining utilisation levels for all of the current specialised sports parks was outside of the scope of the ROSS. Facilities such as pools/aquatic centres and indoor stadiums were outside of the scope of the project and as such utilisation information and commentary for these locations has not been provided.

For those facilities that have the utilisation information collected, it is beneficial to consider the utilisation levels to determine if the existing facilities are achieving reasonable levels of use given the investment made in facilities from both an operational and capital works outlay perspective.

For synthetic grass and concrete/asphalt surfaces there is a different utilisation standard from that able to be applied to the turf sports fields. Thus, benchmarking utilisation for the different types of hardstand surfaces within the Temora Shire is a more involved process and one that will require further research given the numerous types of surfaces (i.e. synthetic grass tennis surfaces, compacted clay tennis courts, concrete/acrylic netball courts, asphalt netball courts).

Generally, the specialised sports parks playing surfaces can withstand significant levels of use without major impacts in the short to medium term. Wear and tear will occur but not to the same level as turf sportsgrounds, and more intense use can occur given a recovery period is not needed and given they are generally not impacted by wet conditions.

Nevertheless, like turf sportsgrounds, consideration of an approach to future investment decisions for these facilities is needed given the initial outlay and future replacement costs are high. Like turf sportsgrounds, reasonable to high utilisation levels and multi-use of these facilities is encouraged to obtain value for money.

Overall, it is necessary for Council to ensure that the facilities provided achieve a solid return on investment of Council expenditure, grant funding and user group contributions. Additionally, it is prudent for Council to ensure that value for money is provided to the community in terms of their rates contribution that also help to support the provision of facilities.

From a utilisation booking information perspective it is noted that the following facilities are managed by the respective primary users, thus there was not booking information available from a central source with TSC.

As with the turf sports parks it is noted that booking/utilisation figures were likely impacted during 2020 and 2021 due to COVID-19 restrictions. Additionally, it is assumed that utilisation trends will return to those experienced in 2019 in the 2022 calendar year and beyond. It is also assumed that the prevailing trends of growth or decline of individual sports will continue as they were progressing in 2019 prior to COVID-19 restrictions occurring.

It will of course be necessary for TSC to monitor the participation and utilisation rates of the individual sports codes that use the facilities following the adoption of the ROSS. There may be significant variability in the impact that COVID-19 has on sport participation, and on the viability of individual sports and clubs following the enforced restrictions and competition recess period.

It is suggested that utilisation information be obtained from the respective user groups to assist in populating the following table to provide a snapshot of the utilisation levels. Collection of this information will allow TSC to conduct an in-depth review and analysis of utilisation levels in the future.



Venue/location and season	User Groups	Estimated average weekly utilisation hours*
Boom Netball Courts – Summer Sport	Netball	Hours to be obtained
Boom Netball Courts – Winter Sport	Netball	“
Temora Town Tennis Courts – Summer Sport	Tennis	“
Temora Town Tennis Courts – Winter Sport	Tennis	“
Ariah Park Recreation Ground – Multi-purpose Courts & Tennis Courts – Summer Sport	Tennis/Netball	“
Ariah Park Recreation Ground – Multi-purpose Courts & Tennis Courts – Winter Sport	Tennis/Netball	“

**Table 21: TSC Specialised Sports parks average weekly utilisation hours data collection template suggestion**

*\*estimated average weekly utilisation hours to be obtained as part of a further review and body of work for Specialised Sports parks.*

### Specialised Sports Parks - Usage levels and the Primary User Groups

As a starting point, the following information is provided for the Temora Tennis Courts further to the meeting with the Tennis Club during the consultation meetings. It will be valuable for TSC to capture this information in the future to assist with understanding the current types and levels of usage and for monitoring in the future should these change and thus impact on facility provision.

#### Temora Town Tennis Courts

##### Primary users

User group:	Temora Tennis Club						
Period of use:	Competition usage: All year round.						
Hours of usage:	Mon	Tue	Wed	Thurs	Fri	Sat	Sun
		Men's Tennis. Ladies Tennis 10am – 12pm.		Men's Tennis			

Approximate total weekly hours of use on the courts aren't provided due to the number of participants varying significantly when usage occurs, and due to the large number of courts at the facility in comparison to the number of users at a given time. Overall, the usage levels are low and there is significant capacity available to increase the use of all courts within the facility.

## 7.4 Specialised Sports Parks Provision & Improvements

The provision of specialised sports parks throughout the Temora Shire area appears to be ample for the number of clubs and community members that use those facilities, albeit the item required dedicated analysis for accurate comment to be given.

While the intention of the ROSS was not to capture an abundance of detail on specialised sports parks facility improvement requirements, the following information on venue improvement suggestions is noted from the consultation meetings held with the Temora Swimming Club and Temora Tennis Club in August 2021. Additionally, it is noted that a meeting was held with the Temora Netball Association and that they didn't have any facility improvement suggestions for the Boom Netball Complex.

### **FACILITY: Temora Recreation Centre**

#### **CLUB: Temora Swimming Club**

1. Improvement/replacement of the swimming pool due to the overall condition.
2. Improvement of the toilets.
3. Installation of a fence at the bottom of the water slide plinth to stop the grass from getting muddy.
4. Expansion of the size of the toilets and change rooms in the Stadium.
5. New removable swimming blocks for all lanes.
6. Palm trees to be removed due to the dates falling off and going into the pool/creating a mess.

### **FACILITY: Temora Town Tennis Courts**

#### **CLUB: Temora Tennis Club**

1. No specific capital improvement requests.
2. Requested the consideration of some operational maintenance support such as hedge trimming, addressing mould on some of the synthetic grass courts and running the street sweeper over the synthetic grass courts to lift the pile.



## Section 8 – Consultation

## 8.1 Community & Stakeholder Consultation

A process of community and stakeholder consultation occurred as part of the development of the TSC ROSS. The approach taken towards the consultation process allowed TSC to obtain meaningful input from the community and stakeholders alike. Both groups were provided ample opportunity to give initial comments on sport and recreation provision within TSC, and then to provide more detailed input to the draft ROSS. Following is a summary of the consultation steps that occurred throughout the development of the ROSS:

- First meeting with the Temora Sports Council/user groups: February 2021
- TSC Sports Parks User Group Questionnaire: February – March 2021
- Sport and Recreation Community Survey: February – March 2021
- Consultation meetings with Temora Shire sport facility user groups – July-August 2021
- Second meeting with the Temora Sports Council user groups: October 2021
- Council review and endorsement of the ROSS to go on public exhibition: November 2021 (TBC)
- Public exhibition of the Draft ROSS and receipt of comments/feedback from the community: December 2021 (TBC)
- Consideration of the community public exhibition feedback for the Draft ROSS: January 2022 (TBC)
- Council report and adoption of the Final Draft ROSS: February 2022 (TBC)

## 8.2 Community Consultation – Recreation & Open Space Survey

TSC received an overwhelming response to the community survey released for the development of the ROSS. 119 community members responded which is an exceptional level of participation in an open survey and demonstrates the value which the TSC community place in the shires' sport and recreation facilities.

Following is a summary of the ROSS Community Survey results from March 2021:

### ***Gender of respondents:***

- 68% Female
- 32% Male

### ***Age brackets:***

- Majority of respondents were from the 30-39 years age bracket (28%), the next highest was the 50-59 years age bracket at 19%, followed by 60-69 years at 16% and 20-29 years at 14%.

### ***Location:***

- The majority of respondents were from Temora (93%), with 4% from Arianah Park, and 3% from Springdale.

***Levels of activity:***

- The majority of respondents have been physically active recently with at least 90% falling into that category.
- 38% of respondents noted that their partners were also active within the same period, and 48% that their children were also active.
- Only 5% of respondents had not taken part in physical activity.

***How were they active:***

- The majority of the respondents had taken part in their physical activity as part of a club or association (61%), with 45% noting activity also occurred outside of a club or association environment.

***Volunteers in sport and recreation:***

- 49% of respondents identified that either they or a member of their household worked as a volunteer within a local sporting organisation.

***Most popular non-sport venues:***

The most popular/frequently used non-organised sport venues throughout the region were as follows:

- Lake Centenary (95%)
- Gloucester Park (55%)
- Temora Recreation Centre (36%)
- Callaghan Park (22%)
- Hillview Park (18%).

***Most popular passive recreation activities:***

The most popular passive recreation activities that TSC residents like to do while using the identified locations include:

- Walking (83%)
- Play with family/kids (60%)
- Exercise (59%)
- Use a playground (56%); and
- Socialise (50%)

***Satisfaction levels – number of facilities:***

- The majority (95%) of the respondents are satisfied with the number of sport and recreation facilities within the TSC region.

***Future participation/activities:***

Other activities that respondents might participate in the future include the likes of:

- Attending a Greyhound meeting
- Attending a playground, splash park or adventure park
- Attending a dog off-leash park
- Kayaking or Dragon boating on the lake
- Recreation walking or heritage type trails
- Tennis
- Taking children to sport/Junior sport
- Taking elderly people out for lunch
- Football
- Outdoor group training – i.e. boot camps
- Yoga or Pilates
- Women's AFL
- Bowls
- Swimming
- Basketball
- Netball
- Disc Golf

***Possible new facilities:***

Other facilities that respondents would like to see TSC provide in the region included the following (most frequently noted):

- Fenced dog park in Temora
- Pump track/BMX track in Temora
- Splash park
- Upgraded play equipment / maintain what is in place / improved park facilities (i.e. seating, BBQ's, shade, fencing)
- An outdoor basketball court

***Satisfaction levels – number of facilities:***

Responses to the following rating questions were as follows:

I am satisfied with access to sport and recreation facilities in the Temora Shire Council area:

- Majority Agree (56%) and Strongly Agree (41%). Total of 97%.

Sport is important to me and my family:

- Majority Strongly Agree (49%) and Agree (34%). Total of 83%.

The sport and recreation facilities in Temora Shire Council are generally well maintained:

- Majority Agree (53%) and Strongly Agree (38%). Total of 91%.

I am satisfied with access to parks and open space areas in the Temora Shire Council area:

- Majority Agree (52%) and Strongly Agree (46%). Total of 98%.

I am satisfied with the quality and condition of the parks and open spaces in the Temora Shire Council area:

- Majority Agree (53%) and Strongly Agree (40%). Total of 93%.

Within the Temora Shire Council area there is a large range of sport and recreation activities for people to choose from:

- Majority Strongly Agree (53%) and Agree (42%). Total of 95%.

It is too expensive to use many of the sport and recreation facilities in the Temora Shire:

- The majority of the respondents disagreed (43%), while 25% of respondents were neutral on the item and 12% either agreed or strongly disagreed. A total of 55% disagreed or strongly disagreed.

There are enough sport and recreation facilities available within the Temora Shire Council area:

- Majority Agree (48%) and Strongly Agree (25%). Total of 73%. While 11% Disagree and 12% were Neutral.

**Analysis:**

The survey reveals that overwhelmingly those that responded are satisfied with the current level of access to sport and recreation facilities and parks and open space, and that sport is an important part of life in Temora Shire. Also, those responding indicated that they thought facilities were well maintained and they were satisfied with the quality of open space available. Access costs were considered to be too high for 45% of those responding. Almost three quarters of those responding consider that there are enough sport and recreation facilities available in Temora Shire. Overall, this is an indicator that the community is broadly satisfied with the facilities provided by Council, their quality and ability to access them.

***Facility management and funding:***

The community's opinion in relation to TSC's best option/s in relation to the future management of sporting facilities to ensure that they remain sustainable in the long-term were as followings:

Seek increased financial contributions from sporting clubs for the use of Council facilities:

- Strongly Agree – 13%
- Agree – 33%
  - Total: 40%
- Disagree – 24%
- Strongly disagree – 16%
  - Total: 40%
- Neutral – 14%



Investigate the consolidation of facilities, increasing use of retained facilities, and focus on improving the standard of those facilities used most often:

- Strongly Agree – 11%
- Agree – 30%
  - Total: 41%
- Disagree – 29%
- Strongly disagree – 12%
  - Total: 41%
- Neutral – 18%

Cap the level of Council budget allocation towards facility operation and maintenance. As costs increase, service levels drop (e.g. mowing and watering):

- Strongly Agree – 7%
- Agree – 18%
  - Total: 25%
- Disagree – 42%
- Strongly disagree – 19%
  - Total 61%
- Neutral – 14%

Cap the upgrade of sporting facilities to limit Council's financial commitment, resulting in Council maintaining asset depreciation levels, and operational and maintenance costs at current levels:

- Strongly Agree – 6%
- Agree – 29%
  - Total 35%
- Disagree – 26%
- Strongly disagree – 18%
  - Total: 44%
- Neutral – 21%

Analysis:

The survey has revealed that the community does not wish to see service levels for open space decrease. There was an even split between those responding in relation to the issue of potential consolidation. There was some support for increasing the amount of financial contribution received by Council from the sport clubs. Around one third of those responding indicated their support for capping the level of upgrades to sporting facilities.

It is clear that the community does not wish to see Council decrease its servicing of sport facilities throughout the Shire. What is unclear is how this level of service can be sustained over the long term. Additional contributions from clubs and users have some community support. There may be some capacity for clubs to contribute more funds through asking their members to pay more for participation. However, it is acknowledged that cost is a barrier for some participants. Addressing this barrier then becomes another consideration. However, Council must continue to manage the level of cost associated with recreation and sport to continue to be able to provide quality facilities in the long term

***Other comments:***

Given the opportunity to provide other comments, the following dots provide a summary of the primary comments that were received from 43 of the respondents:

- 13 respondents further noted that they are either very satisfied or satisfied with the quality of sport and recreation in the Temora Shire.
- 1 respondent further noted that they are dissatisfied with the quality of sport and recreation in the Temora Shire.
- Objection to consolidation of facilities and dropping the level of service (x 3).
- Noted the need for employing qualified greenkeeping staff.
- Supports new ideas – i.e. splash parks and natural play elements.
- Would like dogs on leads to be allowed in parks/sportsgrounds (x 2).
- Current parks and sports facilities are great community assets and should be maintained (x 2).
- Upgrade the playground in Arian Park.
- Increase rates to cover costs (x 4).
- Obtain additional funding to assist with costs (i.e. grants) (x 2).
- Current range of facilities cater for traditional activities and don't cater for a diversity of groups/under-represented groups.
- Sporting Clubs should be responsible for half of the cost of maintaining those facilities, and community use facilities such as parks should be fully maintained by Council.
- Develop a footbridge at the western end of Lake Centenary so that walkers don't need to use the bridge on the road.
- Construct shade over the new play equipment at Lake Centenary.
- Facilities are under-utilised because they lack promotion.
- Obtain more data on utilisation before making decisions on the future of facilities.
- Put maintenance activities and land access out to the open market to obtain competitive pricing.
- Spend money on amateur sports, not upgrading Nixon Park for professional sports.
- Upgrade Bob Aldridge Park facilities.
- Objection to increasing fees and impacting on sports club viability.
- User pays system for sports facilities.
- Hire/rent out facilities to increase cash flow.
- Council does a great job maintaining the parks and sport facilities (x 2).
- The dog park at the lake was a waste of money.
- Share upgrade funding fairly across all fields and limit the impact of shared use when facilities are being upgraded.
- Don't drop the service level or expenditure on sports facilities in the Shire (x2).
- Seek local business sponsorship of grounds to assist with maintenance costs.
- Concern about the Arian Park Tennis Courts dirt courts and clubhouse condition.
- Have an equitable maintenance level of service for all sport facilities/grounds.
- Have a practical level of maintenance at all facilities (don't over maintain facilities).

***Average level of activity participation:***

On average, how often would you and/or family members participate in all activities:

- 1-2 times per week: 38%
- 3+ times per week: 43%
- Monthly: 11%
- 2-3 time per month: 6%
- Not applicable: 2%

### **8.3 Community Consultation – Analysis & commentary**

#### **Popular locations:-**

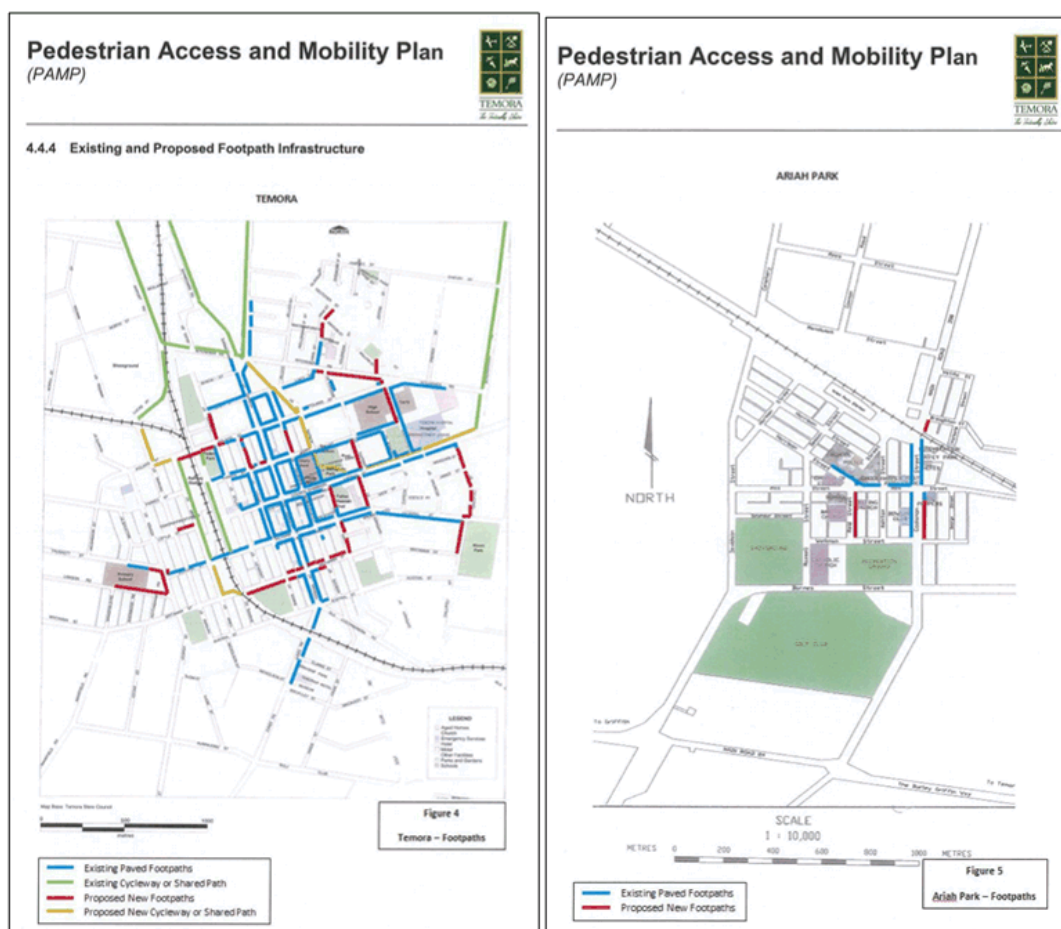
TSC's most popular non-sport venues are Lake Centenary and Gloucester Park. Both facilities currently have a high level of amenity which likely explains the popularity of the facilities. Lake Centenary has the added attraction and benefit of having multiple attractions which adds to the utility of the area (i.e. water body for activities such as water skiing, wakeboarding, swimming, etc., play park, walking track, dog park, fitness equipment). The presence of this mix of facilities adds to the overall functionality of the location for recreation use, and thus enhances its' popularity.

Given the high-levels of popularity of these locations, it is reasonable to suggest that there is a case for continuing the improvement of the facilities at both venues to ensure that they meet the needs of the community now and into the future. Additionally, it is also reasonable to propose funding the improvement of other identified locations throughout the shire to increase their popularity and utilisation to higher levels. Subsequently, the balance which the ROSS seeks to achieve in line with the Recreation and Open Space Classification system is to provide a prioritised schedule of works that creates a suitable mix of facilities throughout the TSC area.

#### **Popular passive recreation activities:-**

Given the popularity of walking, play with family/kids (and use of a playground) and exercising, and the development of recreation facilities throughout the TSC area, TSC should continue to support those activities through facility development. The continuing development of the shires' footpaths (and cycleways) is supported by the TSC Pedestrian Access and Mobility Plan (PAMP) 2019. The PAMP provides a blueprint for the continuing development and improvement of the footpath network throughout Temora and Arianah Park and recognises the importance of walking as a mode of travel and for recreation purposes. It also recognises the contribution that increasing the proportion of journeys that are undertaken on foot can make to achieving a better quality of life and towards the environment.

The continuing development and improvement of the TSC play equipment offering within the shire has been noted within the ROSS recommendations taking into consideration the community input and the independent review of the facilities.



**Image 4: Maps of the footpath and cycleway network in Temora and Aria Park (current and proposed) from the TSC PAMP.**

#### **Future participation/activities:**

Of the future participation/activities that the community noted that they may wish to participate in, TSC is most able to assist and influence the following:

- Attending a playground, splash park or adventure park.
- A dog off-leash park
- Recreation walking or heritage type trails
- Swimming
- Basketball
- Netball
- Disc Golf

TSC already provides the opportunity for the community to participate in the majority of the activities noted through the provision of facilities in the shire. One activity which TSC may consider providing in the future is Disc Golf. This activity may be able to be developed at an existing location in order to be a cost effective addition to the sport and recreation offering in the LGA.



**Disc Golf explained:**

Disc Golf is a flying disc sport in which players throw a disc (i.e. Frisbee) at a target. It is played using rules similar to golf. The sport is usually played on a course with 9 or 18 holes. Holes are generally no shorter than 30m, with the average between 60-122m.



Many of the other activities listed will be reliant on existing sport/recreation clubs promoting their offering successfully to the community, while others will be reliant on the formation of new sport/recreation clubs or groups to then organise those activities. In the case of the latter situation, TSC may be able to assist any newly formed clubs or groups with initial guidance and/or support in the form of identifying venue opportunities.

For a limited number of the activities, they will be reliant on the provision of those opportunities occurring through the private sector. Thus, they may represent a business opportunity in the Temora Shire which an entrepreneur may wish to pursue (i.e. Yoga and Pilates).

**Possible new facilities:-**

Of the possible other facilities that respondents would like to see TSC provide in the region the following commentary is provided for each:

Suggested new facility	Commentary
Fenced dog park in Temora	<p>Noted that there is a Dog Park at Lake Centenary.</p> <p>The development of a Dog Park in Temora itself is recommended for investigation in terms of identifying a suitable location and obtaining a concept design and high-level cost estimate to further determine the level of support for such an investment from the community.</p>
Pump track/BMX track in Temora	<p>The development of a Pump track/BMX track is recommended for investigation in terms of identifying a suitable location and obtaining a concept design and high-level cost estimate to further determine the level of support for such an investment from the community.</p> <p>One location option to be considered is The Pines reserve area on Haig Street, Temora.</p>



Suggested new facility	Commentary
Splash park	An area is now available at the Temora Recreation Centre following completion of the development project.
Upgraded play equipment / maintain what is in place / improved park facilities (i.e. seating, BBQ's, shade, fencing)	Recommendations in relation to the improvement/development of these items have been provided in Section 5 – Parks and Playgrounds provision, as well as in the Recommendations section (Section 12).
An outdoor basketball court	<p>Noted that there is a half-court Basketball Court at Federal Park.</p> <p>It is recommended that this item be investigated further in terms of identifying a suitable location and obtaining a concept design and high-level cost estimate to further determine the level of support for such an investment from the community.</p> <p>One location option to be considered is the southern clay courts at the Temora Tennis Courts which could be redeveloped and incorporated into the Federal Park area if they are not receiving a sufficient level of utilisation.</p>

#### Satisfaction levels – number of facilities:-

Generally, it appears that, according to the community, TSC has the facility mix and maintenance regimes at a suitable level throughout the shire. This statement is noted given the majority of respondents either strongly agreed or agreed with the following:

- I am satisfied with access to sport and recreation facilities in the TSC area
- The sport and recreation facilities in TSC are generally well maintained
- I am satisfied with access to parks and open space areas in the TSC area
- I am satisfied with the quality and condition of the parks and open spaces in the TSC area
- Within the TSC area there is a large range of sport and recreation activities for people to choose from

While the above results are positive, they are by no means cause for TSC to rest on their laurels. TSC seeks to be a proactive and forward thinking organisation that operates from a position of continuous improvement, and thus will maintain many of the existing structures (i.e. Temora Sports Council) and mechanisms (i.e. Community Satisfaction Survey) that will continue to provide the community with a voice to help guide TSC to maintain a suite of relevant and quality sport and recreation facilities.

Further to the above, while there was a majority that think there are enough sport and recreation facilities available within the TSC area (total of 73% either strongly agreed or agreed), there was also a reasonable number of respondents that either disagreed or were neutral (27%).

The above results indicate that there is still opportunity for TSC to review the overall facility mix and perhaps make some modification to better suit the requirements of the community. The changing face of sport and recreation necessitates that the offering provided to the community keep pace with trends and developments within the industry and society. This may require the repurposing of once popular sport and recreation facilities and spaces into new activities for the community that are either established and have become more popular or are emerging.

The majority of respondents either strongly agreed or agreed with the statement that sport is important to me and my family, which corresponds with the high level of participation in the community survey.

For the survey question – It is too expensive to use many of the sport and recreation facilities in the Temora Shire – there was a mixture of responses. The majority of the respondents disagreed (46%), while 27% of respondents were neutral on the item, 14% agreed, and another 14% strongly disagreed. It is suggested that the variation in the responses to this question warrants further investigation and consideration by Council. It is possible that sections of the community require financial assistance to be able to afford to access basic sport and recreation opportunities, while others may feel that they do not receive adequate value for money.

It will be beneficial for TSC to work with both the sport and recreation clubs/groups, and the community to articulate the way in which the fees and charges model works and seek further input from the respective groups on what specifically they feel is too expensive and why. Armed with this information TSC may be able to modify the fees and charges structure accordingly without impacting facility sustainability. Further discussion about the Fees & Charges model for TSC sport and recreation facilities is provided in Section 10 of the ROSS.

#### Facility management and funding:-

The community's opinion in relation to TSC's best option/s for the future management of sporting facilities to ensure that they remain sustainable in the long-term were predominantly mixed. Given the variety in the responses it is appropriate to further analyse each of the questions in more details as follows:

Question	Responses	Commentary
Seek increased financial contributions from sporting clubs for the use of Council facilities	<ul style="list-style-type: none"> <li>Strongly Agree – 13%</li> <li>Agree – 33%</li> <li>Disagree – 24%</li> <li>Strongly disagree – 16%</li> <li>Neutral – 14%</li> </ul>	<p>46% either strongly agreed or agreed, while 40% either strongly disagreed or disagreed.</p> <p>The relatively even mix of responses indicates the opportunity for Council to further explore this item in consultation with the sport and recreation user groups and the community to ensure that they understand the operation of the Fees &amp; Charges system and the opportunities that they may have before them to help ensure that the facilities they use remain sustainable.</p>
Investigate the consolidation of facilities, increasing use of retained facilities, and	<ul style="list-style-type: none"> <li>Strongly Agree – 11%</li> <li>Agree – 30%</li> <li>Disagree – 29%</li> </ul>	<p>41% either strongly agreed or agreed, while 41% either strongly disagreed or disagreed.</p> <p>The even mix of responses indicates that there is further opportunity for Council to work with the clubs and community to develop scenarios that</p>

Question	Responses	Commentary
focus on improving the standard of those facilities used most often	<ul style="list-style-type: none"> <li>Strongly disagree – 12%</li> <li>Neutral – 18%</li> </ul>	<p>address the question and meet the needs of all parties.</p> <p>While an even number of respondents disagreed with the scenario question, it will be necessary for Council to consider all user groups and the community alike within such an exercise given the potential for those on either side of the spectrum being potential synergistic partners in any consolidated facility option/s.</p>
Cap the level of Council budget allocation towards facility operation and maintenance. As costs increase, service levels drop (e.g. mowing and watering)	<ul style="list-style-type: none"> <li>Strongly Agree – 7%</li> <li>Agree – 18%</li> <li>Disagree – 42%</li> <li>Strongly disagree – 19%</li> <li>Neutral – 14%</li> </ul>	<p>25% either strongly agreed or agreed, while 61% either strongly disagreed or disagreed.</p> <p>While the majority of respondents disagreed with the suggested approach, it is recommended that Council obtain further information on the service levels provided to each of the respective facilities in the shire and compare that against the levels of utilisation and fees and charges contribution towards the facilities.</p> <p>Obtaining this information will then allow Council to further consult regarding the sustainability of service levels and the potential need for modification or otherwise to ensure that Council provides relatively equitable service amongst the various sport and recreation pursuits.</p> <p>The majority response against capping budgets and dropping services levels indicates that community strongly values having quality facilities in the shire.</p>
Cap the upgrade of sporting facilities to limit Council's financial commitment, resulting in Council maintaining asset depreciation levels, and operational and maintenance costs at current levels	<ul style="list-style-type: none"> <li>Strongly Agree – 6%</li> <li>Agree – 29%</li> <li>Disagree – 26%</li> <li>Strongly disagree – 18%</li> <li>Neutral – 21%</li> </ul>	<p>35% either strongly agreed or agreed, while 44% either strongly disagreed or disagreed.</p> <p>The relatively even mix of responses, combined with the high level of neutral responses indicates the opportunity for Council to further explore this item in consultation with the sport and recreation user groups and the community. The suggested approach is for Council to present a number of different scenarios to obtain comment on them and narrow down the options which can then be developed more thoroughly. The more detailed options can then be discussed with user groups to determine which may be most suitable should Council wish to pursue it further.</p>

**Other comments:-**

The following select number of *Other comments* have been taken from the list given the number of mentions they received, and having not previously been considered or addressed within this section, or due to their strategic relevance to the ROSS:

Other comments item	ROSS response
Increase rates to cover costs	Worthy of noting in terms of the possible alternatives for funding current and possible increased service levels and the renewal of existing assets and new assets. Discussed further in Section 10 of the ROSS.
Obtain additional funding to assist with costs (i.e. grants) (x 2)	Additional funding options are discussed further in Section 10 of the ROSS.
Current range of facilities cater for traditional activities and don't cater for a diversity of groups/under-represented groups.	Equity of facility provision is a priority for TSC and will likely require Council obtaining further details on the types of facilities in question or user-groups that felt as though they are not receiving adequate support. It is recommended that TSC seek further input from the community and Council on those facilities that may need to be developed to encourage greater diversity in the sport and recreation offering.  It is noted that the above will also need to be balanced with the need to consider facility sustainability and likely utilisation levels as will be the case for all other facilities.
Obtain more data on utilisation before making decisions on the future of facilities.	Utilisation analysis and commentary is included in Section 6. It is noted that there is some utilisation data for TSC facilities, but there is also a need to fill gaps in the data to provide a more complete picture of utilisation levels to allow for further analysis.
Objection to increasing fees and impacting on sports clubs viability.	The possible impact of increased fees of sports club viability and generally is discussed in Section 10.
Share upgrade funding fairly across all fields, and limit the impact of shared use when facilities are being upgraded.	The equitable distribution of facility funding is discussed in Section 10.  The impact of upgrades on shared use facilities is noted and TSC will consider the alternatives as part of the collection of more complete utilisation data to better manage those impacts. The implementation of a more robust facility booking system is anticipated to address many of these issues.
Don't drop the service level or expenditure on sports facilities in the Shire.	Noted that there is a general desire to maintain sports facilities at a high level. Discussed further in terms of the options to maintain high service levels and expenditure in Section 10.



Other comments item	ROSS response
Seek local business sponsorship of grounds to assist with maintenance costs.	Additional funding options are discussed further in Section 10 of the ROSS. This suggestion is considered worthy of further investigation.
Have an equitable maintenance level of service for all sport facilities/grounds.	Equity of facility provision and service levels is discussed in Section 13, noting the need to align maintenance levels with the position of facilities in the Parks and Sportsgrounds Classification Hierarchy.
Have a practical level of maintenance at all facilities (don't over maintain facilities).	Facility service levels are discussed in Section 13. This also aligns with the above need for maintenance levels to be linked back to the Parks and Sportsgrounds Classification Hierarchy.

#### 8.4 TSC Sport & Recreation user groups – Recreation & Open Space Questionnaire

TSC received a strong response to the sport and recreation user group questionnaire released for the development of the ROSS. 14 clubs/groups out of an estimated 30+ clubs/groups in the shire responded which is a very high level of participation for a voluntary survey and demonstrates the level of commitment of the volunteers in the shire towards sport and recreation.

Following is a summary of the questionnaire results from March 2021:

- 14 Clubs participated.
- 85% of clubs that responded were incorporated entities.
- The clubs that responded used the following facilities:
  - Nixon Park (ovals and netball courts)
  - Bob Aldridge Park
  - Temora Town Tennis Courts
  - Temora Town Netball Courts
  - Temora Recreation Centre (pool and courts)
  - Temora Recreation Ground
  - Temora Town Hall
  - Temora Greyhound Racing Track
  - Arian Park Recreation Ground
  - Arian Park Golf Course



**Facilities maintenance rating:**

- Overall, the clubs rated the level of maintenance on the respective facilities at an average of 3.5 out of 5.

**Facilities condition rating:**

- Overall, the clubs rated the condition of the respective facilities that they use at an average of 3.6 out of 5.

**Facility suggestions:**

Following is a summary of the general suggestions that the clubs provided in relation to the facilities that they use:

- Upgrade/replace amenities.
- Upgrade playing surfaces.
- More shade provision.
- Better sportsground lighting.
- Seating around ground.
- Many facilities are too expensive to use.
- Require provision of a clubhouse.
- General facility improvements required.

**Issues impacting the Temora Shire Clubs:**

Clubs ranking of the main issues that may be holding them back from progressing:

**Quality of facilities:**

- Major issue – 38%
- Minor issue – 24%
- Not an issue – 38%

**Attracting and retaining members:**

- Major issue – 36%
- Minor issue – 56%
- Not an issue – 6%

**Financial pressures:**

- Major issue – 24%
- Minor issue – 31%
- Not an issue – 45%

**Generating income:**

- Major issue – 28%
- Minor issue – 56%
- Not an issue – 15%

**Utility costs:**

- Major issue – 8%
- Minor issue – 42%
- Not an issue – 50%

**Regulatory burdens:**

- Major issue – 15%
- Minor issue – 38%
- Not an issue – 38%

**Access to facilities:**

- Major issue – 38%
- Minor issue – 8%
- Not an issue – 54%

**Lack of volunteers:**

- Major issue – 31%
- Minor issue – 46%
- Not an issue – 23%

***Other issues that are impacting clubs:***

- Broken sportsground lighting.
- Insufficient access to facilities due to growth and scheduling requirements.
- Maintenance is unsatisfactory.
- Out growing facilities.

***Sponsorship signage:***

- 50% of clubs display sponsorship signage at the facilities that they use.

***Fees:***

- 61% of clubs pay usage fees for the facility/ies that they use.
- Of the clubs that answered yes to paying a usage fee, the following responses were received in relation to whether they considered the fee to be reasonable:
  - "The fee is reasonable"
  - "Yes - we understand grounds cost to maintain and upkeep"
  - "We believe this to be a reasonable fee"
  - "We pay a yearly rental fee which is reasonable. We are agreeable with the current fee"
  - "Yes"
  - "Due to the standard of facilities the fees for one facility are reasonable, and for the other facility they are not".
  - "Yes."
  - "Yes, a small fee for a good space"

***Top 3 facility elements*** that the clubs would like to see improved and why (11 out of the 14 clubs responded to this item):

- Upgrade amenities (x 4)
- Lighting upgrades (x 3)
- Shade (x 2)
- Seating (x 2)
- Playing surfaces (x 2)
- Drainage
- Additional playing space
- Air conditioning
- Facility cleanliness
- Clubhouse provision
- General facility improvements

***Council's approach to financial management of facilities:***

Clubs were given the opportunity to rank their preferences on how Council should consider responding to the future financial management of sporting facilities – as per the following:

- A. Investigate consolidation of facilities to reduce the overall number of Council owned sports facilities and to increase utilisation of those facilities that are retained (shared facilities). Additionally, focus on improving the standard of high-utilisation facilities.
  - Strongly preferred – 38%
  - Preferred – 15%
    - Total: 53% (Community total: 41%)
  - Unsure – 15%
  - Not preferred – 22%
    - Total: 29% (Community total: 41%)
  - Strongly not preferred – 7%
- B. Cap the level of Council budget allocation towards facility operation and maintenance. As costs increase, service levels would then drop (i.e. mowing, watering etc.):
  - Strongly preferred – 0%
  - Preferred – 15%
    - Total: 15% (Community total: 25%)
  - Unsure – 15%
  - Not preferred – 31%
    - Total 69% (Community total: 61%)
  - Strongly not preferred – 38%
- C. Cap the upgrade of sporting facilities to limit ongoing increased financial commitment by Council. As a result, maintain asset depreciation, operation and maintenance costs at current levels.
  - Strongly preferred – 0%
  - Preferred – 25%
    - Total: 25% (Community total: 35%)
  - Unsure – 0%
  - Not preferred – 25%
  - Strongly not preferred – 50%
    - Total: 75% (Community total: 44%)

If Council were to require increased contributions from sporting clubs, do you consider that your clubs has the capacity to contribute additional funds?

- 45% answered yes (Community response: 46%)
- 55% answered no (Community response: 40%, and 14% Neutral)

It is interesting to note that the views of the clubs do not directly align with the views of the community when asked the same questions. Interestingly, clubs were more in favour of consolidation than the community. However, this may not be a realistic option, given the level of investment that has already occurred in the provision of facilities at the various sportsgrounds.

Both clubs and the community did not wish to see service levels decrease. The community was more in favour of limiting upgrades compared to clubs, however this was still a minority of those responding. Seeking greater levels of contributions from users appears to have general support, however this is not an overwhelming opinion. It is acknowledged that different sports will have different capacities to contribute additional funds towards maintenance and upgrades into the future

***Further comments and suggestions:***

The clubs were given the opportunity to provide Council with any further suggestions or comments in relation to the management of sport facilities – 9 of the 14 clubs elected to respond – the responses were as follows:

- Currently contribution towards facilities.
- Support consolidation of sports facilities.
- Not in a position to contribute to infrastructure upgrades (x 2).
- Revisit the concept of the Nixon Park Master Plan.
- Participation levels are falling resulting in less money to pay for facilities.
- Support paying for infrastructure upgrades.
- Currently pay for facilities that are used and maintenance and water.
- Better communication when maintenance activities are occurring.
- Require a private/multi-purpose indoor space for activities.

**8.5 TSC Sport & Recreation user groups questionnaire – Analysis & commentary****Facilities maintenance and condition ratings:-**

Overall, the clubs rated the level of maintenance of the facilities that they use at an average of 3.5 out of 5, and the condition of the facilities at an average of 3.6 out of 5.

While these scores are good, they do have some room for improvement, particularly when contrast against the facility ratings that the community gave the TSC facilities in the community survey, albeit the scoring system used was different. In the community survey 91% of respondents either agreed or strongly agreed that the sport and recreation facilities in TSC are generally well maintained. Furthermore, 93% of respondents either agreed or strongly agreed that they were satisfied with the quality and condition of the parks and open spaces in the TSC area.

The reason for the scores not being higher is worthy of obtaining further information and analysis. Information from the respective clubs on why they gave their scores will be beneficial to ascertain whether they are reasonable in the face of the TSC Classification Hierarchy and the levels of competition that the respective clubs play in. Additionally, the position of the clubs also needs to be measured against their respective levels of contribution via fees and charges, funding contributions towards facility improvements, in-kind contributions and other supporting factors.

The following questionnaire responses give a good indication of the primary areas that were responsible for the scores from the clubs not being higher.

**Facility suggestions:-**

The main suggestions that the clubs provided in relation to their respective facilities provides a good indication of the areas for consideration in terms of future facility improvement funding, and for identification of venue specific prioritisation, specifically in relation to the following:

- Upgrade/replace amenities.

- Upgrade playing surfaces.
- More shade provision.
- Better sportsground lighting.
- Seating around ground.

The need for clubhouse facilities as per the following dot point suggestion is an item that is recommended for individual clubs to fund themselves in the future. TSC seeks to provide a basic level of provision when developing facilities depending on the classification hierarchy within which a facility fits, but the provision of Clubhouse facilities extends beyond that of a basic level of provision.

- Require provision of a clubhouse.

The cost to use facilities is recommended for review as part of the fees and charges discussion and facility sustainability discussion within the ROSS (see Section 10). This suggestion needs to be qualified in terms of the facility that it may be referring to and whether there are other factors that may contribute to the response and perception of the club/s in question.

- Many facilities are too expensive to use.

#### **Issues impacting the Temora Shire Clubs:-**

There was a mixed response to the possible issues that may be impacting club throughout the shire. Those issues that obtained a score of over 25% of the clubs being impacted by the issue included:

- Quality of facilities (equal highest ranked issue)
- Access to facilities (equal highest ranked issue)
- Attracting and retaining members
- Generating income (note: Financial pressures received a ranking of 24%)
- Lack of volunteers

Given the notable focus on facilities, the response to this section of the question further warrants TSC considering improvement to the overall facility mix within the realms of maintaining financially sustainable outcomes. It is also noted that there needs to be consideration of options for multi-use by the clubs. Through clubs facilitating shared use to ensure better utilisation of venues they will further support their case for facility improvements. Additionally, any improvement suggestions need to be measured against utilisation levels to ensure that expenditure is warranted.

Challenges in relation to attracting and retaining members, as well as issues with a lack of volunteers is reflective of the changing nature of sport in Australia. There are resources available from the likes of Sport Australia and many peak sporting bodies (i.e. State and National Sporting Associations) amongst others that offer suggestions on how clubs may address these issues. It is recommended that TSC work with the clubs to determine if there are ways in which Council may be able to cost effectively assist in boosting participation numbers.



**Other issues that are impacting clubs:-**

The following suggestions are offering for the Other issues impacting clubs that were raised.

Other issues impacting clubs	ROSS response
Broken sportsground lighting.	Operational maintenance issue which will likely be able to be resolved quickly by TSC.
Insufficient access to facilities due to growth and scheduling requirements.	The comment needs to be qualified to better understand what access issues are being experienced and whether there may be alternative scheduling options or venues.  Additionally, the growth of the club and their ongoing needs would best be explored with TSC so that appropriate venue planning can occur.
Maintenance is unsatisfactory.	Maintenance (or service) levels require further consideration across the board given the level of expenditure on facility maintenance across the shire. The specific maintenance issues being experienced would need to be understood to help TSC better appreciate what is considered unsatisfactory and what options they have to assist in addressing the issue.
Out growing facilities.	The comment needs to be qualified to better understand what the club requires for future facility provision and how that may best be addressed within the context of the current facility mix in the shire.

**Fees:-**

Of the 61% of clubs that noted that they pay usage fees for their facility/ies, the majority considered the fee that they paid to be reasonable. While it is TSC's desire to ensure that fees remain at reasonable levels and clubs can remain viable and operate successful in the shire, the responses may indicate that there is further capacity for the clubs to contribute more towards the maintenance costs associated with the various TSC facilities provided.

**Top 3 facility elements:-**

Of the top 3 facility elements that the clubs noted that they would like to see improved, the following received the most responses:

- Upgrade amenities (x 4)
- Lighting upgrades (x 3)
- Shade (x 2)
- Seating (x 2)
- Playing surfaces (x 2)

These elements are consistent with the responses to the Facility suggestions earlier.

**Council's approach to financial management of facilities:**

Clubs ranking of the preferences offered on how Council may consider responding to the future financial management of sporting facilities provided a valuable perspective into the position of many of the clubs in relation to the provision standards. Generally, if there is a need for Council to respond to financial management considerations for the facility mix, the majority of clubs are in favour of investigating facility consolidation to increase utilisation while improving the standard of provision. The majority of the clubs are not in favour of capping budget allocations towards facilities and therefore dropping service levels, or capping the upgrade of facilities.

Further to these responses, 45% of clubs noted that they have capacity to contribute additional funds to fees, while 55% answered no.

The above responses suggest the opportunity for Council to have a further, more detailed conversation with the clubs about the future structure of the fees and charges model. This conversation would also be aligned with discussions regarding the accompanying service levels and facility mix to further inform Council's ability to develop a model that best services the TSC area, clubs and sport as a whole to ensure that the collective position remains sustainable and progressive.

**Further comments and suggestions:-**

The wide mix of further comments and suggestions will require individual responses and consideration with the respective clubs during the life of the ROSS so that the specific issues can be understood and where possible addressed and/or responded to adequately. TSC's sport governance structure via the Temora and District Sports Council provides a suitable avenue for clubs to discuss issues and raise concerns in addition to directly approaching TSC.

**8.6 TSC Sport and Recreation user groups – One-on-one Consultation Meetings**

In addition to the questionnaires provided to the Sport and Recreation User Groups, TSC also held a number of one-on-one consultation meetings with many the user groups to obtain further information and to explore some of the comments and issues relating to their specific facility needs in more detail. The following section provides a summary of the key discuss points and noted priority items from those meetings with the respective user groups.

**Temora Athletics Club**

- Venue improvement priorities (see Section 6.5 – page 84)
- Facility usage (see Section 6.3 – page 80)
- Some usage clashes occur with the Australian Rules Club.
- Opportunity to facilitate shared use of the Oval Clubhouse through an agreement.
- Approximately 100 athletes, majority are aged between 3 to 17 years old.
- Open to the potential to pay a fee to Council for facility use.

**Temora Touch Football Club**

- Venue improvement priorities (see Section 6.5 – page 84)
- Noted that there are security issues with the west facing clubhouse and the old amenities, thus opportunities to address this should be considered.
- Participation numbers vary between 250-300 members. Generally, field 12 men's teams, and 10 women's teams. 50+ juniors included in the member numbers.
- Facility usage: Friday night Touch Competition (men's, ladies and juniors) which runs from September to December, Junior State Cup training from October to February 2 days a week, and Gala days. Considering running a mid-week mixed competition and possible regional based Gala Days.
- May not have the capacity to absorb increased fees due to recent pressures from moving grounds.

**Temora Junior Rugby League**

- Venue improvement priorities (see Section 6.5 – page 84)
- Open to the potential to pay a fee to Council for facility use. Currently pay for electricity and water costs.
- Facility usage occurs Tuesday, Wednesday, Thursday and Saturday during the season, plus School usage, boot camps, gala days and open days.
- Approximately 250 player registrations (9 boys teams and 5 girls league tag teams).

**Temora Senior Rugby League**

- Venue improvement priorities (see Section 6.5 – page 84), noting the following more specific requests regarding the improvement of changeroom amenities:
  - Renewal of the changerooms floor.
  - Dressing sheds are dated and too small.
  - New Girls League-tag changerooms need toilets and showers to make usable.
- Would like to see the opportunity to share facilities (change rooms and clubhouse) occur.
- Stage 2 & 3 of changeroom upgrades needed.
- No location for putting club memorabilia or trophies etc. on display.
- Would like to see a review and redevelop of the Nixon Park Master Plan to provide equitable provision of facilities and reflect club representation from all user groups.
- Facility usage (see Section 6.3 – page 80)
- Open to the potential for increased fees to obtain improved facilities.

**Temora Australian Rules Football and Netball Club**

- Venue improvement priorities (see Section 6.5 – page 84)
- Venue bookings require better coordination and communication to ensure that clubs can see availability and avoid clashes, deal with wet weather etc.

- Teams fielded: 2 Senior AFL teams and 5 Netball teams (approximately 90 players total), 3 Junior AFL teams (plus Auskick) and 4 Junior Netball teams providing approximately an additional 95 players.
- Facility usage (see Section 6.3 – page 80)
- Will require further details to consider the viability of a possible fee increase.
- Generally, support the redevelopment of the Nixon Park Master Plan.

#### **Northern Jets Australian Rules & Netball Club**

- Venue improvement priorities (see Section 6.5 – page 85)
- Field 6 AFL teams and 8 Netball teams (approximately 110 netball players)
- Facility usage occurs as follows:
  - Matches split between Arian Park and Ardlethan (Arian Park host 4 matches per year, plus 4 lots of Junior matches and 2 Gala Days).
  - Training: December to April 2 nights per week
  - Training: April to September 1 night per week (alternate with Ardlethan)
- Will require further details to consider the viability of a possible fee increase.

#### **Temora Soccer Club**

- Venue improvement priorities (see Section 6.5 – page 85)
- Field 1 Men's and 1 Ladies team. 7 Junior Teams.
- No capacity to absorb a possible fee increase.

#### **Temora Swimming Club**

- Venue improvement priorities (see Section 7.4 – page 98)
- Membership consists of 120 swimmer and 60 non-swimming members.
- Facility usage occurs as follows:
  - Summer training: Monday, Tuesday and Wednesday
  - Winter training: 2 days per week
  - Club night: Thursday
  - Matches: host approximately 7 matches annually, plus 2 Gala Days.
- Possible capacity for a fee increase.

#### **Temora Rugby Union**

- Venue improvement priorities (see Section 6.5 – page 86)
- Field 1 Mens and 1 Ladies team, and 10 Junior teams (approximately 190 members)
- Facility usage occurs as follows:
  - Training: Men's and Ladies Tuesday and Thursday, Juniors on Friday.
  - Matches: host approximately 7 matches annually, plus 2 Gala Days.
- Open to a possible fee increase.

**Temora Senior/Junior Cricket Club**

- Venue improvement priorities (and see Section 6.5 – page 86):
  - Temora Recreation Ground - option to install a removable cricket wicket for use by Junior Cricket.
  - Temora Recreation Ground or The Oval – possible installation of a set of cricket nets for Junior use.
  - The Oval - improvement of the playing surface condition
- Junior participation is strong – 120 entry level payers (Friday night at Nixon Park), and 100 Junior Cricketers.
- Field 4 Senior Teams (2x A Grade & 2x B Grade), approximately 80 players.
- Facility usage occurs as follows:
  - Matches played at Nixon Park, The Oval, Father Hannan Oval, Temora West Sportsground.
  - Training at Nixon Park on Tuesday, Wednesday, Thursday, Friday
- Limited capacity to absorb a possible fee increase.

**Temora Tennis Club**

- No capital improvement items mentioned.
- Happy with the current facilities.
- Seeking possible assistance with some maintenance items.
- Member numbers are low.
- Facility usage occurs as follows:
  - Tuesday and Friday – Men's Group tennis (all year round).
  - Tuesdays – Ladies tennis.

**Temora Netball Association**

- No capital improvement items mentioned.
- Happy with the current facilities.
- Number of Teams fielded/players:
  - Representative Netball: 5 teams (50 players approx.), Net, Set, Go – 6 teams (4-11 years old – maybe 100 players).
  - Representative usage: Monday and Tuesday night training. Net, Set, Go – Friday.
  - Primary schools also have teams. Schools generally use the courts 4-5 times per year for events like the Inter-school Carnival.
  - Generally, host a Rep. Carnival each year.
- Open to the possibility of a fee increase.



## **Section 9 – Administration & Management**

## 9.1 Bookings

Council recognises that the administration and management of the Temora Shire sportsgrounds, parks and open space areas is an evolving body of work. One item of particular note for improvement is the management of sportsgrounds from a booking's perspective. Numerous comments were received in the sports club questionnaire on bookings and the need for better coordination between the clubs and Council.

Issues that can occur through poor booking practices include but are not limited to the following:

- Compromised ability for Council to pro-actively manage sportsgrounds to prevent over-use and/or inappropriate uses, thereby ensuring the long-term sustainability of playing fields.
- Inability to track utilisation trends.
- Missed opportunity for facility improvements due to increased utilisation.
- Missed opportunities for facility re-allocation and creation of multi-use.
- Inability to justify increased expenditure on maintenance or grant applications due to lack of utilisation evidence.
- Clashes occurring between different types of use or activities (i.e. clubs usage clashing with maintenance activities).
- Compromised insurance coverage and liability issues in the case of legal action against clubs/users and Council.
- Compromised ability for Council to allocate grounds appropriate to the level of competition being played.

The management of a suitable booking system that allows different levels of access for the various types of users is suggested to help alleviate the current issues.

A review of the bookings process that TSC uses will provide the opportunity for Council to implement a system that facilitates better tracking, management and analysis of venue utilisation throughout the Shire. Modernisation of the bookings approach will place Council in a strong position to better manage the majority of facilities and further support the clubs and community.

In summary, an analysis of the existing facility booking records of Council for 2019/2020 indicated that:

- Many facilities had block bookings made for all weekends during their respective sport seasons, although they played in a home and away competition and were likely to not be using the facilities at least 50% of the time.
- Many bookings lacked specific usage time details, thus it was unclear when the facility was or wasn't being used on a particular day.
- Nixon Park (both Ovals) had the best booking records. This is commensurate with the venues' standing as TSC's regional classification facility. Nevertheless, some of the booking times were not clear and the ability to coordinate multiple bookings within the system appeared to be limited or non-existent.
- Some facilities lacked booking information for key user groups or any booking information at all.

## 9.2 Right of Use Agreement for Sporting Fields

TSC has the above document associated with the booking of sporting fields which is applicable throughout the LGA. It is freely available on Council's website under the Council Facilities – Sporting Grounds tab. The document is a valuable resource and assists in establishing the guidelines by which sport clubs and users must abide when booking and using TSC facilities.

The document is scheduled to be reviewed in October 2021, and thus is recognised in the ROSS and endorsed for continuation as a supporting resource.



**Image 5: TSC's Right of Use Agreement for Sporting Fields**

## **Section 10 – Sport & Recreation funding**

### 10.1 Funding – Temora Shire Council

TSC provides a significant level of funding towards the provision of sport and recreation facilities throughout the LGA. The following table provides a summary of the TSC 2020-2024 Delivery Program – Capital Works and Operational Maintenance forecast, providing a snapshot into the expenditure that was scheduled to occur in the financial year that the ROSS was developed in, and on facilities throughout the shire in the coming years.

Note: TSC will continue to refine and develop the below forecasts with the receipt of information that supports future works programs and community needs, within the realms of Councils' overall financial position. To this end, the ROSS will help to inform Council's future financial year budgets and develop the capital works and maintenance programs that Council will deliver for the community.

	Financial Year 2020-21	Financial Year 2021-22	Financial Year 2022-23	Financial Year 2023-24
<b>Parks and Gardens – Capital Works</b>	\$257,445	\$80,000	\$4,500	\$25,000
<b>Parks and Gardens – Operational Maintenance</b>	\$534,211	\$549,764	\$565,849	\$582,172
<b>Sportsgrounds – Capital Works</b>	\$489,481	\$0	\$160,000	\$100,000
<b>Sportsgrounds – Operational Maintenance</b>	\$349,362	\$359,340	\$369,663	\$380,127
<b>TOTAL</b>	<b>\$1,630,499</b>	<b>\$989,104</b>	<b>\$1,100,012</b>	<b>\$1,087,299</b>

With the addition of expenditure on footpaths, cycleways, indoor facilities and pools, TSC will contribute the following total amounts towards sport and recreation throughout the shire.

	2020-21	2021-22	2022-23	2023-24
<b>Previous totals</b>	<b>\$1,630,499</b>	<b>\$989,104</b>	<b>\$1,100,012</b>	<b>\$1,087,299</b>
<b>Recreation Centre / Swimming Pools</b>	\$553,457	\$580,018	\$616,292	\$629,905
<b>Footpath Construction – Capital Works</b>	\$651,500	\$165,000	\$184,000	\$125,000
<b>Cycleway Construction Program – Capital Works</b>	\$25,000	\$151,000	\$170,000	\$0
<b>TOTAL</b>	<b>\$2,860,456</b>	<b>\$1,885,122</b>	<b>\$2,070,304</b>	<b>\$1,842,204</b>



Taking the above total contribution of \$2,860,456 into consideration for the 2020-21 Financial Year alone, and based on the TSC LGA population of 6,307 persons, TSC spends approximately \$453 per person on sport and recreation facility provision for the community.

It is noted that the ROSS will help to develop more robust forecasting of the sport and recreation development needs throughout the TSC area. Through the adoption of the recommendations within the ROSS TSC will be able work through the priorities and estimate the cost of future works to inform the TSC Long-Term Financial Plan.

Costs that are not captured in the above include the cost of recycled water that is provided to the many facilities throughout Temora, and also to non-Council venues, free of charge. At the time of writing the ROSS, this item was the subject of further review by Council. TSC will need to consider implementing a system which achieves both compliance and cost recovery.

From an income perspective, TSC estimates it will collect approximately \$12,000 in fees and charges from the Sportsground user groups annually. This represents a minor contribution towards the costs of maintenance, and thus will be discussed in further detail later in this section.

## 10.2 Rates and Sport & Recreation Facilities

Should TSC and the community desire to continue to increase the standard of sport and recreation facilities on offer, maintain and even increase the level of service and ensure that facilities keep pace with trends and expectations, then alternative funding opportunities will need to be sourced. One opportunity that TSC may wish to explore is that of seeking a Special Rate Variation.

Special Rates Variations are an application to the NSW Independent Pricing and Regulatory Tribunal (IPART) for consideration of a rate rise which are generally linked to specific projects or initiatives. They are often requests for additional funds to develop or maintain essential community services or regional projects. They can be for a period of 1 year or up to 7 years.

This option is worthy of noting as an alternative for funding current and possible increased service levels and/or the renewal of existing assets and provision of new assets. TSC may wish to consider developing a detailed program for sport and recreation improvements which is predicated on a successful SRV so that the community has the option to consider whether they would support an increase in their rates with the knowledge of what sport and recreation facility benefits they will receive as an outcome.

## 10.3 Funding – Grants & Funding opportunities

Council and sport and recreation clubs/community groups have access to numerous grant opportunities to help further improve the provision of sport and recreation in the Temora Shire. These funding opportunities can take the form of grants to support facility development, grants to support the delivery of particular programs, as well as grants to support club development or individual athletes or teams.

Temora Shire's recreation and open space facilities have received unprecedented levels of funding over recent years through NSW Government Stronger Country Communities Fund, Regional Sports Facility Fund and the Federal Government's Drought Communities

Programme and Local Roads and Community Infrastructure Fund. These funding programs have delivered upgrades across a wide range of Council sport and recreation facilities, with projects prioritised by the community.

Through the development of the ROSS and other future supporting documents it is envisaged that Council and the Shire's various sport and recreation bodies will be better placed to capitalise on those grant opportunities when they become available for identified projects that have strategic benefits and are yet to be completed.

Obtaining funding at all levels is becoming more competitive. Consequently, Council will be moving towards ensuring that any future projects are well thought out, aligned with strategic outcomes and accompanied by a sound business case. This will allow Council to consider the projects carefully in terms of the best fit from a funding perspective either from Council or external sources.

In addition to the above point, TSC will firmly keep in mind that just because funding opportunities are available, they may not necessarily support Council's overall strategic position. This is particularly relevant when it comes to considering the long-term maintenance costs, and whole of life costs associated with existing and new facilities. Where there has been the identification of an opportunity to combine facilities and user groups, then Council will not support projects that are not in alignment with those plans.

Nevertheless, Council will be seeking to maximise its' opportunities to obtain grant funding for future projects that are identified and approved. This will involve Council working closely with sport and recreation bodies to develop robust grant proposals to capitalise on those opportunities so that Council and club funds are used as efficiently as possible. This approach will require better planning of works in advance to allow the necessary development and refinement of plans and designs, along with consultation and endorsement to occur to place projects in a strong position for grant funding consideration.

To assist with project planning, and to capitalise on grant opportunities as they arise it will be important to recognise what opportunities are available and through which bodies, as well as what their selection criteria entails. This will ensure that Council and the sport and recreation clubs are prepared for those opportunities through proactively developing the necessary supporting material to accompany the grant applications (i.e. designs, business case, feasibility study, whole of life costs, Council endorsement of the project etc.)

Following is a list of some of the more well-known grant opportunities available at the time of writing which Council may target for specific projects that are identified through the ROSS recommendations or further investigation during the life of the Strategy.

### **External Grant Opportunities**

#### **Stronger Communities Programme (SCP)**

SCP provides grants of between \$2,500 and \$20,000 to community organisations and local governments for small capital projects that deliver social benefits for local communities. Community input towards the projects is a key element of the SCP as projects are selected by Members of Parliament and their community consultation committees prior to submission to the Government for assessment.

#### **Building Better Regions Fund (BBRF)**

BBRF supports the Australian Government's commitment to create jobs, drive economic growth and build stronger regional communities into the future. Intended outcomes include; creation of jobs, having a positive economic impact, enhance community facilities, enhance

leadership capacity, encourage community cohesion and sense of identity.

There are two streams available under the programme:

- Infrastructure Projects Stream – supports projects which involve the construction of new infrastructure, or the upgrade or extension of existing infrastructure.
- Community Investments Stream – funds community development activities including, but not limited to, new or expanded local events, strategic regional plans, leadership and capacity building activities.

### **The Australian Sports Foundation (ASF)**

ASF have a number of funding programs on offer designed to increase healthy activity levels and growth in participation in sport. Grants are distributed to support projects that improve access to sport for a range of people and communities. Accessibility is a key focus within the majority of the programs that they offer.

### **Sport Australia**

SportAus, the national body for sport in Australia, offers a range of grant programs, some of which are applicable to local government. An example of a program that may be of benefit to TSC is the Community Sport Infrastructure program.

### **NSW Office of Sport**

The NSW Office of Sport has a host of grants available which Council and clubs are able to apply for. Examples of the types of grants on offer include:

- Regional Sport Facility Fund
- Local Sport Grant Program

### **Internal Grant opportunities**

While TSC doesn't have a specific internal grant funds programs available for sport and recreation they do regularly support club requests via the inclusion of funding in delivery and operational plans. Council also often responds to and funds ad hoc requests for funding support from clubs and others.

It should be noted that Council must be aware of grant applications which clubs are interested in well in advance of a club seeking to make an application. With the benefit of forward planning and the provision of robust project details by the clubs, Council will often then be in a strong position to lend support if the project/funding request is reasonable and meets certain criteria.

### **Council funding sources**

TSC funds recreation and open space projects and operational maintenance requirements through the following sources:

- General Revenue – such as that obtained from rates, and other Council funding areas (i.e. income generated from Council's commercial areas/operations)
- Depreciation – the allotted amount is taken from the previous year's depreciation
- Grants – sourced by the various Departments to fund future works
- Developer Contributions – funds allocated towards new infrastructure specifically to accommodate future growth.

In addition to the above Councils' Finance Department works in conjunction with the other Council Departments to find any applicable reserve funding. Capital Works can be approved at any stage during the year through a Council Resolution.

#### **10.4 Income - Fees & Charges**

TSC adopts a schedule of fees & charges annually for Council-owned/managed sportsgrounds, and for all other facilities. At the time of writing the ROSS the TSC fees and charges system was under review to consider whether the sports clubs/groups are paying amounts that are commensurate with the operational and maintenance input costs that Council outlays to provide the various facilities.

As part of the development of the ROSS, Council commissioned the development of a review of the Fees and Charges along with a benchmarking exercise with neighbouring Councils. The review and analysis highlighted numerous equity issues between the user groups/facilities in terms of the amounts paid on a seasonal basis and other issues. Thus, the analysis has further prompted the need for a thorough review of the overall approach.

It is recommended that TSC work through the findings of the Fees and Charges Review exercise as part of the implementation of the ROSS. This exercise is suggested to occur in consultation with the sport clubs and community to outline the preferred way forward and to determine the tolerance of the clubs and community for amendments to the current system.

Many Council's within NSW charge sports clubs and other groups a set fee for the use of Council owned and maintained facilities and recoup costs for lighting, electricity and other services used. Additionally, a fee for leasing or licencing a facility is also charged to those users, along with them being responsible for service costs. The premise upon which this is administered is to seek to recoup a reasonable percentage of the costs associated with the maintenance of the facilities, and/or for future renewal costs.

Most Local Government bodies that take this approach seek to recoup approximately 20% of the costs that they incur in maintaining a given facility. In most cases LGA's don't reach the 20% cost recovery mark, and settle for collecting a lesser percentage, given they wish to balance the fees implemented with a level of perceived affordability and the sustainability of the operation of those impacted.



Description of Services	Pricing Policy	2019-2020 Fee per Unit (Excluding GST)	2020-2021 Fee per Unit (Excluding GST)	GST Yes/No	2020-2021 Fee per Unit (Inclusive of GST)
<b>Parks &amp; Sporting Ground Charges</b>					
League, Union, Rules, Cricket & Soccer Charges					
Cricket B Grade only	E	59.09	63.64	Yes	70.00
Per field per day - Where gate charge	E	204.55	209.09	Yes	230.00
Per field per day - No gate Charge	E	104.55	104.55	Yes	115.00
Nixon Park - Hire of Lights Charges					
Maintenance - Match Play Per Hour	C	22.73	23.64	Yes	26.00
Maintenance - Training Per Hour	C	13.64	13.64	Yes	15.00
Power Usage	C	Actual	Actual	Yes	Exclusive + GST
Netball - Annual Charge - The Oval	E	309.09	318.18	Yes	350.00
School Age Sports Fees	E	Free	Free	Yes	Free
Tennis - Annual Charge - Federal Park Courts	E	518.18	527.27	Yes	580.00
Touch Football - Daily Charge - Aldridge Park	E	104.55	104.55	Yes	115.00

**Image 6: TSC's 2020/2021 Financial Year Fees and Charges for parks and sportsgrounds.**

As part of a future review of the TSC Fees and Charges model it is recommended that Council consider establishing a set of objectives to guide the overall process. This will help to guide all parties towards a preferred end point for the establishment of a new fees & charges system/structure that will be workable and sustainable well into the future, while also being cognisant of the needs of the clubs and other users.

The following objectives are suggested as a starting point:

- Provide a fair and equitable framework for allocating and charging for the use of sports grounds, recreation areas and pavilions
- Ensure consistency and transparency in decision-making
- Encourage efficient and effective use of Council resources
- Facilitate increased participation in physical activities
- Allow the allocation of grounds appropriate to the level of competition being played
- Promote positive user attitudes and responsibility towards facilities
- Allow Council to recover an agreed percentage of facility maintenance costs from direct users
- Ensure fees and charges reflect the standard of the facilities being provided

As part of the review process TSC can develop possible scenarios in relation to the total revenue raised from user group fees based on different models. This analysis can assist for making comparisons against the total maintenance costs in percentage terms versus the possible fees collected. Additionally, assessment of the likely impact on current user groups of any new fee position is recommended, including their capacity to pay, to ensure the sustainability of sport and recreation provision in the shire. Ultimately, it is proposed that a thorough stakeholder engagement process be undertaken as part of the review to obtain meaningful feedback which will further inform Council's position on this item.



## 10.5 TSC Leases & Licenses

It is also recommended that TSC undertake a review of the current leases and licenses that are either in place at Council sport and recreation facilities or should be in place and have lapsed or not been captured previously. This process is also suggested to review the lease and license fee arrangements (or otherwise) in place amongst sport and recreation groups, while also seeking to address any disparities or identified gaps. Terms of use or reference for those facilities/user groups that are not on a lease or licence agreement may also be considered as part of this process.

It is recommended that the review process also ensure that the new leases and licenses are aligned with the review of the TSC sport and recreation fees and charges model.

## Section 11 – Major Events

TSC encourages and supports the holding of major events throughout the shire. The hosting of major sport and recreation events is no exception. Through the strategic promotion of TSC's facilities and club event hosting capacity Council will seek to work collaboratively with sport and recreation clubs to assist in securing major events. Where deemed sustainable this approach may include the improvement of facilities to attract certain events.

Currently, TSC have a Major Event Management Application Form available on the TSC website which provides a valuable resource to those that are responsible for planning and delivering a event (the Event Manager). TSC requires that a major event host apply to Council for permission to use a public space or venue so that Council can manage these resources on behalf of the wider community. The Application Form includes reference to Sporting Ovals and Facilities for the specific purpose of events which require such a venue.

In addition to the above, TSC will endeavour to work with proactive sport and recreation clubs to identify opportunities to further enhance facilities in a sustainable manner to help with the potential to secure major events. To support this position, it is recommended that TSC develop a sport and recreation major events feasibility checklist to determine the benefit of future major event related infrastructure developments in terms of the likely additional community/sport use, necessity of the development to host the event/s (versus bumping-in temporary infrastructure), economic benefit to be derived, asset life and future operational and maintenance costs, and other relevant factors.



**Image 7: TSC Major Event Management Application – a valuable resource on the TSC website.**

## Section 12 – ROSS Recommendations

## 12.1 Timeframes

General timeframes have been noted for the delivery of the various recommendation items within this section of the strategy. Recommendation items have Short, Medium or Long-term delivery timeframes noted due to the need for a level of flexibility given the variables surrounding elements such as the availability of Council funding, User Group or Grant funding opportunities, the need for planning and approvals, the need for sufficient stakeholder engagement, and/or the requirement for Feasibility Study development or other administrative considerations.

Additionally, it is not feasible for Council to fund all works elements in one period. Rather there is a need to balance the budget, and sport and recreation provision needs to be considered against all other community priorities in a given year.

Generally, the following are suggested for each of the noted timeframes:

- Short-term: delivery within the first 3 years of adoption of the ROSS.
- Medium-term: between 4-6 years of adoption of the ROSS.
- Long-term: between 7-10 years of adoption of the ROSS.

## 12.2 Efficiency

Many of the provided recommendations have been considered from an efficiency perspective and to assist TSC to obtain potential project cost savings through achieving economies of scale. Consequently, seemingly minor projects have been grouped together to further create project management efficiencies. Through taking such an approach it is suggested that TSC will be able to reduce the cost associated with the quantum of recommendations.

There will likely be further opportunities for TSC to realise cost savings within the final works program that they adopt, and such an approach is encouraged to assist with the likelihood of the majority, or all of the recommended projects and initiatives proceeding.

## 12.3 Asset Management

TSC has and will continue to develop Asset Management Plans and collect asset condition data for all Council assets. This approach is recognised and supported as a prudent way of managing assets and informing possible development priorities. The ROSS and the following recommendations are not proposing to replace an asset management based approach, but rather complement the strategy and data that such a system provides to further refine the decision making process when it comes to developing capital works and maintenance programs.



## 12.4 TSC ROSS Recommendations

Note: the following recommendations are not listed in order of preference or priority.

Ref. #	Recommendation item	Recommended Timeframes		
		Short-term priority	Medium-term priority	Long-term priority
General Recommendation items				
G1	Club Tenure and Sportsground use terms – develop a model for the implementation of a Sportsground Tenure Framework which establishes guidelines for the use and management of Council sportsgrounds – particularly those facilities that are leased or licensed. The model is recommended to take into consideration the current TSC Rights of Use for Sporting Fields document and develop an appropriate fee structure.	✓		
G2	Sportsgrounds Condition Audit – commission a thorough review and audit process of the condition of the playing surfaces of all Council sportsgrounds which provides recommendations for improvements to raise the standard of the surfaces (where required) and provides an improvement program.	✓	✓	✓
G3	Maintenance Service Levels – develop service level documents for each town/village based upon an agreed service level for the various park and sportsground classification service level standards. Provide a report to Council seeking endorsement of the service levels noting the possible resource implications and level of variability depending on seasonal factors.	✓		
G4	Female Amenities review – conduct a shire wide audit of the provision of female change amenities and develop an improvement program which notes the priority locations for the development of further amenities to support female sports participation.	✓		
G5	Playground Strategy – Develop and obtain Council adoption of a TSC Playground Strategy document noting that the document will seek to capture and address the need for PWD accessible equipment and facilities, provision of a variety of play values for a diversity of age ranges and skills, and the general provision of parks and facilities that serve the broad range of age demographics throughout the region.	✓		
G6	Playground Strategy – Implement the TSC Playground Strategy document.	✓	✓	✓

Ref. #	Recommendation item	Recommended Timeframes		
		Short-term priority	Medium-term priority	Long-term priority
G7	Grant Projects List – Develop a prioritised list of grant projects noting the project development requirements for each one (i.e. designs, soil tests, engineering specifications, contractor quotations, quantity surveyor estimates etc.). Further prioritise the development of supporting information to enable shovel ready projects to be proposed for the most likely grant funding opportunities as they arise (i.e. development of the designs, business case, feasibility study, whole of life costs, Council approvals etc.)	✓		
G8	Grant Projects list – Develop the Grant projects supporting information and make applications to suitable grant programs for shovel ready projects.	✓	✓	✓
G9	Reserve Master Plans – Develop site specific Reserve Master Plans for priority high-use locations in order to facilitate strategic development, and improve asset management, usage, amenity and place making outcomes. Examples of locations that require master plans to be developed or redeveloped include Nixon Park and Bob Aldridge Park.	✓		
G10	Reserve Master Plans – review the suite of current reserve landscape master plans and determine which improvement elements are yet to be implemented and create a prioritised list of works for further Council consideration.	✓		
G11	Group/Club support – Explore opportunities to increase the levels of Council support/resourcing for community groups and sport clubs to promote participation in sport and recreation, and to improve health outcomes in the region.	✓	✓	✓
G12	Open Space Review – Review all undeveloped open space sites in the region and assess options for possible rationalisation or alternative management to maximise Council's existing maintenance resources.	✓		
G13	Open Space Improvements – Consider opportunities to improve the appeal of existing public open spaces for all ages and all abilities, including access, equipment, connections and vegetation in line with the recommended target objectives (embellishment standards) as part of the Parks and Sportsgrounds classification hierarchy.	✓	✓	✓
G14	Dog Park – Develop a Dog Park plan/discussion paper for the development of a new Dog Park in Temora including the identification of a suitable location, a concept design and high-level cost estimate to further determine the level of support for such an investment.	✓		

TSC ROSS – Draft at 4.10.21

Page 143 | 168

Ref. #	Recommendation item	Recommended Timeframes		
		Short-term priority	Medium-term priority	Long-term priority
G15	Sports Tourism discussion paper – develop a Sports Tourism discussion paper for Council's further consideration noting opportunities to utilise existing sport and recreation facilities, and natural features or reserves within the region to enhance sports tourism, utilisation and economic benefit. The paper is suggested to include analysis of the types of events that TSC may be able to secure and the infrastructure elements that are required for those events, including an infrastructure gap analysis	✓		
G16	Major events - TSC develop a sport and recreation major events feasibility checklist to determine the benefit of future major event related infrastructure development in terms of the likely additional community/sport use, necessity of the development to host the event/s (versus bumping in temporary infrastructure), economic benefit to be derived, asset life and future operational and maintenance costs and other relevant factors.	✓		
G17	Accessibility – review the level of accessibility of facilities throughout the Temora Shire and develop a sequential program of facility upgrades to provide a suitable mix of accessible facilities at TSC's parks and sportsground.	✓		
G18	Temora Parks – identify a preferred location for the development of an additional park/playground area in the southern part of Temora to provide additional recreation park coverage for the southern residential areas. Installation of a playground at the Temora Recreation Ground is a suggested option for consideration.	✓		
G19	Pump track/BMX track – investigate options for the development of a Pump track/BMX track in Temora including identification of a suitable location and obtaining a concept design and high-level cost estimate to further determine the level of support for such an investment. One location option to be considered is The Pines reserve area on Haig Street, Temora.	✓		
G20	Outdoor Basketball Court - investigate options for the development of outdoor Basketball Court in Temora including identification of a suitable location and obtaining a concept design and high-level cost estimate to further determine the level of support for such an investment. One location option to be considered is the southern clay courts at the Temora Tennis Courts which could be redeveloped and incorporated into the Federal Park area.	✓		

Ref. #	Recommendation item	Recommended Timeframes		
		Short-term priority	Medium-term priority	Long-term priority
G21	Sport and Recreation facilities Special Rate Variation – develop a discussion paper considering the option of a Special Rate Variation to assist in funding a list of proposed/priority projects over an agreed timeframe to accelerate the improvement of TSC facilities.	✓		
G22	Equity of facility provision discussion paper – investigate the current levels of sport and recreation equity when it comes to facility provision for a diversity of groups including under-represented groups via research and consultation. The discussion paper is suggested to achieve a balance between the need for equity and the need for facility sustainability while considering likely utilisation levels.		✓	
G23	Facility Multi-Use – develop a discussion paper for the development of further multi-use capacity at TSC facilities to encourage and support user groups relocating to shared use facilities. A focus of the paper is to be given to maintaining the financial sustainability of Council facility provision and maintenance.	✓		
G24	Sport and Recreation Fees and Charges Review – conduct a review of the current fees and charges model with a view to creating a new system that is equitable and seeks to recoup 20% of the annual maintenance costs for the sportsground facilities.	✓		
G25	Renewal of all park and sportsground advisory signage	✓		
G26	Park Furniture - As park furniture elements reach the end of their useful life replace items with a consistent palette of furniture throughout the LGA to create cost savings in purchasing and maintenance/replacement.	✓	✓	✓

**Table 22: ROSS general sport and recreation recommendations**



Ref. #	Recommendation item	Recommended Timeframes		
		Short-term priority	Medium-term priority	Long-term priority
Facility Specific Recommendation items				
Recreation Parks				
Lake Centenary (Temora)				
R1	Supplement the existing play equipment area via the following: <ul style="list-style-type: none"><li>Enhance the play equipment offering for persons with a disability</li><li>Provide additional play equipment that caters for toddlers</li><li>Replace the castle play equipment element</li><li>Install a fence around the play equipment</li><li>Install additional shade sail covering over the play equipment area</li></ul>	✓		
R2	Install lights in the western BBQ shelter.			✓
R3	Expand the concrete footpath network around the perimeter of the lake in the park area to create connectivity between the paths and facilities and to avoid the need for walkers to continue through the car parking area.	✓		
R4	Provide additional lighting throughout the park to enhance activation in the evening.			✓
R5	Install a drinking station at the current location of the water bubbler near the Fitness Equipment.			✓
R6	Refurbish those items of park furniture (seats/benches) that require maintenance.	✓	✓	✓
R7	Install concrete bases underneath some of the existing elements of park furniture.		✓	
R8	Remove dead trees on the western side of the park.	✓	✓	✓
R9	Plant additional trees in sections of the park for more natural shade.	✓		
R10	Replace sections of capstones on the retaining wall at the water's edge.	✓		
R11	Replace/repair damaged sections of the shade sail on the western shade structure at the water's edge.	✓	✓	✓



Ref. #	Recommendation item	Recommended Timeframes		
		Short-term priority	Medium-term priority	Long-term priority
Gloucester Park (Temora)				
R12	Supplement the existing play equipment area via the following: <ul style="list-style-type: none"><li>Expand the play equipment offering to provide a wider variety of items to cater for varying ages and abilities.</li><li>Install a fence around the play equipment area.</li></ul>	✓	✓	
R13	Extend the path network to connect with the play equipment from the Gloucester Street side to provide PWD access.	✓		
R14	Install additional park lighting around the path network.		✓	
R15	Install a drinking station near the play equipment area.	✓		
R16	Remove old elements of park furniture (predominantly on the Loftus Street side of the park).		✓	
R17	Install a new bin enclosure on the George Street side of the park.			✓
Federal Park (Temora)				
R18	Replace the play equipment and provide a greater variety of equipment/play experience options, including PWD accessible equipment.	✓		
R19	Connect the play equipment to the footpath network.	✓		
R20	Install lights within the picnic shelter.		✓	
R21	Install lighting along the central path through the park.		✓	
R22	Add supplementary lighting at the Skate Park and Half-court Basketball Court for use at night.		✓	
R23	Replace old bin units with wheelie bin securing poles and provide several units throughout the park, including bins at the stage area/Railway Station end of the park.			✓
Callaghan Park (Temora)				
R24	Supplement the existing play equipment area via the following: <ul style="list-style-type: none"><li>Replace the play equipment and provide a greater variety of equipment/play experiences.</li><li>Replace the softfall edging, particularly the stepped retaining wall section.</li><li>Fence the play equipment following the future upgrade.</li></ul>	✓		

Ref. #	Recommendation item	Recommended Timeframes		
		Short-term priority	Medium-term priority	Long-term priority
R25	Replace the Anzac Street shelter picnic settings and replace with new units. Remove the BBQ unit and don't replace.	✓		
R26	Extend the concrete path network to the play equipment.	✓		
R27	Install a drinking station unit near the play equipment, and near the Lions Place shelter/BBQ's.	✓		
R28	Replace old bin units with new units in suitable locations and achieve a consistent palette of bins throughout the park.		✓	
R29	Replace the existing recycled plastic park bench seats and picnic settings with more aesthetically pleasing units in suitable locations to support memorial services.		✓	
R30	Replace the cracked and raised sections of footpath.	✓		
R31	Consult the local RSL Sub-Branch to determine if there are any complementary improvements that are required around the Cenotaph area.	✓		
R32	Remove the no longer used concrete pads on the Anzac Street side of the park near the stormwater drain.	✓		
<b>Temora West Park (Temora)</b>				
R33	Replace the play equipment and provide a greater variety of equipment/play experiences.	✓		
R34	Create a footpath network within the park and provide access to the shelter, between the shelter and the toilet block, and from the shelter and public toilets to the play equipment.		✓	
R35	Provide supplementary park lighting within the park when installing the footpath network.		✓	
R36	Replace the missing shade sail element (western side).	✓		
<b>Hillview Park (Temora)</b>				
R37	Install a drinking station.	✓		
R38	Repair/replace the wooden panels on the majority of the existing picnic settings/bench seats.	✓		
R39	Replace the old bin to be consistent with the new style of bin installed.		✓	
R40	Recoat the timber surfaces on the picnic settings, park benches, and the picnic shelter.	✓	✓	

Ref. #	Recommendation item	Recommended Timeframes		
		Short-term priority	Medium-term priority	Long-term priority
R41	Renew the Bird information signs that are starting to crack.		✓	
<b>Bradley Park (Temora)</b>				
R42	Install a drinking station.	✓		
R43	Replace the bin unit with two bin poles and wheelie bins.		✓	
R44	Prepare an upgrade concept plan and deliver as new residential development progresses within the area.		✓	
R45	Install an irrigated turf area for the provision of kickabout space.		✓	
<b>The Pines (Temora)</b>				
R46	Investigate the potential to install a pump track/BMX track/small scale Mountain Bike track throughout the land parcel, including the installation of a picnic table, bin, pram ramp and crushed granite path.	✓		
<b>Apex Park (Temora)</b>				
R47	Renew the lighting enclosures that illuminate the gum tree.		✓	
R48	Paint the Apex Park/Fred Stean Memorial Park sign and pole.		✓	
R49	Paint the picnic shelter.			✓
<b>Paleface Park (Temora)</b>				
R50	Recoat the timber surfaces of the picnic settings and park bench seats.	✓		
R51	Repaint the light pole.	✓		
<b>Hoskins Street Gardens (Temora)</b>				
R52	Replace dead/dying/missing shrubs	✓		
R53	Recoat timber seats and bin panels	✓		
<b>Harper Park (Ariah Park)</b>				
R54	Investigate the opportunity for retrofitting the public toilet with a Unisex PWD toilet.	✓		
R55	Install a drinking station.	✓		

Ref. #	Recommendation item	Recommended Timeframes		
		Short-term priority	Medium-term priority	Long-term priority
R56	Replace the front play equipment.	✓		
<b>Edis Park (Ariah Park)</b>				
R57	Replace/repair the damaged shade sail over the play equipment.	✓		
R58	Remove the two bins and replace with one new bin enclosure and bin.		✓	
R59	Repair the roof/guttering on the shelter with the Edis Park sign/plaque.	✓		
R60	Remove the two brick structure wooden fire BBQ's.			✓
R61	Irrigate the grass in the playground area and create a turf area for play next to the play equipment.		✓	
R62	Replace the play equipment		✓	
<b>Brophy Park (Ariah Park)</b>				
R63	Relocate the park bench seat within the park and plant a mature shade tree in the same location for shade provision.		✓	
<b>Springdale Recreation Reserve (Springdale)</b>				
R64	Remove the wood fire BBQ in the front section of the park and install signage directing the public to the BBQ near the play equipment area.		✓	
R65	Replace the play equipment.			✓
R66	Install power points at the middle section of the reserve (near the ANZAC memorial) to allow the Driver Reviver Van to set up in a more visible location.	✓		
<b>Sports Parks</b>				
<b>Nixon Park (Temora)</b>				
S1	Redevelop/finalise the Nixon Park Master Plan.	✓		
S2	Rugby League Oval – renew the oval fence.		✓	
S3	Rugby League Oval – renew the steps at the back of the grandstand area.	✓		
S4	Remove the old cricket nets at the northern end of the venue in the car park area.			✓

Ref. #	Recommendation item	Recommended Timeframes		
		Short-term priority	Medium-term priority	Long-term priority
S5	Renew/upgrade the Netball Court playing surfaces (x 2).		✓	
S6	Replace post and rail fencing/bollards in the Little Athletics area where necessary, otherwise remove and don't replace.	✓		
S7	Turf/irrigate the run-up area to the new Cricket nets.	✓		
S8	Upgrade both oval playing surfaces - levelling/top dressing and turf coverage/quality improvements.	✓	✓	✓
S9	AFL Oval – renew the Oval perimeter post and rail fence.		✓	
S10	Expand the size of the AFL Oval to provide sufficient space for a full size Athletics track.			✓
S11	Improvements to the Athletics field events areas – i.e. irrigation installation, shade and seating	✓		
S12	Connect water to the Athletics shed.	✓		
S13	Bitumen seal the Athletics car parking area.		✓	
S14	Changeroom improvements/renewal/additional amenities.	✓		
S15	Renewal of grandstand seats.		✓	
S16	Renovation of the toilets at the back of the Grandstand.		✓	
S17	Netball Courts – replacement of surfaces, installation of new lighting, and improvement of the surrounds.	✓		
S18	Site electricity meter upgrades/renewal.	✓		
<b>Bob Aldridge Park (Temora)</b>				
S19	Development of a site master plan.	✓		
S20	Replace the Amenities block.	✓		
S21	Provision of shade shelter/cover.	✓		
S22	Improvement of field drainage at the front of the Clubhouse.	✓		



Ref. #	Recommendation item	Recommended Timeframes		
		Short-term priority	Medium-term priority	Long-term priority
S23	Provision of additional playing space to accommodate growth (additional area of 30m wide by 66m long).		✓	
S24	Sportsground lighting system upgrades.	✓		
S25	Car park area and driveway renewal.		✓	
S26	Address security issues on the western side of the Clubhouse.		✓	
<b>Temora Recreation Ground (Temora)</b>				
S27	Replace broken perimeter fence panels.		✓	
S28	Repair/replace broken seats around the ground.	✓		
S29	Upgrade the playing surface – top dressing, levelling, treatment of weeds, and improvement of the turf quality and coverage.	✓	✓	✓
S30	Develop female change rooms capacity within the existing amenities.	✓		
S31	Seating upgrades around the oval.		✓	
S32	White picket fence around the oval.		✓	
S33	Investigate the option of creating 2 fields through expansion of the existing playing surface to the south (Austral Street side).			✓
S34	Investigate the option of installing a set of cricket nets for Junior use at either The Oval or the Temora Recreation Ground.	✓		
<b>Temora West Sportsground (Temora)</b>				
S35	Provide some movable tiered seating like those at Bob Aldridge Oval.		✓	
S36	Upgrade the playing surfaces – top dressing, levelling, treatment of weeds, and improvement of the turf quality and coverage.	✓	✓	✓
S37	Replace broken fence panels/install gates.	✓		
S38	Resurface the synthetic cricket pitch and improve the turf levels/integration around the pitch.	✓		

Ref. #	Recommendation item	Recommended Timeframes		
		Short-term priority	Medium-term priority	Long-term priority
S39	Investigate options to the impacts of soil movement on the Amenities Building walls.	✓		
S40	Ball stop net at the northern end of the facility.		✓	
S41	Investigate the option to re-position the cricket pitch to allow the set-up of a regulation size field.	✓		
<b>The Oval (Temora)</b>				
S42	Upgrade the playing surface – treatment of weeds, and improvement of the turf quality and coverage.	✓	✓	✓
S43	Investigate the option of installing a set of cricket nets for Junior use at either The Oval or the Temora Recreation Ground.	✓		
<b>Ariah Park Recreation Ground (Ariah Park)</b>				
S44	Repair/replace sections of the Oval post and rail fence.		✓	
S45	Remove broken bench seats around the Oval.	✓		
S46	Upgrade the lux level of the oval sportsground lighting system and change over to LED.		✓	
S47	Upgrade the lux level of the netball lighting system and change over to LED.		✓	
S48	Main netball court – reconstruct the court to provide a full size court with regulation run-off areas.	✓	✓	
S49	Provision of grandstand seating (i.e. transportable 3 tier seating) for both the oval and netball courts.		✓	
S50	Install football nets behind the AFL goal posts.		✓	
S51	Connect the oval irrigation system to the Railway Dam to reduce irrigation costs, including installation of a larger capacity tank.	✓		
S52	Investigate the option of creating of a small oval area at the Golf Club that is irrigated to use as a back-up Junior Oval when hosting larger events/additional matches.	✓		

**Table 23: ROSS recreation parks and sport parks recommendations**

# Appendices

## Appendix 1 - Benefits of Sport & Recreation

### 1.1 Preventative Health, Sport and Physical Activity

Source: Sport Australia website.

[https://www.clearinghouseforsport.gov.au/knowledge\\_base/organised\\_sport/sport\\_and\\_government\\_policy\\_objectives/preventive\\_health\\_sport\\_and\\_physical\\_activity](https://www.clearinghouseforsport.gov.au/knowledge_base/organised_sport/sport_and_government_policy_objectives/preventive_health_sport_and_physical_activity)

Participation in physical activity, particularly among children, supports a number of life-long benefits, including: (1) development of fundamental motor skills, (2) improvement of current health and fitness, (3) contribution to long-term health and the prevention of chronic disease, and (4) promotion of more inclusive and engaged communities through social interaction.

Regular physical activity, including organised sport and active recreational pursuits, has many known benefits. Increasing the level of physical activity among the population is one of three key elements (along with improved nutrition and healthy lifestyle choices) in the overall preventative health strategy adopted by governments. Improved population health produces immediate and long-term social and economic benefits.

Key messages:

1. Regular participation in sport and physical activity offers immediate and long-term personal health (i.e. physical and mental) benefits.
2. Population-wide participation in sport and other forms of physical activity has been shown to reduce risk factors associated with some non-communicable diseases and other health problems, leading to population health benefits.
3. Physical inactivity contributes approx. AUD\$805m to Australia's annual disease burden. If all Australians did an extra 30mins of brisk exercise at least 5x per week (including sport) this could be reduced by 26% (AUD\$209.3m).
4. Awareness that regular physical activity, that may include sport participation, makes a positive contribution to health and personal wellbeing, is an important public health message.

### 1.2 Childhood Obesity

Obesity has been identified by leading health authorities as a major risk factor contributing to the onset of type-two diabetes and cardiovascular disease.

Obesity among children and adolescents is linked to an increased risk of long-term health problems and may also diminish the quality of life in the short-term. The World Health Organization (WHO) acknowledges that childhood obesity is a complex issue having many interrelated factors, both within and outside of the health sector; including levels of physical activity, dietary habits, environment, education, cultural and socioeconomic status.

The high rate of childhood obesity in Australia is a major health concern for State and Federal Governments. Comparisons with other advanced economies internationally shows that Australia has one of the highest rates of obesity in the world.

Key messages:

1. Childhood obesity is linked to increased risk of adverse long-term health outcomes. Australian children living today could be the first modern population cohort to expect a decline in life expectancy.

2. Australia has one of the highest rates of childhood obesity among developed countries. 1 in 4 Australian children (aged 2-17) were overweight or obese in 2014-15.
3. The short and long-term impacts of childhood obesity have significant economic implications – for example, the estimated annual cost of physical inactivity in Australia today is AUD \$13.8b, including an annual productivity loss of AUD\$9.3b.
4. Regular physical activity during childhood and adolescence helps to regulate body weight and establish health promoting lifestyle behaviours that reduce factors associated with obesity and chronic diseases.
5. Because of the complex interaction of factors influencing childhood obesity, multi-component intervention strategies appear to be the most effective in moderating or reducing adiposity (that is, severe or morbid overweight) in children and adolescents.

### 1.3 Sport and Mental Health

Mental health is characterised by emotional wellbeing and resilience to stress. Mentally healthy individuals are able to cope with daily stresses and fully participate in family, work, sport, leisure, and community activities. A mental disorder is a diagnosable illness that affects a person's thinking, emotional state, and behaviour, and disrupts his/her ability to carry out normal daily activities or engage in satisfying personal relationships.

Understanding the causes of mental/emotional stress, learning coping skills, and developing emotional and social support networks can help any individual build resilience and deal with stressful situations. Athletes are regularly challenged by stressful events related to their sport participation, and these may occur on top of daily life stresses. One's ability to 'bounce back' to a normal state of functioning, following exposure to stress, is a predictor of good mental health.

Key messages:

1. Physical activity stimulates a biochemical response in the brain that influences one's mental state. Regular physical activity, in appropriate amounts, contributes to personal wellbeing.
2. Sport, recreation, and physical activity can promote and encourage social interaction, which supports good mental health.
3. Athletes are subjected to sport specific stressors, as well as stress from everyday life. Good mental health is characterised by emotional wellbeing and resilience to all sources of stress.
4. An athlete's state of mind has a significant impact on their athletic performance and vice versa.
5. Diagnosis and care of an athlete's mental health concerns must be considered within the context of sport and life.

### 1.4 Mature-aged Sport and Physical Activity

Long-term sport and physical activity behaviours have been linked to enhanced and lifelong physical, mental, and social wellbeing outcomes.

15% of Australians (3.7 million) were aged 65 and over in 2016. This cohort is projected to grow to 22% of our total population (approximately 8.7 million) by 2056.

An ageing population presents many significant challenges to governments—particularly across the social policy related areas of health services, active participation of older persons in society, community planning and infrastructure, and overall quality of life.



## Key messages:

1. 2016/17 AusPlay data shows that only 44% of older Australians (65+) participated in physical activity five times per week – of which 40% of those respondents said they were active through sport-related activities.
2. Australian physical activity guidelines for older adults (65+) recommend accumulating at least 30 minutes of moderate intensity physical activity daily.
3. More recent research has shown that older persons who maintain a higher level of physical capacity may actually slow their aging process, as well as contributing to improved personal health outcomes.

### 1.5 Physical Activity

The benefits of regular physical activity (PA) are numerous and supported by a broad body of research and evidence. These benefits are contingent on the types of PA related activities undertaken, frequency and settings.

Sport in its many forms can serve as an excellent platform for families, communities and governments to encourage more people to get more active more often, and to increase their levels of physical activity—whether that be for an individual or a nation.

Physical inactivity is a leading risk factor for premature mortality and reduced quality of life—both physical and mental. High levels of sedentary behaviour and physical inactivity at a population level can place a significant burden on a nation's health budget and its economy.

**PA reduces the risk of developing:** A range of non-communicable diseases and illness including coronary artery disease; Type 2 diabetes; depression, anxiety or other mental illnesses; dementia/cognitive decline in older adults; and some cancers. PA can also improve your resilience to some communicable diseases.

**Individual and social benefits:** Improved physical fitness – flexibility, body composition, cardio-respiratory health, strength endurance and movement skills. Enhanced psychological and social development – interpersonal skills, personal resilience, confidence and self-esteem.

Why sport? While all PA provides significant benefits for health and wellbeing, sport – particularly team-based sport – can provide stronger outcomes including: improved resilience; improved mental health outcomes across the life course; positive role models; social connectedness; higher likelihood of meeting PA guidelines and continuing PA long term.

### 1.6 Social Sport

'Social sport' is a term used to identify one's engagement in sport in a less formal (i.e. anytime, anywhere) context. The motivation for participation and the personal and social outcomes of participation can vary from one individual to another. Social sport usually places less emphasis on performance results and their meaning and more emphasis on the relationships between participants. Although the element of competition is often present in social sport, it is generally not controlled or sanctioned by a governing body.

Most sports have a social aspect as well as a personal context. Therefore, sport has a social influence on its participants and sport (in all its forms) is also influenced by social conventions.

Social sports may have many elements in common with organised recreational sports, and a similar look and feel to standard or traditional competitive sports, but by their nature social sports remain informal.

Key messages:

1. Social sport and organised sport both have common and uniquely defining factors, they can look similar or be separate.
2. Sport and physical activity can be viewed in a social, as well as a personal fitness context.
3. The Australian sports 'market' contributes about 2% to Australia's Gross Domestic Product (approximately \$35.5 billion, Australian Dollars) and it's estimated that approximately 22% of this is derived from 'social sport'.

### **1.7 Sport for Community Development**

Sport contributes to community identity—serving as a focal point for community engagement, pride and achievement. The diversity of sports and sporting activities (including social sport and active recreation) make it an ideal medium to reach men and women from every age-group, culture and socio-economic background.

The broader benefits of sport go beyond the personal benefits derived from participation. Sport is a popular focal point for strategies that underpin government and non-government organisational policies for community development and social inclusion.

Key messages:

1. Sport can contribute to community identity, as a focal point for personal interaction and community engagement.
2. Sport can be used to address social inequities and disadvantage.
3. Sports have the potential to reach a wide cross-section of community members.

### **1.8 Crime Reduction and the Role of Sport**

A growing body of evidence, suggests, well organised and delivered sport and physical activity programs combined with other targeted interventions can make a contribution in reducing crime within targeted groups and communities.

Key messages:

1. With the right policy settings sport can assist to reduce crime in society.
2. Sport can be effective when combined with programs which seek to address wider personal and social development.
3. There are a number of Government programs at all levels that use sport as a tool for crime minimisation.

### **1.9 Sport in Rural and Regional Australia**

Sport plays an important role in rural, regional, and remote Australia. It can bring regional communities together; contribute positively to community identity and sense of place; promote social interaction and community inclusion; and play an important role in providing opportunities for physical activity and improved health outcomes. Additionally, rural and regional Australian centres are increasingly hosting sporting events that provide economic stimulus and instil a sense of community pride.

Traditionally, these communities have also developed many of Australia's elite athletes due to their unique cultural characteristics and physical environments among other attributes.

Key messages:

1. Sports participation in rural, remote, and regional Australian communities has been shown to improve social cohesion and population health outcomes.
2. Bidding for, and hosting, significant sporting events—individually or as part of a consortium of centres—is increasingly a strategy being used by regional councils to gain an economic stimulus and to raise the public profile of their communities.
3. Some regional centres have produced a disproportionately high number of Australia's most successful elite athletes.
4. Many regional centres have access to government and community sponsored programs to support emerging elite athletes and investment in sports infrastructure.

## Appendix 2 - Sport & Recreation Trends

For the purpose of informing the development of the ROSS, TSC undertook an assessment of other information sources to obtain an overview of the relevant open space and recreation trends prevalent in Australia. The following section includes information from the likes of other Council Recreation and Open Space Strategies and from Sport Australia and the CSIRO.

### 2.1 Sport & Recreation

A range of sport & recreation trends have been observed through studies undertaken by other local governments throughout Australia and analysis of published data (e.g. ABS, CSIRO, Australian Sports Commission). Below is a summary of participation, planning, design and management trends that have implications for sport and recreation planning and provision.

#### 2.1.1 Generic Trends

The following general trends influencing the use of sport and recreation facilities are evident:

- Many individuals are time poor and the scheduling of activities at times that are convenient to them is increasingly important.
- There is a desire by many participants to simply 'turn up and play' with minimal volunteering commitments, increasing the desire for commercial provision.
- Maximum flexibility in design to accommodate varying community needs and forms of use should be a prerequisite. Multi-use sport and recreation precincts may need to consider incorporating opportunities for traditional and non-traditional activities.
- Participation in organised sport is generally static but there is a growing demand for social forms of participation in sport.
- Local governments are recognising the importance of creating environments to enable people to lead active and healthy lives, placing greater focus on integration with urban planning, provision and/or connectivity of walking and cycling paths, provision of sport and recreation facilities and programs, and the provision and access to parks and open space.
- Volunteerism is declining in many sport and recreation organisations. This is placing greater pressure on the remaining volunteer base and may impact on participation levels and/or costs in the future. Specifically, services that were once provided on a voluntary basis now need to be paid for.
- Declining volunteerism is also placing greater pressure on Councils in terms of the way they manage sport facilities on their land.
- There is an awareness of the importance of 'risk management' and the need for a 'whole-of-life' approach to facility development and asset management.
- Multiple use of sport and recreation facilities, season overlap and across season usage is becoming more prevalent.
- Demographic shift is changing the patterns of participation in sport and recreation.
- Many sports' peak bodies are responding to social and demographic trends by introducing modified forms of participation and scheduling.



### 2.1.2 Facility Planning and Design

Trends in facility planning and design include:

- The planning process for new facilities has improved significantly with the conduct of effective feasibility studies being the norm. These studies have generally included management, marketing, and/or financial plans with demand projections based on sophisticated survey data.
- There is a strong trend away from single purpose facilities towards multi-purpose facilities, however facilities need to be designed to ensure they can meet the specific needs of key user groups.
- Contemporary planning seeks to create, where possible, 'community hubs' for sport and recreation that can meet a broader range of needs and facilitate higher utilisation and viability.
- More flexible designs are being created and there is a growing expectation that facilities will need to be renovated/upgraded on a periodic basis. There is a realisation that facilities have a 'customer interest life-span', which is much less than the facility asset lifespan.
- Sport facility designs are increasingly required to cater for different levels and standards of competition.
- Synthetic playing surfaces may need to be considered in areas where limited provision opportunities, high use of existing facilities, and/or an inability to adequately maintain grass fields to suitable standards are evident.
- Lighting of playing fields and parks for safety and/or to extend their usage and functionality will be increasingly important. Evening competitions are likely to continue to grow.
- Lighting of playing fields should use contemporary technology to maximise operating viability and minimise impacts on neighbouring residents.
- Future facilities and activities will need to be safe, easily accessible, with few barriers to entry, and cater for formal and informal forms of participation. Provision of safe facilities and safe access-ways is of importance where participation by females is concerned.
- Provision for socialising spaces is a key component of facility design.
- Environmentally sustainable design of facilities is a pre-requisite.
- Toilets and change rooms are expected to be adequate in size, accessible to playing areas and PWD compliant.
- With ongoing Government economic constraints and limited capital and operational budgets, new sports facilities may need to consider joint venture arrangements between private and public sectors and sports associations.
- Due to restricted rates and other revenue bases, local councils, may have to encourage greater private investment in leisure facilities and services. This may be achieved by a mix of rate concessions, payback loans, management rights in return for investment, provision of land and planning concessions.



## 2.2 Emerging Sports and Changing Participation

### 2.2.1 Shifting Social Factors

The last 10 years has seen some significant shifts in the social factors affecting sport and recreation participation. These include:

- A generally ageing population and a growing population of active and financially independent retirees who readily participate in outdoor recreation and travel.
- Declining housing affordability pushing many aspiring homeowners and renters to reduce expenditure on recreation and leisure activities.
- Increased “seachange and treechange” activity with lifestyle and affordability driving interstate migration (along with employment).
- Rapid change in employment structures with increased prevalence of part time work and rising participation in the 24-hour economy. More than half of working Australians are now in part time or casual and insecure work. This impacts on the ability of residents to participate regularly in sport or organised recreation and has impacted volunteerism as well.
- High correlations between low socio-economic areas and worsening health outcomes due to lifestyle related illness. This issue is driving an imperative to improve urban design outcomes to encourage more active lifestyles and reduce social isolation and disadvantage. The key response is an increased emphasis on public parks and active transport and better access to formal and informal sport and active recreation.
- Increasingly multi-cultural society. A greater variety of recreational activities reflecting a wide range of interests is desired. This means that flexibility of sporting space design and the provision of informal fields etc. is increasingly important as is the need to consider new sports.
- Boom and Bust impacts of communities linked strongly to the mining economy through service and employment hubs as well as gateway and port services. Many of these communities face intense pressure to catch-up with housing and other infrastructure when the boom is on and then are left with economic pain when the inevitable contraction comes earlier than expected.

### 2.2.2 Changing Participation

These changes along with the success of social media as a marketing tool for lifestyle and activity aspiration has seen several changes in participation and community views. These include:

- Increasing community expectations for better quality spaces and facilities.
- Participation in traditional sports and competitive sport overall is changing with stronger growth in social and casual participation. Many sports are responding with increased provision of social and modified versions and with strategies that open the sport to new markets (e.g. women’s AFL).
- Increasing commercial provision of casual and social sport - in other words a more consumer focused approach where participants do not have to volunteer at any club and can just turn up, “Pay and Play” and get away.
- Increasing participation in exercise and fitness related sport and activity - increased running, triathlon, boot camp and the rise of trend programs such as “metafit”, F45 etc.

- The rise of personal trainers and participation in organised (or led) fitness has also meant there is increasing use of public parks and open spaces for fitness and exercise programs. These are being delivered by commercial providers and in some cases, Councils are paying providers to offer free activity in public parks as both an activation strategy and a community fitness program.
- With the fragmentation and diversification of work and the 24-hour economy - participation has shifted from predominantly weekend and early evening to spread across nights, days, work hours and early mornings. The rise of 24-hour gyms, and emerging modified short form versions of sports reflects this shift.

### 2.2.3 Emerging Sports

Changes to sports including in the Olympics and newly implemented strategies from some traditional sports, along with the rise of the individual and their fitness would appear to indicate that:

- Road cycling, off-road cycling and Mountain biking are increasing
- Running for fun and as part of social programs such as “parkrun” has increased
- Participation in multi-sport events such as triathlon has increased
- Tourism to participate in running, walking, triathlon and endurance events has increased
- Olympic inclusions such as recent inclusion of surfing and BMX and MTB will have an impact on participation
- Women's competitions in field sports such as rugby league, AFL and rugby union have received a strong response from the community which has placed increased pressure on available field space as well as highlighted the need to upgrade or expand change facilities to accommodate greater diversity of participants
- New versions of court sports such as pickle ball are becoming popular with older participants.

## **Appendix 3 - Summary Report: The future of Australian sport**

Source:

[https://www.clearinghouseforsport.gov.au/research/smi/the\\_future\\_of\\_australian\\_sport](https://www.clearinghouseforsport.gov.au/research/smi/the_future_of_australian_sport)





## Exploring the future

Australians love sport. It always has been and will continue to be part of our cultural identity. From playing catch in the backyard to the Olympic and Paralympic podiums, the majority of Australians play, watch and enjoy sport.

The Australian Sports Commission (ASC) has partnered with Australia's peak science agency, the Commonwealth Scientific and Industrial Research Organisation (CSIRO), to jointly conduct research into the future of Australian sport.

The sports played in Australia, as well as how and why we play them, are changing over time. The research findings from *The Future of Australian Sport* report (the Report) will play an important role in shaping long-term

policy, investment and strategic planning within government, the sport sector and broader community.

The Report highlights six sports megatrends that may redefine the sport sector over the next 30 years.

A megatrend is defined as a major shift in environmental, social and economic conditions that will substantially alter the way people live. Megatrends occur at the intersection of multiple trends. A trend is defined as an important pattern of social, economic or environmental activity that will play out in the future.

Six megatrends have been identified within *The Future of Australian Sport* report, which will impact on the makeup of sport in Australia over the next 30 years.



### A Perfect Fit

Individualised sport and fitness activities are on the rise (Standing Committee on Recreation and Sport, 2010). People are fitting sport into their increasingly busy and time-fragmented lifestyles to achieve personal health objectives.

Participation rates in aerobics, running and walking, along with gym memberships, have all risen sharply over the past decade, while participation rates for many organised sports have held constant or declined (Standing Committee on Recreation and Sport, 2010). People are increasingly opting to go for a run with headphones and a music player when the opportunity arises rather than commit to a regular organised sporting event.

Expenditure on healthcare as a proportion of total expenditure has been and is forecast to continue rising (Australian Government, 2010). Australians are becoming more health conscious. We are increasingly playing sport to get fit rather than getting fit to play sport.



As we become increasingly time poor, sport is being tailored to meet personal needs. This is largely being influenced by the increased use of online tools and applications to individualise sport. Health, rather than competition, is becoming a major driver for participation in sport.



## From Extreme to Mainstream

This megatrend captures the rise of lifestyle, adventure and alternative sports which are particularly popular with younger generations. These sports typically involve complex, advanced skills and have some element of inherent danger and/or thrill seeking. They are also characterised by a strong lifestyle element and participants often obtain cultural self-identity and self-expression through these sports. These sports are likely to attract participants through generational change and greater awareness via online content (e.g. YouTube, Facebook, Twitter).

There is strong viewer demand for extreme sports videos on the internet and television. These sports are also finding their way into the Olympic Games with the most recent addition being BMX cycling introduced at the 2008 Beijing Olympics. International associations for skateboarding and rock climbing are making substantial efforts to have these included as Olympic sports in the future.



Lifestyle, adventure and alternative sports are becoming popular with Australians particularly young Australians, with participation being driven by widespread exposure through digital media.

## More than Sport

The broader benefits of sport are being increasingly recognised by governments, companies and communities. Sport can help achieve mental and physical health, crime prevention, social development and international cooperation objectives (Cameron & MacDougall, 2000; Schmitz *et al.*, 2004).

Sport for children and adults is an effective means of helping to reduce the rising rates of obesity and chronic illness. If managed appropriately, it can be an effective mechanism to help achieve social inclusion for marginalised groups and reduce crime rates. Sport can also build bridges to other countries and achieve overseas aid, peace, development and foreign policy objectives.



There is an increased focus on the broader benefits derived from participation in sport, including physical and mental benefits, crime prevention and social inclusion.

## Everybody's Game

Australia and other countries of the Organisation for Economic Cooperation and Development (OECD) face an ageing population. This will change the types of sports we play and how we play them. There are indications that Australians are embracing sport into their old age. To retain strong participation rates, sports of the future will need to cater for senior citizens. They will also need to cater for the changed cultural make-up of Australia. Australian society has become, and will continue to be, highly multicultural. Different cultures have different sporting preferences and recreation habits. Sporting organisations will be challenged with capturing the interest and involvement of diverse cultures.



The types of sports Aussies are likely to play will shift as demographics, including cultural landscapes, change. There are indicators Australians are embracing sport in older age resulting in the need for sport to cater for senior citizens to participate in sport.

## New Wealth New Talent

Population and income growth throughout Asia will create tougher competition and new opportunities for Australia both on the sports field and in the sports business environment. Asian countries are investing heavily in sports capabilities and, especially in the case of China, have rapidly improved gold medal outcomes at the Olympics over recent decades (Hong *et al.*, 2005). As disposable incomes grow, the populations of Asian countries are becoming more interested in sport. This may create new markets for sports television, sports tourism, sports equipment, sports services and sports events.



Population growth in developing countries, specifically Asia, increases athlete competition within the sport landscape. This may result in emerging new sporting markets for television, social media, sports equipment, services and events.

## Tracksuits to Business Suits

Market forces are likely to exert greater pressure on sport in the future. In some sports, elite athletes have had considerable pay rises and large sponsorship deals. This has not occurred in other sports (McMillan, 2011). Sports with high salaries may draw athletes away from those with lower salaries. Loosely organised community sports associations are likely to be replaced by organisations with corporate structures and more formal governance systems in light of market pressures. The cost of participating in sport is rising and this is a participation barrier for many people.



Market forces are likely to put pressure on sport in the future drawing athletes away from sports which have lower salary bases. In addition, the administration of sport may transition from community-based organisations to corporate structures as they face increased accountability.

### CONTACT US

t 1300 363 400  
+61 3 9545 2176  
e [enquiries@csiro.au](mailto:enquiries@csiro.au)  
w [www.csiro.au](http://www.csiro.au)

### YOUR CSIRO

Australia is founding its future on science and innovation. Its national science agency, CSIRO, is a powerhouse of ideas, technologies and skills for building prosperity, growth, health and sustainability. It serves governments, industries, business and communities across the nation.

### FOR FURTHER INFORMATION

Australian Sports Commission  
Leverrier Street, Bruce ACT 2617  
PO Box 176, Belconnen ACT 2617  
t +61 02 6214 1111  
f +61 02 6214 1836  
w [www.ausport.gov.au/future](http://www.ausport.gov.au/future)  
e [asc\\_research@ausport.gov.au](mailto:asc_research@ausport.gov.au)

The full list of references can be found in the full report, *The future of Australian sport*.

**4.4 DRAFT OUTDOOR DINING AND STREET STALL POLICY**

**File Number:** REP22/217  
**Author:** Town Planner  
**Authoriser:** Director of Environmental Services  
**Attachments:** Nil

**REPORT**

Council considered correspondence from the Temora Business Enterprise Group (TBEG) at their January Council meeting. Their request was as follows:

TBEG is requesting Council to review the Footpath, Café and Dining Policy to allowing outdoor dining tables & Chairs to set up on the street for licenced clubs, hotels and Cafes.

TBEG's submission for changes to the policy are:

1. Amend the policy to apply to all hospitality venues, not just 'Restaurants' as stated in Section 1.0 Introduction. The definition of hospitality venues includes pubs and clubs as well as cafes, restaurants, bakeries, etc.
2. Amend Section 2.2 (8) to allow furniture to remain on the footpath at the end of trading so long as it is either securely fastened or of significant weight that it cannot easily be removed.
3. Ensure that there is an appropriate time limit imposed on the consumption of alcohol on the footpath, of say 9pm.
4. Amend Section 2.2 (2) to state Outdoor dining on the footpath may extend beyond the boundaries of that premises only with the consent of the adjoining property owner/occupant.

At the meeting Council resolved: that Council receive a future report on the Footpath, Café & Dining Policy.

Council officers have prepared a draft revision of the previous policy, now known as the Draft Outdoor Dining and Street Stall policy. A copy of the draft policy is attached.

It is requested that the Committee members review the draft policy and provide feedback to Council officers prior to the final draft being presented to Council, before placing the document on public exhibition.

Kris Dunstan, Director Environmental Services declared a pecuniary interest in relation to item REP22/217, due to being a business hospitality owner.

Kris Dunstan, Director Environmental Services left the meeting at 3:30pm and took no further part in the discussion.

Cr Nigel Judd declared a non-pecuniary interest in relation to item REP22/217, due to being a TBEG member.

Cr Jason Goode declared a non-pecuniary interest in relation to item REP22/217, due to being a TBEG member.

Cr Rick Firman declared a non-pecuniary interest in relation to item REP22/217, due to being a TBEG member.

**COMMITTEE RESOLUTION 16/2022**

Moved: Cr Claire McLaren

Seconded: Cr Nigel Judd

That the Committee resolved to recommend to Council to note the report and receive a future report to Council.

**CARRIED**

Kris Dunstan, Director Environmental Services returned to the meeting at 3:50pm.



**4.5 GRANT APPLICATION - PROPOSED UPGRADE OF BRADLEY PARK****File Number:** REP22/237**Author:** Town Planner**Authoriser:** Director of Environmental Services**Attachments:** 1. Bradley Park Upgrade concept plans**REPORT**

Council officers have prepared a grant application under the NSW Government's Places to Play Grant Fund. The application proposes upgrades to Bradley Park, located on Chifley Street Temora.

Figure 1 provides an aerial image of the existing site.



Figure 1: Existing site of Bradley Park, aerial image

**Proposal**

The application proposes the transformation of existing Bradley Park, Temora from a minor local recreational park, with minimal enhancements, to become a district nature-based, adventure and water playspace.

This will occur through leveraging off existing natural assets of trees and boulders located within a large open area and the delivery of enhancements of new nature-based place facilities that encourage climbing, exploring and balancing. New play facilities include logs, tree stumps, boulders, ropes and tunnels, and a nature-based swing set. The enhancements will also include a new water play space. Further, a new crushed granite pump track will provide a challenging space to develop bike riding skills including a series of berms, table tops and rollers to offer excitement and challenge to both beginner and moderately advanced riders.



The site will be embellished with the creation of new interconnecting paths between new and existing features, new shaded seating areas, new single accessible toilet and irrigation facilities. The flat walking, pram and bike track provides an extensive path for conventional bike riding and space for parents to push babies in prams whilst remaining close to other equipment and activities.

The nature, adventure and water based playspace will be unique for Temora, as it will represent a change from traditional fixed equipment that is typical of other playgrounds and encourage active free play using natural features as a basis of the playspace. The project will respond to an identified demand for a modern playspace with proximity to urban growth areas, through the efficient enhancement of an existing underserviced and underutilised space.

The concept plans are attached.

It is estimated that the upgrades as proposed will cost approximately \$300,000. Council has applied for grant funding to support the delivery of the project.

The plans have been prepared in response to community demand for upgrades to this park, identified in the Resident Satisfaction Survey and a grant opportunity "Places to Play". Due to large work commitments, the draft plans were only recently completed and costed and were therefore unable to be presented to the Committee prior to the grant deadline of 4 March 2022.

Therefore in accordance with the External Grants Policy, support for making this application was obtained from the Mayor and General Manager. The details of the project are now provided to the information of Council.

#### Discussion

The project will embellish a relatively large area of open space that currently offers only basic features and limited appeal to the community. The enhancement of this space will provide inviting and inclusive features, including shade and seating, accessible paths, accessible toilet and access to drinking water. The enhancements will improve the amenity of this growing residential neighbourhood and provide diverse nature-based, adventure and water play experiences that will meet the needs of a variety of ages and abilities.

The project demonstrates innovation as it is providing a modern-style nature-based, adventure and water based playspace, which is unique compared to conventional playgrounds provided throughout Temora Shire. The enhancements will offer users a challenging and interactive playspace, with experiences offered including climbing and balancing, as well as using natural surfaces of trees, rocks and stones for games, walking and riding. The project encourages the use of the entire space for play, as the paths, trees and boulders, supported by the addition of logs, tree stumps and ropes provide a nature based immersive experience that is readily accessible in an urban growth area. Further, the inclusion of the pump bike track will provide challenge and excitement within the playspace for bike riders across a range of ages and abilities.

Bradley Park has been identified by the community as an underutilised and under embellished space that requires enhancement to encourage more usage for longer periods of time. The need for improvement of this space has been identified within the Temora Shire Recreation and Open Space Strategy 2021, as well as the Resident Satisfaction Survey Report 2021 and the Temora Shire Community Strategic Plan – Temora Tomorrow. All of these reports are the result of extensive community consultation, including surveys of all residents. The site is ideally located in a growing neighbourhood on the northern side of Temora. The concept design has been developed by a locally based designer, who has extensive knowledge of the existing space and understand the needs of local residents. The final design of the playspace will be delivered in collaboration with Council staff,

Councillors and community stakeholders including families and young people. Local manufacturers have the capacity to supply materials and construction to enable the delivery of the project.

The project is environmentally sustainable as it involves the enhancement of an existing, underutilised space through the inclusion of nature-based materials, including logs, tree stumps, crushed granite paths, earthworks and large rock boulders. Existing trees will be retained and recycled water will be used for irrigation purposes, as part of additional enhancement to be delivered by Council if the project is successful. Existing trees provide natural shade for the playspace. The location close to existing and growing urban areas enables the space to be easily accessed by walking and bike riding, reducing car dependency.

The “Places to Play” grant application is a competitive process, therefore funding is not guaranteed. However, the completion of plans and community consultation in support of this project places Council in a strong position to be successful.

**COMMITTEE RESOLUTION 17/2022**

Moved: Cr Jason Goode

Seconded: Cr Rick Firman

That the Committee resolved to recommend to Council to note the submission of the application.

**CARRIED**

[illegible]





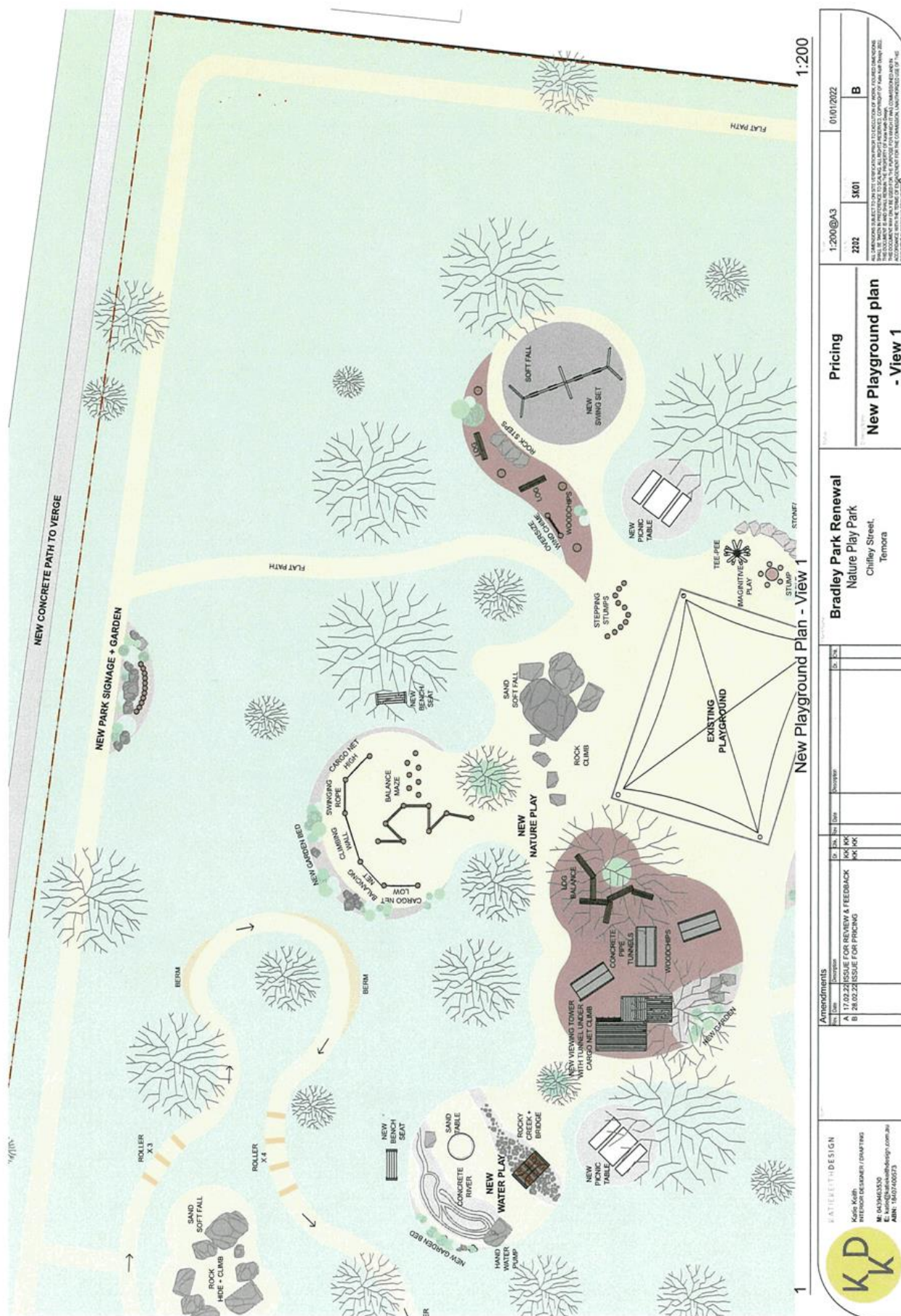
New Playground Plan - View 2

1:200

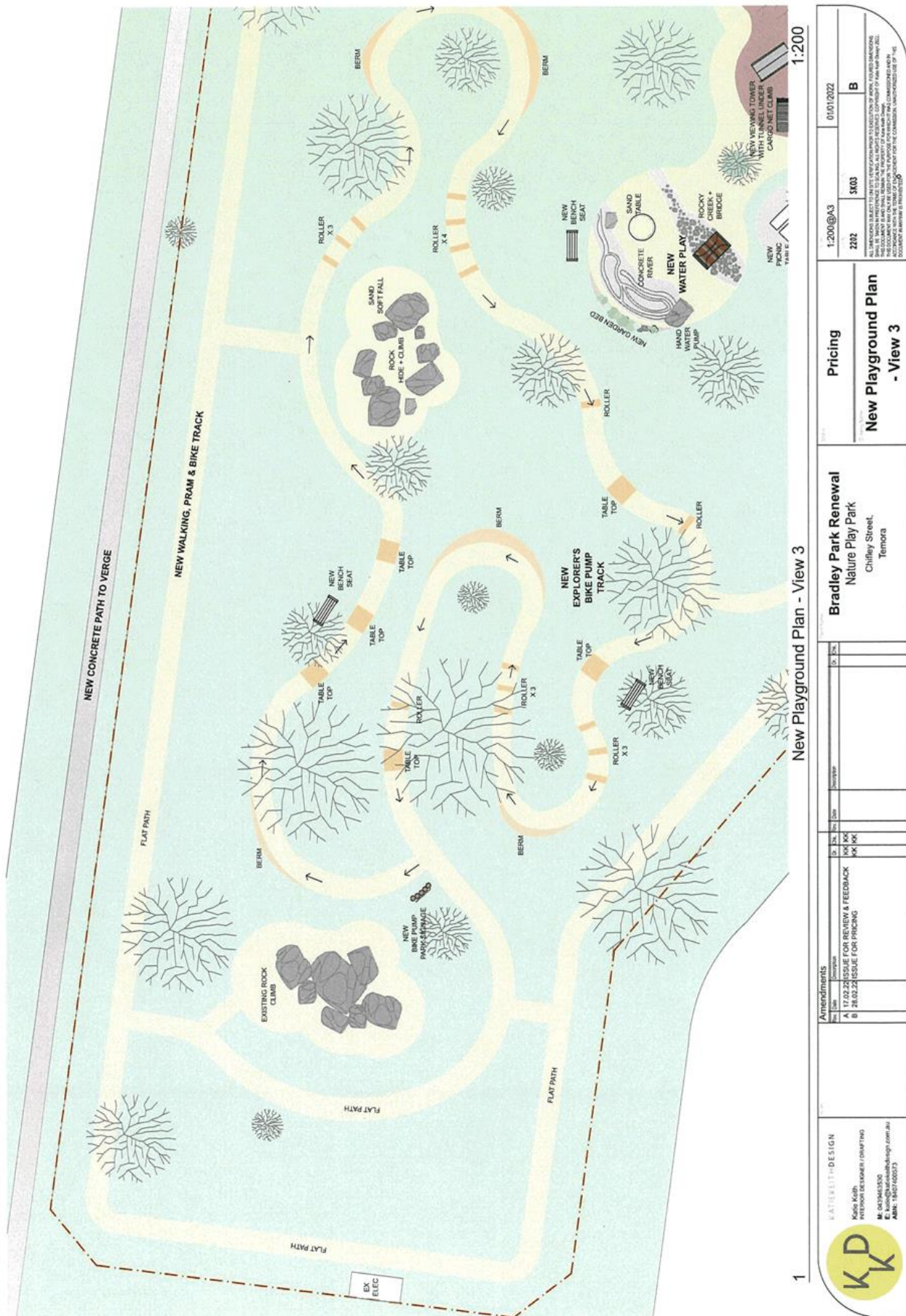
1

K&D KATH & DAVE NATURE & DESIGN		Amendments		Pricing		1:200@A3		01/01/2022	
Kath Kuth INTERIOR DESIGNER / DRAFTING		A 17/02/22 ISSUE FOR REVIEW & FEEDBACK		Bradley Park Renewal Nature Play Park Chiffley Street, Temora		2202		SK02	
M. KATH@K&D.COM.AU		B 26/02/22 ISSUE FOR PRICING		New Playground Plan - View 2		2202		B	
E. KATH@K&D.COM.AU									
ABN: 18017400073									

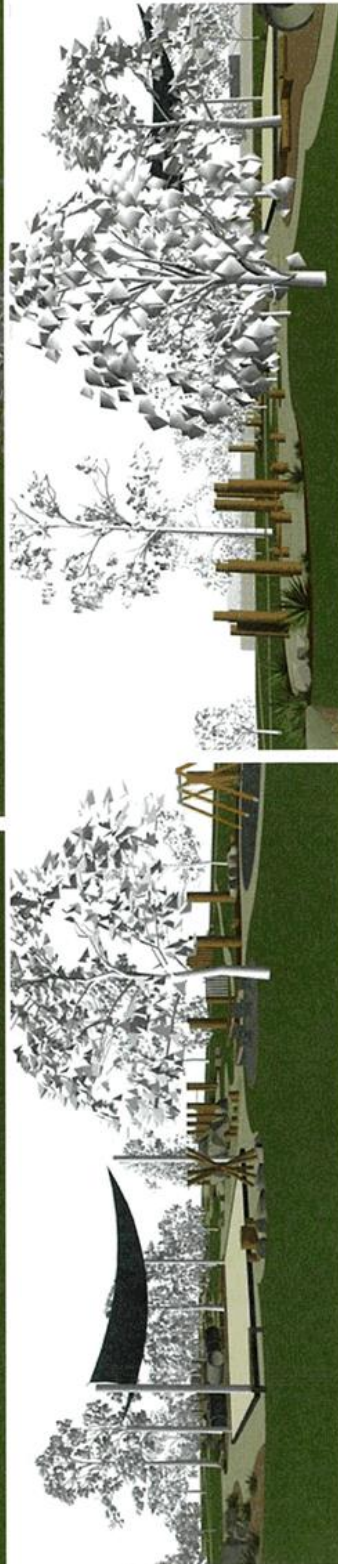
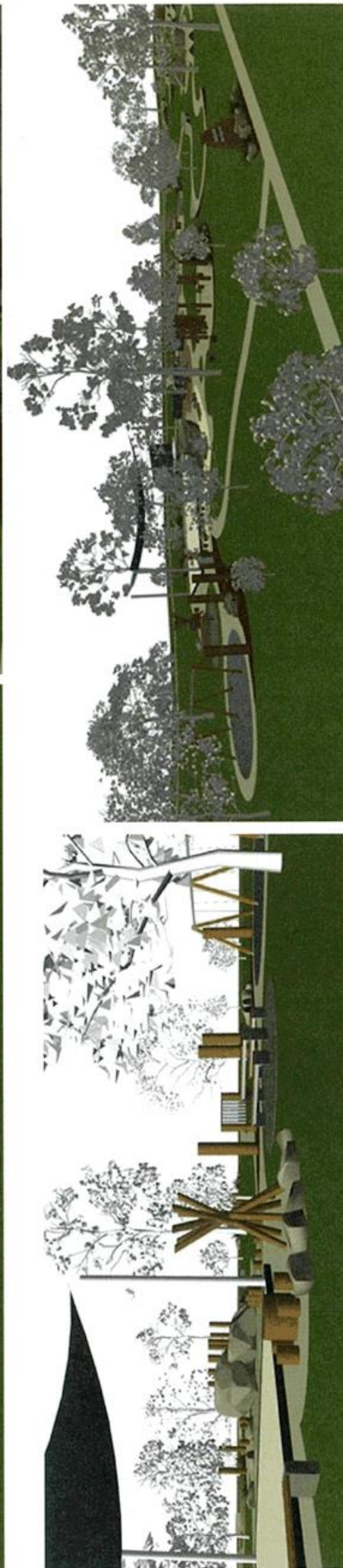
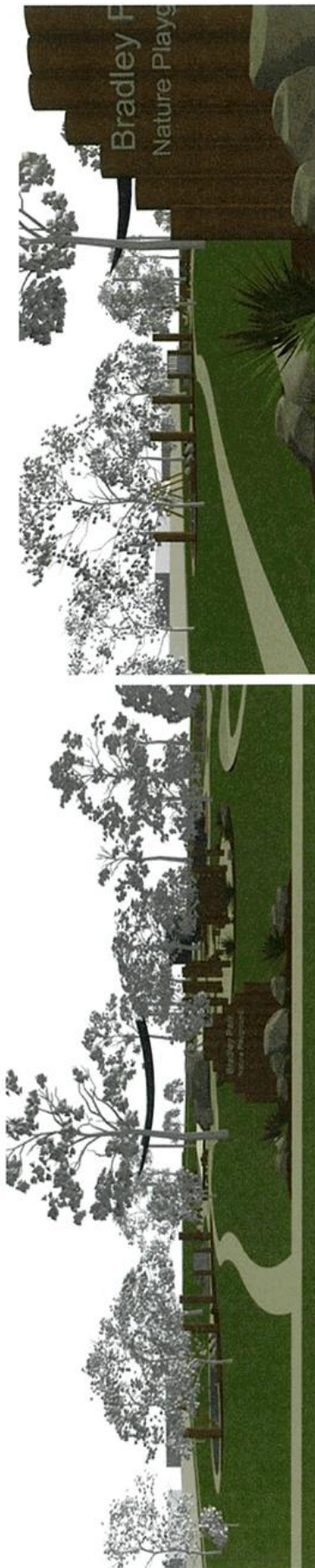













 <b>KPD</b> KATE & PAUL DESIGN Kate & Paul INTERIOR DESIGNER / DRAFTING M: 0435 045 535 E: kate@kateandpaul.com.au ANN: 1807 740073	<b>Amendments</b> No. 1 Description A 28.02.21 ISSUE FOR REVIEW & FEEDBACK		Date 28/02/21	By Kate & Paul	For Ann	Date 28/02/21	By Ann	For Kate & Paul	Date 28/02/21	By Kate & Paul	For Ann	Date 28/02/21	By Ann	For Kate & Paul
	Description A 28.02.21 ISSUE FOR REVIEW & FEEDBACK		Date 28/02/21	By Kate & Paul	For Ann	Date 28/02/21	By Ann	For Kate & Paul	Date 28/02/21	By Kate & Paul	For Ann	Date 28/02/21	By Ann	For Kate & Paul
<b>Bradley Park Renewal</b> Nature Play Park Chiffley Street, Temora														
<b>Pricing</b> Item 2202 Price \$1006														
<b>3D Images</b> Date 01/01/2022 By A														

ALL DRAWINGS ARE SUBJECT TO THE DESIGNER'S GENERAL CONDITIONS OF SERVICE. THE DESIGNER'S LIABILITY IS LIMITED TO THE DESIGN OF THE DRAWINGS. THE DESIGNER IS NOT RESPONSIBLE FOR THE CONSTRUCTION OF THE PROJECT. THE DESIGNER IS NOT RESPONSIBLE FOR THE CONSTRUCTION OF THE PROJECT. THE DESIGNER IS NOT RESPONSIBLE FOR THE CONSTRUCTION OF THE PROJECT.






 K&D KATEREIT - DESIGN Kate Keth INTERIOR DESIGNER / DRAFTING M: 0439445100 E: kate@kathethdesign.com.au ABRN: 18407400073		Amendments Date: 28/03/22 Issue: A Description: ISSUE FOR REVIEW & FEEDBACK		Date: 01/01/2022 @A3 2322 3307 A
Bradley Park Renewal Nature Play Park Chiffley Street, Temora		Pricing		3D Images

ALL STRUCTURES SUBJECT TO 2019 LGA TEMORA ACTIVITY CENTRE REGULATIONS OF ACTIVITY CENTRES (MANAGEMENT AND MAINTENANCE) AND 2019 LGA TEMORA ACTIVITY CENTRE REGULATIONS OF ACTIVITY CENTRES (DESIGN AND CONSTRUCTION). THE LOCATION OF EQUIPMENT SHALL BE DETERMINED BY THE ACTIVITY CENTRE DESIGNER IN CONSULTATION WITH THE LOCAL COUNCIL AND SHALL BE SUBJECT TO THE ACTIVITY CENTRE DESIGNER'S DISCRETION. THE ACTIVITY CENTRE DESIGNER SHALL BE RESPONSIBLE FOR OBTAINING ALL NECESSARY PERMITS AND APPROVALS IN ACCORDANCE WITH THE TERMS OF REFERENCE FOR THE COMMISSIONER. UNAUTHORIZED USE OF THIS DESIGN IS PROHIBITED & PENALTY APPLIES.

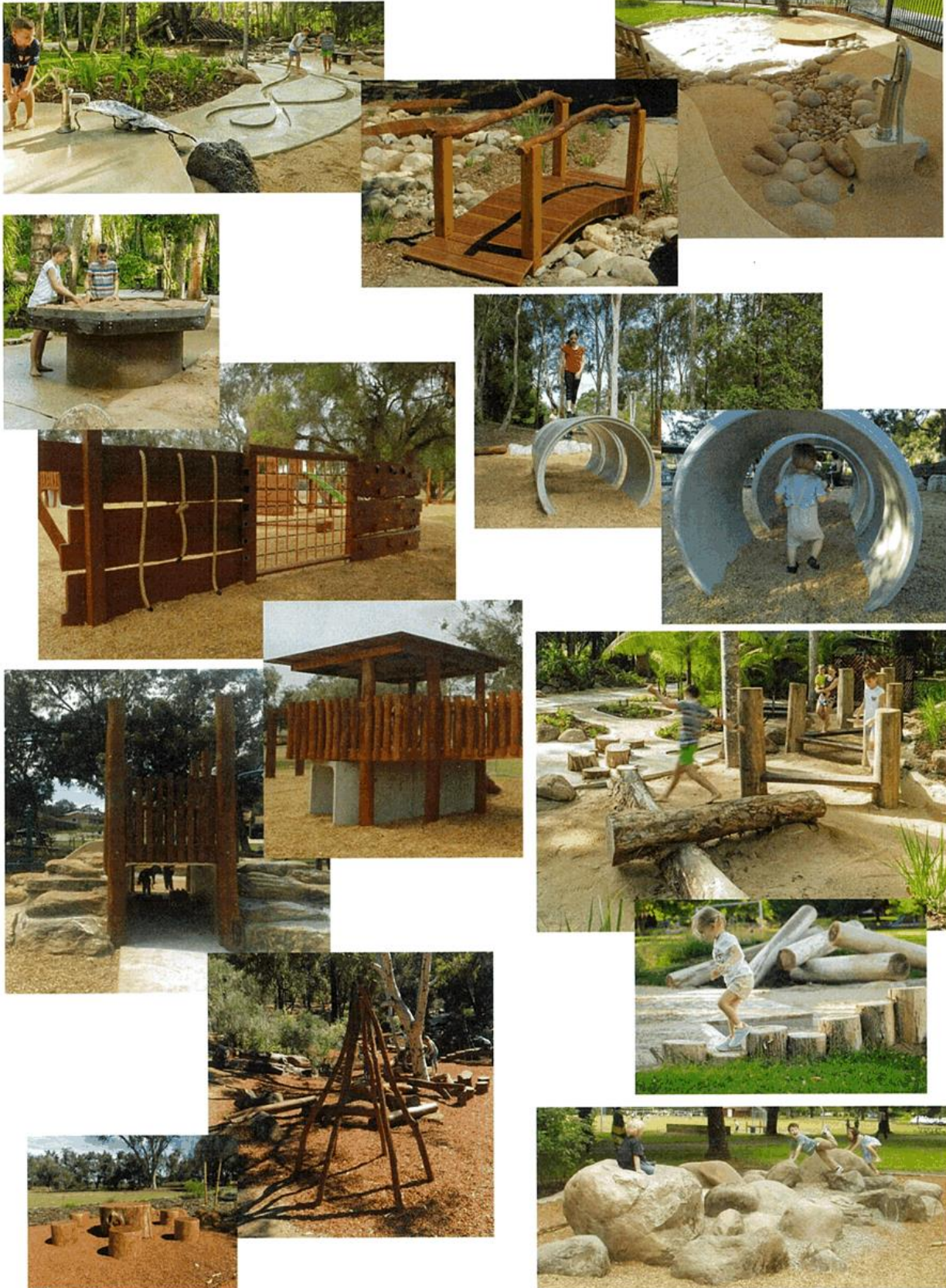


 <b>K&amp;K</b> KATH & KATH INTERIOR DESIGNER / DRAFTING M: 0439451230 E: kathy@kathandkath.com.au ABN: 15407400573		Amendments A 18.02.22 ISSUE FOR REVIEW & FEEDBACK B 18.02.22 ISSUE FOR REVIEW & FEEDBACK		Pricing 2202 \$1008		01/01/2022 B	
Bradley Park Renewal Nature Play Park Chiffley Street, Temora		3D Images		01/01/2022		B	

ALL DRAWINGS SUBJECT TO OUR SITE VISUALISATION COLLECTION OF WORK. VISUALISATION IS AN ARTISTIC REPRESENTATION OF A PROPOSED DESIGN AND DOES NOT GUARANTEE THE ACCURACY OF THE INFORMATION PROVIDED. THE INFORMATION IS FOR INFORMATION ONLY AND DOES NOT CONSTITUTE A CONTRACT. THE INFORMATION IS NOT TO BE USED FOR ANY OTHER PURPOSE WITHOUT THE WRITTEN PERMISSION OF K&K DESIGN.



## NEW NATURE PLAYGROUND




<div><div>KPD</div><div>KAPIN DESIGN</div><div>KAPIN KAHN</div><div>INTERIOR DESIGNER - DRAFTING</div><div>M: 0474653530</div><div>E: kahn@kapin.design.com.au</div><div>ABN: 18637493373</div></div>	<div>Amendments</div> <table><thead><tr><th>No.</th><th>Date</th><th>Description</th><th>By</th><th>Rev</th></tr></thead><tbody><tr><td>A</td><td>17.02.22</td><td>ISSUE FOR REVIEW &amp; FEEDBACK</td><td>KK</td><td>001</td></tr><tr><td>B</td><td>28.02.22</td><td>ISSUE FOR PRICING</td><td>KK</td><td>002</td></tr></tbody></table>	No.	Date	Description	By	Rev	A	17.02.22	ISSUE FOR REVIEW & FEEDBACK	KK	001	B	28.02.22	ISSUE FOR PRICING	KK	002	<div>Bradley Park Renewal</div> <div>Nature Play Park</div> <div>Chifley Street,</div> <div>Temora</div>	<div>Pricing</div> <div>2202</div> <div>5K04</div> <div>Concept images</div>	<div>@A3</div> <div>01/01/2022</div> <div>2202</div> <div>5K04</div> <div>B</div>
	No.	Date	Description	By	Rev														
A	17.02.22	ISSUE FOR REVIEW & FEEDBACK	KK	001															
B	28.02.22	ISSUE FOR PRICING	KK	002															
<div>ALL INFORMATION IS SUBJECT TO OUR STANDARD TERMS OF SERVICE WHICH CAN BE FOUND AT: <a href="#">www.kapin.design.com.au</a></div> <div>THIS DOCUMENT IS THE PROPERTY OF KAPIN DESIGN. IT IS NOT TO BE REPRODUCED OR TRANSMITTED IN ANY FORM OR BY ANY MEANS, WITHOUT THE WRITTEN PERMISSION OF KAPIN DESIGN.</div> <div>THE INFORMATION IS PROVIDED AS IS, WITHOUT WARRANTY OF ANY KIND, EXPRESS OR IMPLIED, INCLUDING BUT NOT LIMITED TO THE WARRANTIES OF MERCHANTABILITY, FITNESS FOR A PARTICULAR PURPOSE AND NONINFRINGEMENT. IN NO EVENT SHALL THE DESIGNER BE LIABLE FOR ANY DAMAGES OR OTHER LIABILITY, WHETHER IN AN ACTION OF CONTRACT, TORT OR OTHERWISE, ARISING FROM, OUT OF OR IN CONNECTION WITH THE DESIGN OR THE INFORMATION CONTAINED HEREIN.</div>		<div>THIS DOCUMENT IS THE PROPERTY OF KAPIN DESIGN. IT IS NOT TO BE REPRODUCED OR TRANSMITTED IN ANY FORM OR BY ANY MEANS, WITHOUT THE WRITTEN PERMISSION OF KAPIN DESIGN.</div> <div>THE INFORMATION IS PROVIDED AS IS, WITHOUT WARRANTY OF ANY KIND, EXPRESS OR IMPLIED, INCLUDING BUT NOT LIMITED TO THE WARRANTIES OF MERCHANTABILITY, FITNESS FOR A PARTICULAR PURPOSE AND NONINFRINGEMENT. IN NO EVENT SHALL THE DESIGNER BE LIABLE FOR ANY DAMAGES OR OTHER LIABILITY, WHETHER IN AN ACTION OF CONTRACT, TORT OR OTHERWISE, ARISING FROM, OUT OF OR IN CONNECTION WITH THE DESIGN OR THE INFORMATION CONTAINED HEREIN.</div>																	



NEW BIKE TRACK/PUMP TRACK



 KATHERINE DESIGN KATH KATH INTERIOR DESIGNER / DRAFTING M. KATHKATH E. kath@kathkathdesign.com.au ABN: 15457400573	Amendments A 17.02.22 ISSUE FOR REVIEW & FEEDBACK B 28.02.22 ISSUE FOR PRICING				15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 32 33 34 35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 51 52 53 54 55 56 57 58 59 60 61 62 63 64 65 66 67 68 69 70 71 72 73 74 75 76 77 78 79 80 81 82 83 84 85 86 87 88 89 90 91 92 93 94 95 96 97 98 99 100				Bradley Park Renewal Nature Play Park Chiffley Street, Temora		Pricing \$2,000,000	@A3 2202 \$1005 01/01/2022 B
	Concept images											

**5 NOTICE OF MOTION****5.1 NOTICE OF MOTION - NEW ESTATE PARK FACILITIES****File Number:** REP22/250**Attachments:** 1. Notice of Motion - New Estate Park Facilities

I, Councillor Claire McLaren, give notice that at the next Ordinary Meeting of Council be held on 8 March 2022, I intend to move the following motion:-

**COMMITTEE RESOLUTION 18/2022**

Moved: Cr Claire McLaren

Seconded: Cr Anthony Irvine

That the notice of motion be considered later in the meeting.

**CARRIED****MOTION**

Moved: Cr Claire McLaren

Seconded: Cr Anthony Irvine

That Council establish neighbourhood parks in the Dustin Rose Estate and Hilltops Estate using future Development Contributions.

The motion was put and lost.

**COMMITTEE RESOLUTION 19/2022**

Moved: Cr Jason Goode

Seconded: Cr Rick Firman

It was resolved that Council will review the provision of Open Space when Council reviews the Recreation & Open Space Strategy and the Temora Local Housing Strategy.

**CARRIED**



NOTICE OF MOTION: That Council establish neighbourhood parks in the Dustin Rose Estate and Hilltops Estate using future Development Contributions.

**NOTES:** The NSW Department of Planning and Environment website states:-

*'Quality green, open and public spaces are important to everyone. They are our free parks, gardens and sports fields, walkable shady streets, libraries, museums and galleries, which form the heart of our communities. Our public spaces make life more welcoming and accessible. They delight and connect people. They support our health and well-being, environmental resilience and prosperous local economies. Public spaces are all places publicly owned or of public use, accessible and enjoyable by all for free. They include our [open spaces](#), [public facilities](#) and [streets](#). They're at the heart of everyday life.'*

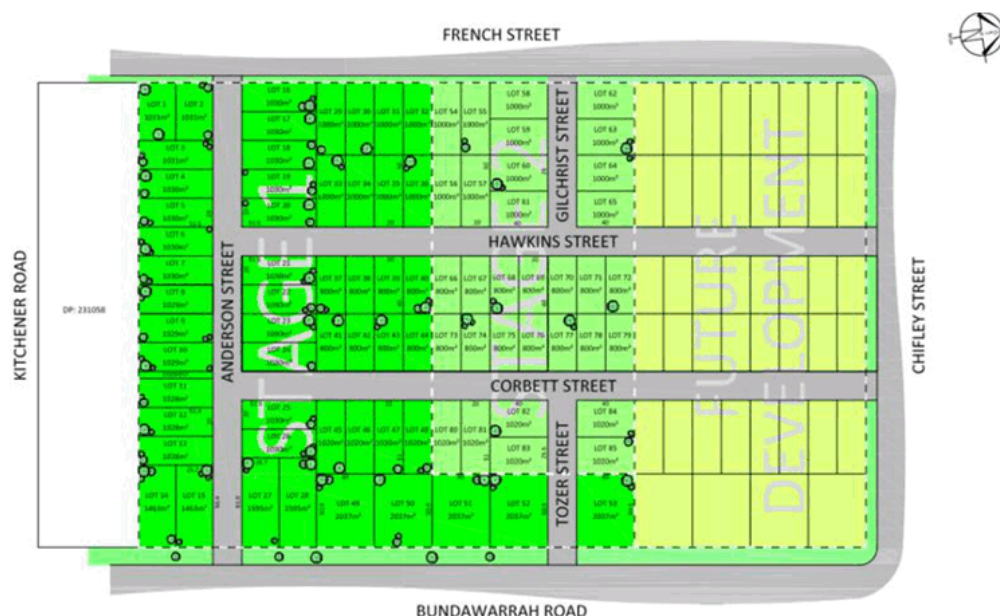
*People with access to green and public places are healthier and happier than those who don't. For many people living without a lush backyard, the parks and green spaces in our towns and cities are vital to maintain both physical and mental health.*

*Open spaces are important public spaces where people can relax, exercise, play and enjoy the natural environment. Walkable, accessible, well-designed open spaces are integral to the character and life of local towns and cities. They promote healthier lifestyles and provide relief from our built environment. Green open spaces help to mitigate climate change impacts, provide habitat for wildlife, and improve environmental conditions such as air and water quality. We're investing in Open Space projects so everyone can enjoy green open spaces, and creating more accessible, greener, greater outdoor spaces close to our homes.'*

*(<https://www.dpie.nsw.gov.au/premiers-priorities/valuing-green-infrastructure-and-public-spaces> )*

When the Dustin Rose Estate was discussed at Council it was proposed that Bradley Park would be upgraded in lieu of a new area for a park being set aside in the development. Since that time the Hilltops development has emerged and this will mean that 250 new housing blocks have been established without provision for additional public space. If half of these homes have 2 children, this will be 250 children looking for a park to play in. Bradley Park is on the edge of town, and not readily accessible for these new residents. A park in the centre of Dustin Rose Estate will create a pedestrian access through the centre of the Dustin Rose Estate making a more cohesive community. It is also in a very visible area for public safety.

The value of a park within each residential estate needs to be considered not only in terms of the economic cost of purchase and maintenance, but also the value of this green public space in terms of environmental and social benefits to our community. A park creates a sense of community as people move around coming and going to the park. Children will be able to walk to the park by themselves to kick a football. People will chat to people as they walk by their homes and have incidental social interactions. These creates social interconnectedness and social cohesion. It also aids physical and mental health. Further, a residential estate without adequate trees and green infrastructure is a heat trap in summer as all the hard surfaces absorb and retain the summer heat. In our climate we need adequate parks and gardens to provide a shady place to relax outside.



**Figure 2: Proposed revised subdivision plan, the subject of this assessment**

It has been said that if you give up established parkland, then you will never get it back. Likewise, if parkland is not set aside during the creation of a new residential area, it cannot be created later. Council has a responsibility to plan for the amenity, livability, and sustainability of our communities, and I encourage Council to consider this proposal.

*Claire McLaren*

Cr Claire McLaren

**6 CONFIDENTIAL REPORTS****COMMITTEE RESOLUTION 20/2022**

Moved: Cr Rick Firman

Seconded: Cr Jason Goode

That Council considers the confidential report(s) listed below in a meeting closed to the public in accordance with Section 10A(2) of the Local Government Act 1993 at 3:58pm:

**6.1 Electricity Procurement**

This matter is considered to be confidential under Section 10A(2) - e of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with information that would, if disclosed, prejudice the maintenance of law.

**6.2 Payment Dispute**

This matter is considered to be confidential under Section 10A(2) - a of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with personnel matters concerning particular individuals (other than councillors).

**6.3 Lease from Masonic Lodge - Driver Reviver**

This matter is considered to be confidential under Section 10A(2) - c of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.

**6.4 Temora Arts Centre Re-Naming**

This matter is considered to be confidential under Section 10A(2) - c of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.

**CARRIED**

**COMMITTEE RESOLUTION 21/2022**

Moved: Cr Rick Firman

Seconded: Cr Graham Sinclair

It was resolved that Council adopts the motions from the closed committee of Council.

**CARRIED**



7 CLOSE MEETING

The Meeting closed at 4:31pm.

This is the minutes of the Assets & Operations Committee meeting held on Tuesday 8 March 2022.

.....

GENERAL MANAGER

.....

CHAIRPERSON

**6.4 MINUTES OF THE ECONOMIC DEVELOPMENT AND VISITATIONS COMMITTEE MEETING  
HELD ON 8 MARCH 2022****File Number:** REP22/285**Author:** Executive Assistant**Authoriser:** General Manager**Attachments:** 1. Minutes of the Economic Development and Visitations Committee  
Meeting held on 8 March 2022**RECOMMENDATION**

It is recommended that the reports be received.

It is recommended that the reports and recommendations as presented be adopted.



**Date:** Tuesday, 8 March 2022

**Time:** 4:35PM

**Location:** 105 Loftus Street  
TEMORA NSW 2666

# **MINUTES**

## **Economic Development and Visitations Committee Meeting**

**8 March 2022**

## Order of Business

1	Open Meeting .....	3
2	Apologies .....	3
3	Disclosures of Interest .....	3
4	Confidential Reports.....	4
5	Close Meeting .....	5

**MINUTES OF TEMORA SHIRE COUNCIL  
ECONOMIC DEVELOPMENT AND VISITATIONS COMMITTEE MEETING  
HELD AT 105 LOFTUS STREET, TEMORA NSW 2666  
ON TUESDAY, 8 MARCH 2022 AT 4:35PM**

**PRESENT:** Cr Rick Firman (Mayor), Cr Nigel Judd, Cr Claire McLaren, Cr Graham Sinclair (Deputy Mayor)

**IN ATTENDANCE:** Gary Lavelle (General Manager), Craig Sinclair (Economic Development Manager), Elizabeth Smith (Director of Administration & Finance)

**1        OPEN MEETING**

4:35pm

**2        APOLOGIES**

**COMMITTEE RESOLUTION 17/2022**

Moved: Cr Rick Firman

Seconded: Cr Graham Sinclair

That apologies from Cr Belinda Bushell be received and accepted.

**CARRIED**

**3        DISCLOSURES OF INTEREST**

Councillor/Officer	Item	Nature of Interest	How Managed
NIL			



**4            CONFIDENTIAL REPORTS**

**COMMITTEE RESOLUTION 18/2022**

Moved:    Cr Rick Firman

Seconded: Cr Graham Sinclair

That Council considers the confidential report(s) listed below in a meeting closed to the public in accordance with Section 10A(2) of the Local Government Act 1993 4:35PM:

**1.1           Economic Development Update**

This matter is considered to be confidential under Section 10A(2) - c of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.

**CARRIED**

**COMMITTEE RESOLUTION 19/2022**

Moved:    Cr Graham Sinclair

Seconded: Cr Rick Firman

It was resolved that Council adopts the motions from the closed committee of Council.

**CARRIED**

**5            CLOSE MEETING**

The Meeting closed at 4:59PM.

This is the minutes of the Economic Development and Visitations Committee meeting held on Tuesday 8 March 2022.

.....

**GENERAL MANAGER**

.....

**CHAIRPERSON**

**6.5 MINUTES OF THE AERODROME USERS COMMITTEE MEETING HELD ON 8 MARCH 2022****File Number:** REP22/278**Author:** Executive Assistant**Authoriser:** General Manager**Attachments:** 1. Minutes of the Aerodrome Users Committee Meeting held on 8 March 2022**RECOMMENDATION**

It is recommended that the reports be received.

It is recommended that the reports and recommendations as presented be adopted.



**Date:** Tuesday, 8 March 2022  
**Time:** 6:00PM  
**Location:** 105 Loftus Street  
TEMORA NSW 2666

# **MINUTES**

## **Aerodrome Users Committee Meeting**

**8 March 2022**

Order of Business

1    **Open Meeting** ..... **3**

2    **Apologies** ..... **3**

3    **Disclosures of Interest** ..... **3**

4    **Reports** ..... **4**

      3.1    Final Draft Line Marking Plan ..... 4

      3.2    Wearing Surface Rejuvenation Trail..... 6

5    **Close Meeting** ..... **9**



**MINUTES OF TEMORA SHIRE COUNCIL  
AERODROME USERS COMMITTEE MEETING  
HELD AT 105 LOFTUS STREET, TEMORA NSW 2666  
ON TUESDAY, 8 MARCH 2022 AT 6:00PM**

**PRESENT:** Cr Nigel Judd (Chair), Mr Grant Johnson, Mr Geoff King, Mr Robert Maslin, Graham Engel, Cr Max Oliver, Mr Peter Harper, Cr Anthony Irvine (Observer), Mike Cleaver (Observer), Emma Bowley (Observer), Peter McIntyre (Observer)

**IN ATTENDANCE:** Rob Fisher (Engineering Services Manager), James Durham (Building Inspector/Quality Assurance Officer)

**1 OPEN MEETING**

**2 APOLOGIES**

**COMMITTEE RESOLUTION 5/2022**

Moved: Cr Max Oliver

Seconded: Mr Peter Harper

That apologies from Cr Rick Firman (Mayor), Mr Frank Lovell be received and accepted.

**CARRIED**

**3 DISCLOSURES OF INTEREST**

Councillor/Officer	Item	Nature of Interest	How Managed
NIL			

**4        REPORTS****3.1       FINAL DRAFT LINE MARKING PLAN**

**File Number:**        REP22/224

**Author:**             Engineering Services Manager

**Authoriser:**        Engineering Services Manager

**Attachments:**       1.     Final Draft Line Marking Plan

**REPORT**

See attached final draft line marking plan for the main apron area at the Temora Aerodrome.

**COMMITTEE RESOLUTION 6/2022**

Moved:     Mr Robert Maslin

Seconded: Mr Geoff King

That the Committee recommend to Council to investigate changes to clearance lines and report back to the next meeting of the Aerodrome Users.

**CARRIED**



**3.2 WEARING SURFACE REJUVENATION TRAIL**

**File Number:** REP22/226  
**Author:** Engineering Services Manager  
**Authoriser:** Engineering Services Manager  
**Attachments:** Nil

**REPORT**

Council recently conducted a trial of applying a light application of C240 Grade bitumen to Taxiway E and a minor component of the main apron without the application of aggregate. The aim of the trial was to see if it was achievable to lock down any loose aggregate or aggregate at risk of becoming loose whilst maintaining trafficability of the surface without any adverse effects to users. This process is generally not achievable in a road context due to higher traffic volumes combined with hot weather, however Council is of the view it is worth consideration and trialling at the Temora Aerodrome where seal surface textures and high and traffic volumes are significantly less than most road applications.

The trial was conducted on Monday 21<sup>st</sup> February 2022. Soon after the application of the bitumen on Taxiway E, it was apparent the pavement would not be trafficable in the short term without bitumen picking up on tyres and shoes etc and be transferred to driveways and homes. At this point Council decided to spread very fine graded sand over the surface to essentially place a coat of dust over the bitumen in an effort to remove the tackiness. This seems to have worked; however, it is yet to be seen how the surface will hold up during any hot weather in the short term. If hot weather were to liven up the bitumen, we may need to repeat the dust coating of the taxiway. As time progresses the bitumen will oxidise and stiffen, and the surface will be increasingly less affected by hot weather.

It is yet to be determined as to the success of the trial, however it would appear that provided the tackiness of the surface can be controlled in the near term (around 12 months) a good result will be achieved.

Council is also considering a proposal from Downer Australia to undertake a similar process using a polymer modified bitumen emulsion. It is seen the potential benefits of this product is the bitumen is emulsified with water allowing the spraying of lower application rates and the polymer modified binder will have an increased stiffness for trafficking whilst maintaining the aggregate retention.

Council remains open to both options and a decision will be made in the coming 4-6 weeks.

**COMMITTEE RESOLUTION 7/2022**

Moved: Cr Max Oliver  
Seconded: Mr Peter Harper

That the Committee recommend to Council to note the report.

**CARRIED**

**1. PETER HARPER**

Requested the lines of communications remain open, in regard to prior discussions held around right hand circuits at the Airport.

**2. EMMA BOWLEY**

Noted that Temora Aviation Museum have some changes that will require updating in the ERSA (EnRoute Supplement Australia) that they are currently working on.

**3. MIKE CLEAVER**

Advised that several hot air balloons may be utilising the airport from the 11-13 March, this is still to be confirmed.

**4. ROB FISHER - ENGINEERING SERVICES MANAGER**

Advised that Council will start working on updating the ERSA and have a draft copy ready to present at the next Aerodrome Users meeting.

**COMMITTEE RESOLUTION 8/2022**

Moved: Mr Grant Johnson

Seconded: Mr Robert Maslin

The Committee resolved to recommend to Council that the ERSA be updated and a draft be presented to the next Aerodrome Users meeting on the 12 April 2022.

**CARRIED**



**5 CLOSE MEETING**

The Meeting closed at 7:00pm.

This is the minutes of the Aerodrome Users Committee meeting held on Tuesday 8 March 2022.

.....

**GENERAL MANAGER**

.....

**CHAIRPERSON**

**7       DELEGATES REPORTS**

## 8 MAYORAL REPORT

### 8.1 MAYORS REPORT - FEBRUARY 2022

**File Number:** REP22/265  
**Author:** Executive Assistant  
**Authoriser:** General Manager  
**Attachments:** Nil

#### REPORT

**3<sup>rd</sup> February** – I had teleconference with Mayor Charlie Sheahan (Cootamundra-Gundagai Regional Council).

- I had a teleconference with Mayor Greg Verdon (Lockhart Shire).
- I had a teleconference with new Local Government NSW President, Cr Darriea Turley AM.

**4<sup>th</sup> February** – I had teleconferences with Mayor Dallas Tout of Wagga City and Mayor Neil Smith of Junee Shire.

- I had a teleconference with Chief Executive Officer of Riverina Eastern Regional Organisation of Councils (REROC, Mrs. Julie Briggs).
- After seven days of isolation with Covid, I was thrilled to return to the shop and Council. Special thanks to the Deputy Mayor (Cr Graham Sinclair), Councillors, Staff and the Shire community for the prayers of encouragement and support. It certainly is good medicine.
- I attended Council Chambers.

**5<sup>th</sup> February** - Councillors Max Oliver, Belinda Bushell and I joined with NSW Member for Cootamundra, the Hon Steph Cooke MP at Bob Aldridge Park. Ms Cooke (now Minister for Emergency Services & Resilience) made an announcement in front of Schoolboys Rugby League & Touch Football representatives. Minister Cooke advised of a \$518,000 grant to redevelop the amenities block at Bob Aldridge Park. Congratulations to all involved with securing these generous funds. Council and the community extend our warm thanks to Minister Cooke for her outstanding support of Temora Shire.

I had an interview with the Temora Independent.

- Councillors, Senior Staff and I attended the Chinese Memorial Cemetery Ceremony. Members of the Temora Shire Friends of the Cemeteries hosted the event, which was also attended by members of the community and visitors.

**7<sup>th</sup> February** – I attended Council Chambers.

- As Chairman of our Temora Local Hospital Advisory Council (LHAC), I chaired our meeting. We obviously discussed the phenomenal announcement made by Minister Steph Cooke MP of \$80 Million for the development of our Temora & District Hospital. Also, LHAC members resolved to host the Murrumbidgee Local Health District Annual LHAC Forum in Temora.

**8<sup>th</sup> February** – Councillors, Senior Staff and I attended the first Committee Day of the new Council. It was an extremely lengthy session, but a most productive one. We also went on a tour of various drainage issues in the urban Temora area.

Congratulations are extended to Committee Chairmen elected;

- Youth Advisory Committee – Mayor Rick Firman.

- Assets & Operations Committee – Deputy Mayor Graham Sinclair
- Economic Development & Visitations Committee – Cr Claire McLaren
- Aerodrome Users Committee – Cr Nigel Judd OAM.

**9<sup>th</sup> February** – I attended Council Chambers.

- I had an interview with Poppy & Leigh from Triple M Riverina. We discussed all things Temora Shire.
- As Deputy Chairman, I chaired a meeting of the St Paul's Anglican Church Parish Council.

**10<sup>th</sup> February** – As a member of the NSW Country Mayors Executive Committee, I attended a meeting held via videoconference. We've lost four Mayors of the Executive who were either not re-elected or did not stand at the December elections.

- As Chairman of the REROC Board, I hosted a luncheon with the newly elected Mayor of Wagga City, Dallas Tout. The REROC Chief Executive (Mrs Briggs) also attended.
- I attended a meeting with the REROC CEO and NSW Minister for Planning – the Hon Anthony Roberts MP.
- I chaired a meeting of the Temora & District Education Fund's Debutante of the Year Ball Committee.

**11<sup>th</sup> February** – I had an interview with the Wagga Daily Advertiser.

- I had an interview with the Temora Independent.
- The Deputy Mayor (Cr Sinclair) and I represented Temora Shire at a special Mayoral Reception in Coolamon, for their former Mayor, Mr John Seymour OAM. Mr Seymour has been in local government for over two decades having served as a Councillor, Deputy Mayor & Mayor. Mr Seymour was also Deputy Chairman to me on both the Riverina JO and REROC Boards. He also served on the NSW Country Mayors Executive Board. This was a heartwarming evening, and it was an honour to have been present with the other guests, who included the Hon Michael McCormack MP and Minister Steph Cooke MP, together with other Regional Mayors and General Managers.

**12<sup>th</sup> February** – I attended Council Chambers.

**14<sup>th</sup> February** – I attended Council Chambers.

- I had meetings with the Mayors of Lockhart Shire, Coolamon Shire and Snowy Valleys.

**15<sup>th</sup> February** – I chaired a meeting of the Murrumbidgee Local Health District (MLHD) LHAC Forum Working Party. We will be hosting this large conference over two days, here in Temora.

- I attended a series of meetings at Council Chambers.

**16<sup>th</sup> February** – I chaired a meeting re: prospective new Candidate as a Member of LHAC.

- I attended a videoconferencing meeting with both the ALGA & LGNSW Presidents. This was also attended by most of the other Mayors across NSW.
- I chaired our first Temora Zone Red Shield Appeal meeting for 2022. Auxiliary Lieutenant Caleb Smith is the Appeal Director and I am, once again, the Appeal Chairman.
- I chaired the first Temora & District Sports Council Delegates meeting for 2022.

**17<sup>th</sup> February** – Councillors, Senior Staff and I attended the monthly formal Council meeting. We had a cumbersome agenda, however it was a very good meeting.

- Cr Claire McLaren, the General Manager (Mr Lavelle), Director of Administration & Finance (Mrs Smith) I attended a meeting with a delegation from Temora & District Visual Arts Community.
- Interview with Temora Independent.

**18<sup>th</sup> February** – I had a meeting with Federal Member for Riverina, the Hon Michael McCormack MP.

- I had a teleconference with our ALGA President, Cr Linda Scott.

**21<sup>st</sup> February** – As a Commissioner on the NSW Local Government Boundaries Commission, I attended a sitting of the Commission to consider the de-merger proposal for Cootamundra-Gundagai Regional Council.

**22<sup>nd</sup> February** – As Deputy Chairman of the Temora Police & Community Committee (TPCC), I attended the first meeting for 2022.

- I had an interview with Prime 7 News.
- I had a meeting with Rotary District Conference Chairman.
- I've been invited by Australian Local Government Focus Magazine to be one of their featured Mayors for NSW. This will be a tremendous promotion for Temora Shire. I'm also deeply touched to have been thought of.

**23<sup>rd</sup> February** – Councillors, Senior Staff and I attended the Integrated Planning & Reporting (IPR) Workshop at Council.'

- I attended a morning tea with Auditors at Temora & District Hospital. I believe the Auditors were extremely impressed with the Hospital, Staff and the Temora Shire community.

**24<sup>th</sup> February** – The Deputy Mayor (Cr Graham Sinclair) and I attended a series of meeting at Council Chambers re: Aged Care and Heavy Vehicle Alternate Route. Also in attendance were General Manager (Mr Lavelle), Director of Administration & Finance (Mrs Smith), Engineer (Mr Rob Fisher) and Economic Development Manager (Mr Sinclair).

- As President of the Temora & District Education Fund Board, I chaired the monthly meeting. The Deputy Mayor (Cr Sinclair) was also in attendance – as Deputy President.
- I had a teleconference with NSW Member for Cootamundra, the Hon Steph Cooke MP.

**25<sup>th</sup> February** – The Deputy Mayor (Cr Sinclair), General Manager (Mr Lavelle) and I attended the AGM of the Riverina Joint Organisation. Deputy Mayor Sinclair is Temora Shire's Board member of RivJO and I was honoured to have been re-elected as Chairman. We have a new Deputy Chairman in Mayor Neil Smith of Junee Shire. The Riverina Eastern Regional Organisation of Councils (REROC) Board also held a meeting, where we elected a new Deputy Chairman, with Mayor Smith also being appointed to that role. Housing shortage crisis was high on the agenda among other issues.

**26<sup>th</sup> February** – I attended the Base Cycle Studio MND Fund raiser, hosted by proprietor, Mrs Georgina Breust. Congratulations to Mrs Breust and her team on hosting such a special initiative. Well done to all who participated. I did 'get on my bike' ....however, I may not have been deemed an official participant ...



**27<sup>th</sup> February** – I was deeply honoured to have been re-elected to the Parish Council of St Paul's Anglican Church. Well done to all who stood and to those who were also elected.

- I had a teleconference with Federal Member for Riverina – the Hon Michael McCormack MP.

**28<sup>th</sup> February** – The Deputy Mayor (Cr Sinclair), Cr Judd, General Manager (Mr Lavelle) and I attended the first day of the Local Government NSW Special Conference in Sydney.

#### **RECOMMENDATION**

It is recommended that Council notes the report.

***Report by Mayor R B Firman OAM***

**9 STAFF REPORTS**

**10 GENERAL MANAGER****10.1 CALENDAR OF EVENTS - MARCH 2022**

**File Number:** REP22/184  
**Author:** Executive Assistant  
**Authoriser:** General Manager  
**Attachments:** Nil

**REPORT****MARCH 2022**

3 Temora Library Outdoor Room & Building Upgrades Opening- 5:00PM  
8 Committee meetings  
15 LGNSW – Cr Darriea Turley, President and Scott Phillips, Chief Executive  
4:15pm – 5:15pm Council Chambers  
11 Country Mayors Association - Sydney  
17 Council meeting

**APRIL 2022**

8 Official Opening – Temora Arts Centre 5:00pm  
12 Committee meetings  
15 Good Friday  
18 Easter Monday  
21 Council meeting  
22 REROC & JO - Wagga  
25 Anzac Day

**MAY 2022**

5 Inspection – Tour of the Shire – All Day  
10 Committee Day  
19 Council Meeting

**RECOMMENDATION**

It is recommended that Council notes the report.

**10.2 SEALS - MARCH 2022****File Number:** REP22/302**Author:** Executive Assistant**Authoriser:** General Manager**Attachments:** Nil**REPORT**

The Council Seal is required to be affixed to the below document:

- T-Corp Loan Agreement

**RECOMMENDATION**

It is recommended that the Council seal is affixed to the above document.

**10.3 COMMUNITY STRATEGIC PLAN****File Number:** REP22/281**Author:** Executive Assistant**Authoriser:** General Manager**Attachments:** 1. Community Strategic Plan [!\[\]\(0aff635c4179ba9e710b00f4b01d3b20\_img.jpg\) !\[\]\(29658d981ebdf5edc259074cbf6110e0\_img.jpg\)](#)**REPORT**

The Temora Shire Draft Community Strategic Plan (CSP), Temora Tomorrow – Towards 2035 has been on public exhibition since 21 January 2022, during which time, there have been a number of submissions made to the consultant, prompting minor changes to the draft CSP.

The amended version is provided for your consideration.

The CSP is a community plan, not a Council document and as such, Council is required to endorse the document on behalf of the community. The upcoming Integrated Planning and Reporting (IPR) workshops will discuss the Council response to the issues highlighted in the document.

**RECOMMENDATION**

It is recommended that:

1. Council endorses the Community Strategic Plan Temora Tomorrow – Towards 2035 and
2. Post a copy of the plan on the Council website and
3. Provide a copy of the plan to the Chief Executive of the Office of Local Government as required.

***Report by Gary Lavelle***



# *Community Strategic Plan*

## *Temora Tomorrow*

*Towards 2031*

FEBRUARY 2022



*Temora Tomorrow - Community Strategic Plan*



## **Acknowledgment**

*Temora Shire in the NSW Riverina region recognises the Wiradjuri people, who are the traditional custodians of these lands. We pay respect to the Wiradjuri people both past and present, and recognise the culture, strength, resilience and capacity of the Wiradjuri people. We also acknowledge the contributions of Aboriginal Australians to this country we all live in and share together.*





## ***Our Community's Vision***

*"Our community strives to reflect the qualities of its greatest asset – **its people** – those friendly, supportive, practical, hardworking and successful people.*

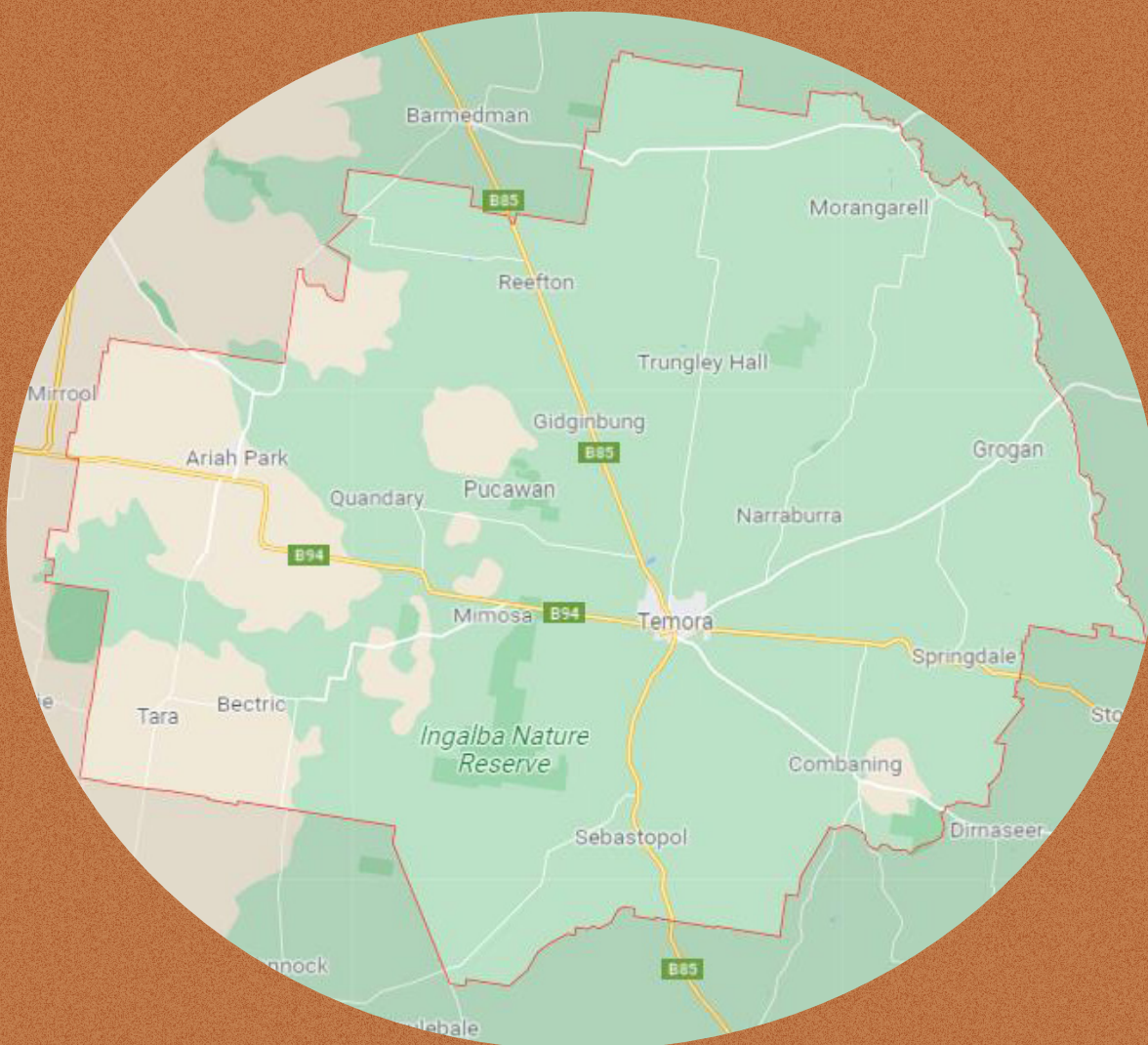
*Whilst holding on to the strengths of our past, we embrace change and grasp every opportunity to enhance our environment, economy and lifestyle."*

*Temora Tomorrow - Community Strategic Plan*



# Contents

Acknowledgment .....	2
Our community's vision .....	3
About this Community Strategic Plan .....	4
Hearing from the Temora community .....	7
Temora today .....	8
Temora Tomorrow: towards 2035 .....	10
Theme 1: ENHANCING OUR QUALITY OF LIFE .....	13
Theme 2: PROVIDING LOCAL LEADERSHIP .....	20
Theme 3: BUILDING A STRONG LOCAL ECONOMY .....	26
Theme 4: ENJOYING OUR BEAUTIFUL ENVIRONMENT .....	33



*Temora Tomorrow - Community Strategic Plan*



## About this Community Strategic Plan

Every local government area in NSW prepares a Community Strategic Plan to identify the strategic goals and priorities for that local community.

The purpose of a Community Strategic Plan is to identify the priorities and aspirations for the future. It addresses a broad range of issues relevant to the whole community, giving consideration to social, environmental, economic and civic leadership issues. It is underpinned by the social justice principles of access, equity, participation and rights, seeking to provide a healthy, prosperous and sustainable future for all of us who live, work and play in Temora Shire.

The Plan seeks to ask and answer the following questions:

- Where are we now as a community?
- Where would we like to be in ten or more years' time?
- What can we do to reach our goals?
- How will we know we're on track?

While the Community Strategic Plan is the responsibility of the local council to prepare, it does this on behalf of the community. The Community Strategic Plan is not a Council plan, but rather a plan for the whole community.

Community groups, sporting organisations, other levels of government and individual community members can use this Plan to guide the way they deliver services, invest resources, prioritise actions and in other ways make contributions towards achieving the community's goals.

At the beginning of each council term, a progress report will be provided to the community about how its goals are progressing. This will also serve to inform the development of the next Community Strategic Plan.



## NSW Rural & Remote Education Strategy





## Hearing from the Temora Community

This Community Strategic Plan was prepared with the input of many people from the Temora community. During the last half of 2021, a number of community engagement activities were implemented to enable Temora residents to identify what they value now, what they'd like to see changed, and how they would like Temora to be in ten or more years' time.

These community conversations heard from a broad cross-section of the community, including

Women from the Aria Park community	Real Estate representatives
School students from the Aria Park community	Sporting group representatives
Parents of pre-school and primary school children	Springdale community representatives
Aria Park Men's Shed	Temora & District Visual Arts Community Inc
Temora Craft Group	Temora Business Enterprise Group
FarmLink	Temora Community Centre
Kurrajong Disability Support Services	Temora High School students
Pinnacle Community Services	Temora Aviation Museum
Young people from Platform Y youth service	Temora Aero Club
	Individual residents from across Temora Shire
	Temora Councillors
	Temora Shire Councillors

In addition, during this time, a Have Your Say page was promoted through community social media, local newspapers, the community radio and Council's website, with individual residents, community groups and organisations invited to provide feedback.

In November, Council published an End of Term report reflecting on the progress of implementing the previous Community Strategic Plan, which also drew on the results of a community-wide resident survey.

During January and February 2022, a draft version of this Community Strategic Plan was made available for community feedback. Additional community conversations and a number of written submissions have provided additional information that has been incorporated into the final Plan.

The information gathered during all of these community engagement activities has helped to identify the key issues, challenges and priorities for Temora Shire over the next ten or so years, which are addressed by this Community Strategic Plan.

*Temora Tomorrow - Community Strategic Plan*



## Temora Today

Temora Shire sits as part of the Canola Trail in the NSW Riverina region, 80km north of Wagga Wagga and 422 km south-west of Sydney.

Originally home to the Wiradjuri people, European pastoral settlement occurred in the 1870s and 1880s along with a search for gold. Since then there has been agricultural production and growth through railway connections, German settlers, and a major pilot training base during World War II. Currently the Shire is a major centre for agriculture, being one of the largest wheat, canola and other cereals, and wool producers in the State. Tourism opportunities support the Shire to thrive, along with agricultural related industries.

Temora Shire has a major role in transportation, being located at the junction of two State roads (Burley Griffin Way and Goldenfields Way) and a significant freight rail route.

In 2020, Temora Shire's population was estimated to be 6,274 (up nearly 200 residents since 2016), with a median age of 46.5 years.

### Temora Shire's population:

50.3% females, 49.7% males  
Median age = 46.5 years  
19% are aged 0 to 4 years  
55.6% are aged 15 to 64 years  
25.4% are aged 65 years and over

The major settlements of Temora Shire include the town of Temora and the villages of Aria Park and Springdale. Temora and Aria Park are valued for their heritage streetscapes.



## Temora Tomorrow: Towards 2035



*Photo credit: Rod Andrewartha*



This Community Strategic Plan complements the Temora Local Strategic Planning Statement, which is the long-term land use plan for the Shire. That Plan describes a future for Temora as one that includes opportunities to maximise land use and welcome investment:

*Temora Shire offers a range of new housing opportunities to suit a wide range of life stages, lifestyles and price ranges, including traditional residential, large lot residential, lifestyle properties and unit developments.*

*Temora has strong employment opportunities in a wide range of traditional and emerging employment areas, offering employment for all stages of life, having attracted several new larger businesses employing local people as well as many small businesses.*

*Temora Shire is a key tourist destination within the Riverina, offering high quality experiences that appeal to a range of interests, including food, agriculture, natural landscapes, history and culture, attracting an increasing number of visitors each year.*

*Temora Shire is well known and well regarded for the range of facilities and services available to its residents and draws new residents seeking to access these facilities and services.*

The 20 year Vision of the Temora Local Strategic Planning Statement is:

*Temora Shire has a population that is growing and thriving. Temora Shire offers the ideal place to enjoy a relaxed, connected and productive regional lifestyle, where residents have access to housing choice, business and employment opportunities, social connectivity and the widest possible range of services and facilities.*

Together with this Community Strategic Plan, the Local Strategic Planning Statement provides a vision and direction for the community to move towards the achievement of its goals.



## Theme 1: ENHANCING OUR QUALITY OF LIFE



*Photo credit: Anne Cooper*







Our **strategic objectives** for enhancing our quality of life are to have:

- a community with appropriate services and care for our ageing population and people with **disability**
- a community with opportunities to be **healthy**
- a community with services and facilities for our **children** and **young people**
- a community that offers opportunities for **sport and recreation**
- a community that enjoys **arts and cultural** activities and events
- a community that is **safe** and **inclusive**, and looks after people who are experiencing disadvantage.

Ref	Strategies to get there	Who can help
<b>1.1</b>	<b>A community with appropriate services and care for our ageing population and people with disability</b>	
1.1.1	Provide home and community care for our older residents (community transport, Meals on Wheels, outings and centre-based activities, respite, home modifications, home maintenance)	Pinnacle
1.1.2	Provide a range of housing (independent living and care facilities) and other support options for older people and people with disability in Temora and Arian Park	Pinnacle Kurrajong Whiddon Southern Cross Care Narraburra Lodge Plan Connect (Leeton) Argyle Housing Sureway
1.1.3	Provide services which enhance employment and education outcomes for people with disability	Pinnacle Kurrajong Sureway
<b>1.2</b>	<b>A community with opportunities to be healthy</b>	
1.2.1	Continue to provide a range of health services within Temora Shire, and retain telehealth service provision to residents	Murrumbidgee LHD General Practitioners Allied Health providers Marathon Health
1.2.2	Provide alcohol & other drug education to promote responsible behaviour	Parents/carers Murrumbidgee LHD Temora Community Drug Action Team Schools
1.2.3	Provide opportunities for our residents to maintain good mental health	GPs Murrumbidgee LHD Headspace Relationships Australia Grand Pacific Health
<b>1.3</b>	<b>A community with services and facilities for our children and young people</b>	
1.3.1	Provide quality childcare for children aged 0 to 5 years	Childcare providers
1.3.2	Provide safe places and opportunities for our young people to develop a sense of identity, self-worth, confidence, belonging, and achievement through social activities	Platform Y Temora Community Centre Temora Art Centre Sports organisations

Ref	Strategies to get there	Who can help
<b>1.4</b>	<b>A community that offers opportunities for sport and recreation</b>	
1.4.1	Provide footpaths, cycleways and outdoor gym equipment to enable people to be physically active and keep fit in and around our towns and villages	Temora Shire Council
1.4.2	Provide sports and sporting facilities that cater to a range of community interests, ages and abilities	Sporting clubs Temora Shire Council
1.4.3	Provide year-round recreation and leisure facilities and activities for the enjoyment of people of all ages and abilities	Temora Shire Council Recreation businesses
<b>1.5</b>	<b>A community that enjoys arts and cultural activities and events</b>	
1.5.1	Run classes, events and exhibitions to promote participation in the arts (painting, pottery, photography, sculpture)	Temora Arts Centre
1.5.2	Provide a program of theatre, dance, music and cinema that caters for a variety of audiences	Temora Town Hall & Theatre
<b>1.6</b>	<b>A community that is safe and inclusive, and looks after people who are experiencing disadvantage</b>	
1.6.1	Provide opportunities for intergenerational activities that promote safety, respect and understanding	Temora Community Centre Men's Sheds Temora Arts Centre Sporting clubs
1.6.2	Provide options and support for people who are fleeing violence, or who experience homelessness, substance abuse or mental illness	Temora Community Centre Police Ambulance

## ITEM 1: ENHANCING OUR QUALITY OF LIFE

### How will we know we're on track?

Ref	Measure	Baseline	Target	Data Source
1.1	Community satisfaction rating of HACC service provision	2016 = 3.99 2021 = 4.05	≥4.1 (out of 5)	TSC community survey
1.2	# alcohol-related hospitalisations (per 100,000) NSW = 479.9 in 2016-17 # smoking-related hospitalisations (per 100,000) NSW = 657.6 in 2015-17	2016-17 = 498.2 2015-17 = 1,158.4	Not greater than NSW average	NSW Health Stats
1.3	Community satisfaction rating for youth activities	2016 = 3.27 2021 = 3.91	≥4 (out of 5)	TSC community survey
1.4	Community satisfaction rating for sports facilities (inc sporting fields, Recreation Centre, swimming pools)	2016 = 3.94 2021 = 3.99	≥4 (out of 5)	TSC community survey
1.5	Community satisfaction rating for cultural activities	2016 = 3.68 2021 = 3.74	≥3.75 (out of 5)	TSC community survey
1.6	Community rating for feeling there is a good community spirit	2016 = not included 2021 = 4.33	≥4.4 (out of 5)	TSC community survey



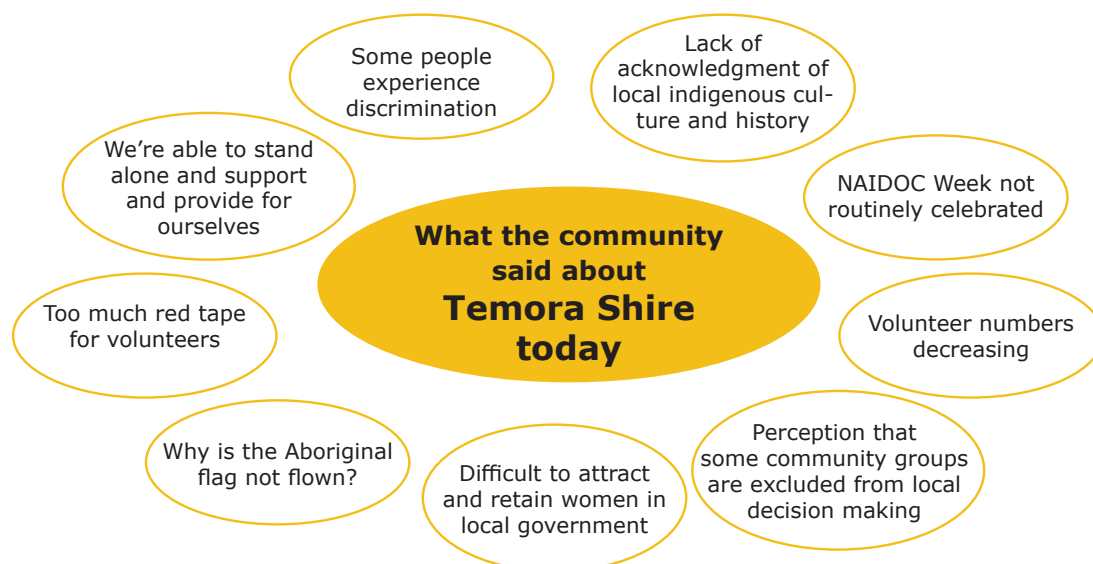


## Theme 2: PROVIDING LOCAL LEADERSHIP



*Photo credit: Anne Cooper*

## Theme 2: PROVIDING LOCAL LEADERSHIP





Our **strategic objectives** for providing local leadership are to have:

- a community with strong local **leadership**
- a community that acknowledges and celebrates its **heritage and diversity**
- a community that is supported by our **volunteers**
- a community that **speaks up** and advocates for itself
- a community that is well informed through **engagement** and **communication**.

Ref	Strategies to get there	Who can help
<b>2.1</b>	<b>A community with strong local leadership</b>	
2.1.1	Encourage and take steps to enable a representative cross section of the community to stand for public office (including women, Aboriginal people, young people, people with diverse sexualities, people with disability)	NSW OLG NSW Electoral Commission Temora Shire Council
2.1.2	Engage the Temora Shire community to plan for a sustainable local government	Temora Shire Council
2.1.3	Encourage diversity in our community leadership to better reflect the gender, age and occupations of the broader community	Sports clubs Temora Business Enterprise Group Non-Government Organisations Community groups
<b>2.2</b>	<b>A community that acknowledges and celebrates its heritage and diversity</b>	
2.2.1	Acknowledge the Wiradjuri people at civic events and fly the Aboriginal flag	Temora Shire Council
2.2.2	Continue to maintain the heritage facades of our main streets	Building owners, Temora Shire Council, Progress Associations
2.2.3	Erect signage at Shire entrances and at other locations within the Shire to welcome visitors and other travellers to Wiradjuri country	West Wyalong and Young LALCs Temora Shire Council
2.2.4	Celebrate local indigenous history and preserve historical artefacts for future generations	Willo's Wiradjuri Keeping Place at the Bundawarra Centre
<b>2.3</b>	<b>A community that is supported by our volunteers</b>	
2.3.1	Promote and enable opportunities for our community members to volunteer their services to achieve community outcomes through events, activities and local organisations	Community members Community groups (eg Landcare, RFS), Sports organisations, Council
2.3.2	Provide training to volunteer committees to support them in their role (safety, governance, grant writing, child protection)	Temora Shire Council
<b>2.4</b>	<b>A community that speaks up and advocates for itself</b>	
2.4.1	Advocate to the Commonwealth Government to retain, maintain and enhance local service provision (eg Centrelink)	Local Federal MP Council Community Centre
2.4.2	Advocate to the State Government to retain, maintain and enhance local service provision (eg Hospital, TAFE)	Local State MP Council Community Centre
2.4.3	Continue to push for expanded telecommunications capacity across the Shire (NBN, mobile phone coverage)	Local MPs Council NBN Co Telcos



Ref	Strategies to get there	Who can help
4.4	Advocate for the continued availability of services and facilities that enable us to prosper (eg banks, allied health services, building supplies)	Temora Business Enterprise Group Temora Shire Council
<b>5</b>	<b>A community that is well informed through engagement and communication</b>	
5.1	Provide regular opportunities for the community and other stakeholders to be informed and engaged in relation to community plans and decisions	Council Local MPs
5.2	Provide regular updates to the community through newsletters, newspaper, radio and social media	Council Local MPs

### How will we know we're on track?

Ref	Measure	Baseline	Target	Data Source
<b>1</b>	% of women in elected positions (Temora Shire Councillors)	2016 = 2 of 9 (22.2%) 2021 = 3 of 9 (33.3%)	50%	NSW Electoral Commission
<b>2</b>	Community satisfaction rating for heritage programs	2016 = 3.79 2021 = 3.70	35%	ABS Census
<b>3</b>	% of community who undertake voluntary work for an organisation or group	2016 = 32.9% 2021 = TBC	35%	ABS Census
<b>4</b>	Temora Hospital redevelopment commenced (\$80 million commitment)	Announced Dec 2021	By 2025	NSW Health Infrastructure
<b>5</b>	Community satisfaction rating for communication	2016 = not included 2021 = 3.64	>3.7 (out of 5)	TSC community survey



## Theme 3: BUILDING A STRONG LOCAL ECONOMY



*Photo credit: Anne Cooper*







Our **strategic objectives** for building a strong local economy are to have:

- a community with a variety of **thriving businesses** and industries
- a community with opportunities for local **employment**
- a community with opportunities for local **education**
- a community with good access to a range of appropriate and affordable **housing**
- a community with a strong **agricultural** sector
- a community that celebrates and benefits from its **aviation** history and facilities
- a community that benefits from **tourism**
- a community with a **transport** network that enables economic and social outcomes.

Ref	Strategies to get there	Who can help
<b>3.1</b>	<b>A community with a variety of thriving local businesses and industries</b>	
3.1.1	Encourage the establishment of retail businesses that provide a variety of shopping options for Temora Shire residents of all ages.	Temora Business Enterprise Group Temora Shire Council
3.1.2	Encourage a night-time economy to develop and flourish with opportunities for dining and entertainment	Temora Business Enterprise Group Restauranteurs Temora Shire Council
3.1.3	Hold local market days for growers, producers and creatives to sell their wares	Local producers Showground committees Temora Shire Council
<b>3.2</b>	<b>A community with opportunities for local employment</b>	
3.2.1	Promote and enable opportunities for people to work remotely in Temora Shire (and support the growth of our population)	Temora Business Enterprise Group Employees
3.2.2	Create opportunities for students to work part time while they are studying and immediately post-school	Local businesses and employers
3.2.3	Take advantage of regional enterprises (eg Inland Rail) to create local employment and skills development opportunities	TAFE Temora Business Enterprise Group Temora Shire Council
3.2.4	Encourage and support our businesses to grow and attract new businesses into the Shire to create employment growth	Temora Business Enterprise Group Temora Shire Council
<b>3.3</b>	<b>A community with opportunities for local education</b>	
3.3.1	Advocate for local and regional skills development and education opportunities that support local industries (eg agriculture, veterinary science, building trades, mechanics, engineering, hair & beauty, allied health, administration, childcare, retail, hospitality and tourism)	TAFE Charles Sturt University
3.3.2	Provide incentives to encourage teachers to stay for longer tenures at our local schools	NSW Government
3.3.3	Investigate opportunities to enhance local access to tertiary education	Country Universities Centre Council

Ref	Strategies to get there	Who can help
<b>3.4</b>	<b>A community with good access to a range of appropriate and affordable housing</b>	
3.4.1	Attract social and affordable housing investment to meet the needs of local families and retirees	Dr Parry Memorial Homes Temora Shire Council
3.4.2	Provide land for residential development	Developers Temora Shire Council
3.4.3	Promote investment in a range of housing stock to create rental opportunities for local residents	Real Estate agents
<b>3.5</b>	<b>A community with a strong agricultural sector</b>	
3.5.1	Utilise research and partnerships to support our farmers to be resilient now and into the future	FarmLink Charles Sturt University
3.5.2	Create opportunities and incentives that attract and retain an agricultural workforce for Temora Shire (including agriscience, horticulture, engineering, environmental science)	TAFE Local high schools Local farmers
<b>3.6</b>	<b>A community that celebrates and benefits from its aviation history and facilities</b>	
3.6.1	Promote and provide opportunities for recreational flying from Temora Aerodrome	Temora Shire Council Temora Aero Club Temora Gliding Club Temora Flyer's Inc
3.6.2	Continue to grow and refresh the Aviation Museum to celebrate aviation history and provide visitor experiences	Temora Aviation Museum
3.6.3	Investigate and plan for new aviation opportunities in Temora that cater for residents and aviators	Council, Aviation Museum, Aero Club Aerodrome Users Committee
<b>3.7</b>	<b>A community that benefits from tourism</b>	
3.7.1	Provide visitor facilities, services, activities and events that cater for a broad range of visitors	Hospitality providers Temora Shire Council Event organisers
3.7.2	Promote Temora Shire's unique tourist offerings as part of the Riverina visitor destination	Destination NSW Tourism operators Temora Shire Council
3.7.3	Showcase Temora's rich history to entice visitors to our Shire	Bundawarra Centre
<b>3.8</b>	<b>A community with a transport network that enables economic and social outcomes</b>	
3.8.1	Advocate to improve appropriate public transport access to regional centres	Local MPs Temora Shire Council
3.8.2	Continue the provision of Community Transport to Temora residents	Pinnacle
3.8.3	Provide adequate parking to enable access to shopping, health care, events, and recreation	Temora Shire Council
3.8.4	Provide, maintain and enhance a network of footpaths and cycleways around our towns and villages to encourage our residents and visitors to utilise active transport options (eg walking and cycling)	Temora Shire Council
3.8.5	Provide a heavy vehicle route network that meets the needs of industry and keeps heavy vehicles out of our CBDs (enhancing our outdoor dining options)	Transport for NSW Temora Shire Council

## How will we know we're on track?

Ref	Measure	Baseline	Target	Data Source
3.1	Total number of businesses	2016 = 713 2021 = TBC	≥750	ABS Census
3.2	Unemployment rate	2016 = 4.9% 2021 = TBC	≤4.5%	ABS Census
3.3	% of people attending an educational institution: Primary: Secondary: Tertiary/Technical	2016 = 31.3% 2021 = 23.3% TBC 11.2%	At least 66% (total)	ABS QuickStats
3.4	% of households experiencing rental or mortgage stress (ie spending more than 30% of income on housing)	2016 = 10% 2021 = TBC	≤7.5%	ABS Census
3.5	Local value of agricultural commodities produced	2015-16 = \$108,378,732	≥\$110 million	ABS Agriculture Census
3.6	Number of annual visitors to Temora Aviation Museum	2016 = 18,160 2021 = 19,159	≥20,000 p/a	Temora Aviation Museum
	Number of Aviation Museum events held in 2021	4 (COVID)	≥4 p/a	Aerodrome Users 355 Committee
	Number of other aviation events in 2021	3	≥3 p/a	
3.7	Annual visitor overnight visitor numbers / length of stay	2014 = 39,000 / 2.4 nights	≥ 40,000/ 2 nights	Destination NSW
	Annual visitor expenditure	\$13,000,000	≥ 13,500,000	
3.8	Community satisfaction rating for road network	2016 = 3.58 2021 = 3.53	>3.6 (out of 5)	TSC community survey
	Community satisfaction for footpaths	2016 = 3.21 2021 = 3.07	>3.25 (out of 5)	

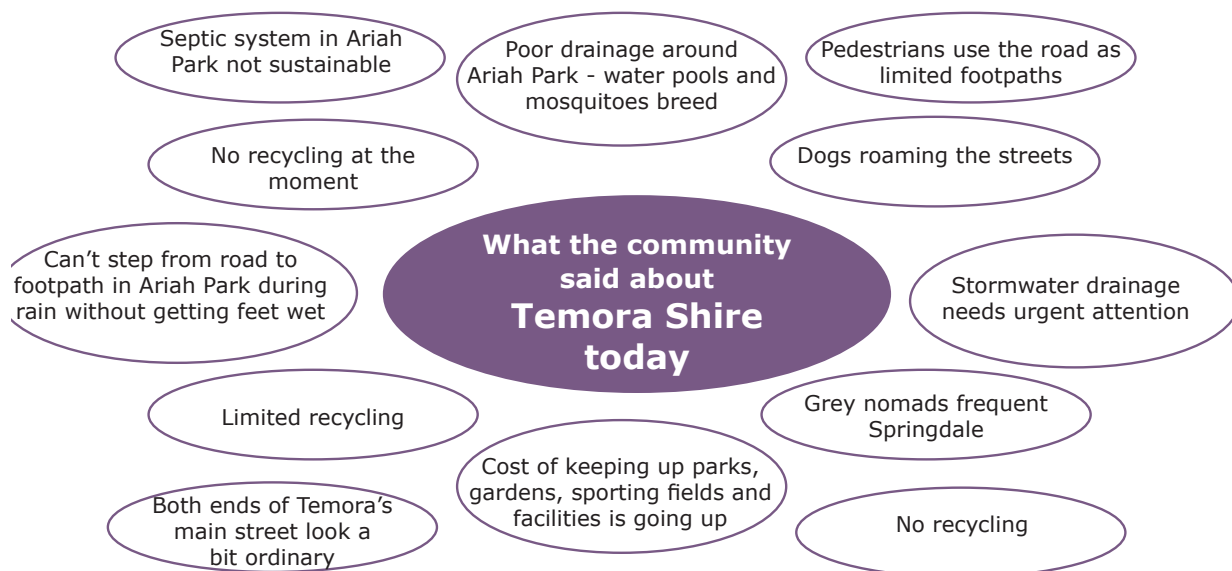




## Theme 4: ENJOYING OUR BEAUTIFUL ENVIRONMENT



*Photo credit: Anne Cooper*







our **strategic objectives** for enjoying our beautiful environment are to have:

- a community that is **liveable** and provides for enjoyable **town and village life**
- a community that enjoys appropriate **urban** infrastructure
- a community that strives to minimise its environmental **impacts**
- a community that enjoys a variety of **open spaces** for leisure
- a community that **sustainably** plans for its future.

ef	Strategies to get there	Who can help
<b>.1</b>	<b>A community that is livable and provides for enjoyable village life</b>	
.1.1	Use street trees, manage urban weeds, and provide street furniture, street signs and street lighting to maintain an aesthetically pleasing urban environment	Temora Shire Council
.1.2	Provide appropriate and affordable community facilities and meeting spaces for community use	Temora Shire Council Community organisations Churches
<b>.2</b>	<b>A community that enjoys appropriate urban infrastructure</b>	
.2.1	Provide a stormwater drainage network that mitigates flooding impacts	Temora Shire Council
.2.2	Provide access to parks and playgrounds for residents and visitors, and incorporate public open space when new residential subdivisions are planned	Temora Shire Council
.2.3	Maintain a network of roads, footpaths and cycleways to enable residents and visitors to move around the Shire	Temora Shire Council Transport for NSW
.2.4	Maintain a sewerage network to service our urban areas	Temora Shire Council
.2.5	Provide cemetery grounds that create respectful places for grieving families and friends, and which meet future interment needs of our local community	Temora Shire Council
<b>.3</b>	<b>A community that strives to minimise its environmental impacts</b>	
.3.1	Provide waste management facilities and increase opportunities for recycling for residents and visitors	Temora Shire Council NSW Environment Protection Authority
.3.2	Decrease carbon emissions into the atmosphere (for example, through investment in electric vehicles and charging stations)	Residents Businesses Industries NRMA
.3.3	Manage weeds and pests to protect the environment	Private land owners Farmers Temora Shire Council Dept of Primary Industries National Parks & Wildlife Service
.3.4	Conserve and responsibly use our precious water resources	All water users

Ref	Strategies to get there	Who can help
4.3.5	Protect our agricultural land by taking action to minimise soil loss and enhance soil health	Rural land holders Farmers
4.3.6	Planting native vegetation to provide shade and shelter for livestock, reduce risk of salinity, improve soil productivity, reduce erosion, enhance water quality and create wildlife corridors	Rural land holders Farmers
<b>4.4</b>	<b>A community that enjoys a variety of open spaces for leisure</b>	
4.4.1	Provide parks, reserves, playgrounds and other open space with shade provision, seating and access to drinking water	Temora Shire Council
4.4.2	Provide options for dog-off leash areas for residents and their pets to safely enjoy	Temora Shire Council
<b>4.5</b>	<b>A community that sustainably plans for its future</b>	
4.5.1	Strategically plan for how our land is used in the medium and long term to ensure that the social, educational, economic and environmental needs of current and future generations are met (including planning for industrial land release, residential lots, schools, open space)	Temora Shire Council
4.5.2	Maintain a Local Emergency Management Committee and Plan that prepares for, educates about and responds to local disasters	Dept of Primary Industries Dept of Health NSW Rural Fire Service Fire & Rescue NSW NSW State Emergency Service NSW Police Temora Shire Council
4.5.3	Implement community environmental initiatives that promote tree planting, composting, growing vegetables, and creating environments that promote biodiversity	Landcare groups Temora Shire Council

## How will we know we're on track?

Ref	Measure	Baseline	Target	Data source
<b>4.1</b>	Community satisfaction rating visual impact	2016 = 4.00 2021 = 3.72	≥4.0 (out of 5)	TSC community survey
<b>4.2</b>	Community satisfaction rating for drainage	2016 = 3.07 2021 = 3.01	≥3.08 (out of 5)	TSC community survey
<b>4.3</b>	CO2 emissions	2017-18 = 215,000 t 2019-20 = 200,000 t	≤150,000 tonnes per annum	snapshotclimate.com.au
<b>4.4</b>	Community satisfaction rating for parks and playgrounds	2016 = 3.94 2021 = 3.99	≥4.3 (out of 5)	TSC community survey
<b>4.5</b>	Community satisfaction rating for town planning	2016 = 3.73 2021 = 3.45	≥3.75 (out of 5)	TSC community survey




*Photo credit: Glen Ross*



This Community Strategic Plan was prepared on behalf of the Temora community by Temora Shire Council, with the assistance of Karen Legge Consulting



**10.4 DOMESTIC WASTE MANAGEMENT CHARGES****File Number:** REP22/305**Author:** Executive Assistant**Authoriser:** General Manager**Attachments:** 1. DWM Review [↓](#) **REPORT**

The Independent Pricing and Regulatory Tribunal (IPART) have released a document titled Review of Domestic Waste Management Charges – Draft Report, which was released in December 2021. IPART has invited submissions on the draft report, closing 25 March 2022.

This report stems from a delegation provided to IPART in 2010 relating to the variation of Domestic Waste Management (DWM) charges by Local Government. To date, IPART “has decided not to set a limit on annual DWM charges, believing that the charges have been reasonable and that the additional cost of regulation would outweigh the benefits as:

- Councils are required to set charges that do not exceed the reasonable cost of providing DWM services
- DWM costs have been independently audited as required by OLG each year.
- Many councils outsource DWM services through a competitive tender process.”

Due to changes in the audit requirements, IPART indicated that it was intended to review the treatment of DWM charges.

IPART is not considering the introduction of a limit or peg on the DWM charges however they are proposing a “Benchmark Waste Peg” that, if exceeded, would require Council to explain the rationale for the increase. It is suggested that this already occurs through the IP&R process.

It is concerning that this may be the ‘thin edge of the wedge’ in relation to a rate peg for DWM. This may be particularly problematic when considering the impact of the introduction of kerbside recycling or other waste management technologies.

**RECOMMENDATION**

It is recommended that Temora Shire Council make a submission to IPART objecting to the proposal to implement a Benchmark Waste Peg on the grounds that the DWM function is separate from other Council financial systems and therefore otherwise accountable and the potential cost of compliance would outweigh perceived benefits.

***Report by Gary Lavelle***



## ATTACHMENT TEN



198



### **Tribunal Members**

The Tribunal members for this review are:

Carmel Donnelly, Chair  
Deborah Cope  
Sandra Gamble

Enquiries regarding this document should be directed to a staff member:

Sheridan Rapmund (02) 9290 8430

Gerard O'Dea (02) 9290 8495

### **Invitation for submissions**

IPART invites comment on this document and encourages all interested parties to provide submissions addressing the matters discussed.

### **Submissions are due by Friday, 25 March 2022**

We prefer to receive them electronically via our [online submission form](#).

You can also send comments by mail to:

Review of Domestic Waste Management Charges  
Independent Pricing and Regulatory Tribunal  
PO Box K35  
Haymarket Post Shop, Sydney NSW 1240

If you require assistance to make a submission (for example, if you would like to make a verbal submission) please contact one of the staff members listed above.

Late submissions may not be accepted at the discretion of the Tribunal. Our normal practice is to make submissions publicly available on our [website](#) as soon as possible after the closing date for submissions. If you wish to view copies of submissions but do not have access to the website, you can make alternative arrangements by telephoning one of the staff members listed above.

We may decide not to publish a submission, for example, if we consider it contains offensive or potentially defamatory information. We generally do not publish sensitive information. If your submission contains information that you do not wish to be publicly disclosed, please let us know when you make the submission. However, it could be disclosed under the *Government Information (Public Access) Act 2009* (NSW) or the *Independent Pricing and Regulatory Tribunal Act 1992* (NSW), or where otherwise required by law.

If you would like further information on making a submission, IPART's [submission policy](#) is available on our website.

### **The Independent Pricing and Regulatory Tribunal (IPART)**

Further information on IPART can be obtained from IPART's [website](#).

### **Acknowledgment of Country**

IPART acknowledges the Traditional Custodians of the lands where we work and live. We pay respect to Elders, past, present and emerging.

We recognise the unique cultural and spiritual relationship and celebrate the contributions of First Nations peoples.

---

## Contents

<b>1</b>	<b>Executive summary</b>	<b>1</b>
1.1	A 'benchmark' waste peg and pricing principles	1
1.2	The review so far	3
1.3	We propose to publish a 'benchmark' waste peg that reflects the changes in the costs of providing DWM services	4
1.4	We propose to recommend that OLG publish pricing principles	4
1.5	List of draft decisions	5
1.6	List of issues for stakeholder comment	6
1.7	Structure of this report	6
<b>2</b>	<b>What we found</b>	<b>7</b>
2.1	Increases in prices	7
2.2	External cost drivers cause price increases	8
2.3	Variability in prices	9
2.4	What you told us	12
2.5	Changes in the waste management sector	14
2.6	The way forward	15
<b>3</b>	<b>A benchmark waste peg and pricing principles</b>	<b>16</b>
3.1	Publish an annual benchmark waste peg	17
3.2	Report on councils' performance against the benchmark waste peg	18
3.3	Provide pricing principles guidance on how to set DWM charges	18
<b>A</b>	<b>Analysis of Southern Sydney ROC DWM charges</b>	<b>25</b>
<b>B</b>	<b>Change in the WCI for the year ended June 2021</b>	<b>27</b>
<b>C</b>	<b>The change in the weighted average price – a worked example</b>	<b>28</b>
<b>D</b>	<b>Applying the pricing principles – a worked example</b>	<b>29</b>

## 1 Executive summary

The Independent Pricing and Regulatory Tribunal of NSW (IPART) is reviewing domestic waste management (DWM) charges levied by NSW local councils.

Domestic waste management is a key responsibility for councils, with social, public health, environmental and economic significance. NSW councils provide a range of DWM services to their residents, such as kerbside collection, drop-off facilities and periodic clean-up services. To recover the cost of these services, councils levy DWM charges (separate to general rates) on their residential ratepayers.<sup>a</sup> DWM charges are the price paid for household waste services on a 'user-pays' basis<sup>b</sup>, while general rates are a tax based on land value. Total DWM charges revenue in NSW is \$1.29 billion (2018–19) each year.<sup>c</sup> This is 28% of councils' total annual revenue.<sup>c</sup>

The NSW Government recently released its *Waste and Sustainable Materials Strategy 2041* (Waste Strategy).<sup>2</sup> The Waste Strategy outlines actions to ensure that we have the services and infrastructure in place to deal with waste safely, achieve waste recovery and recycling targets, and support a circular economy.

### What is IPART's role?

In 2010 the Minister for Local Government delegated to IPART the function of approving special rate variations and minimum rates, and the function of varying annual domestic waste management charges.

### 1.1 A 'benchmark' waste peg and pricing principles

On 13 December 2021, IPART decided not to set a limit on annual DWM charges made by local councils for 2022–23.<sup>3</sup> This decision is in line with our decisions on these charges to date and is not a part of the current review.<sup>4</sup>

<sup>a</sup> Councils are required to set DWM charges that do not exceed the reasonable cost of providing DWM services and revenue collected through DWM charges may only be used for DWM purposes: *Local Government Act 1993*, s 504(3). Revenue from the DWM charge must be kept separate from general rating income, and only used for expenditure related to DWM services: *Local Government Act 1993*, s 409(3)(a).

<sup>b</sup> User-pays charges are reflective of the cost of providing the service to that customer.

<sup>c</sup> General rates revenue is \$3.373 billion each year (IPART calculations based on 2018–19 data from Office of Local Government, [Your Council Report](#), accessed on 24 November 2021).



To protect ratepayers and also assist councils in setting their own DWM charges we propose to publish annually a 'benchmark' waste peg. The benchmark waste peg would be non-binding on councils. It is intended to give guidance to ratepayers and councils on how much the reasonable cost of providing DWM services should change year-to-year. We propose to request councils whose charges increased more than the benchmark waste peg to explain why. There may be good reasons why a council may need to increase more than the benchmark peg, such as a step-up in costs resulting from the competitive tendering of their waste services.

We propose to publish an annual report that highlights councils whose DWM charges have increased by more than the benchmark waste peg and include the councils' explanations for the increases. This will provide greater transparency to ratepayers, councils and IPART. Ratepayers will gain greater awareness of increases in DWM charges and we will gain a better understanding of the drivers of the price changes. This will enable us to assess if DWM charges should be regulated through a binding DWM waste peg or setting individual DWM charges in future.<sup>d</sup>

We also propose to recommend to the NSW Office of Local Government (OLG) that they provide guidance to councils through pricing principles in their *Council Rating and Revenue Raising Manual*,<sup>5</sup> on how to set DWM charges to ensure they reflect the costs of providing the service and best value for ratepayers. We propose pricing principles for inclusion in OLG's Manual.

We consider our draft decisions are a proportionate response to the issues we have identified to date. While we have evidence that domestic waste charges have increased by more than double inflation and general rates, and there is a wide range of charges across councils, we don't have sufficient evidence to explain why the costs of providing services have varied. We have identified a wide range of factors that may be contributing to variability in charges, including the possibility that DWM charges may either be under or over recovering the cost of providing domestic waste services.

Most Sydney metropolitan councils contract out most of their DWM services to external providers, while many regional and rural councils provide most DWM services in-house.<sup>6</sup> The number and type of DWM services provided across councils varies widely – some councils provide regular kerbside collection of general waste, recycling and organics, while in other areas residents deliver their waste directly to a waste facility.

There are multiple external factors likely to be putting upward pressure on DWM costs, such as the change in the market for recyclables, increases in the waste levy and shortages in landfills. And these all impact costs.

<sup>d</sup> Throughout this report we talk about setting individual councils' DWM charges or setting a waste peg as shorthand for our delegated functions which require us to specify 'the percentage' by which a council can increase the amounts of annual charges for DWM services. We can set a positive or negative percentage, or nil percentage, so in effect we can set the resulting charge.



## 1.2 The review so far

Since being given the delegation in 2010, IPART has decided not to set a limit on the annual DWM charges made by councils.<sup>7</sup> We had been satisfied that DWM charges were likely to be reasonable, and that the cost of additional regulation would likely outweigh the benefit as:

- Councils are required to set charges that do not exceed the reasonable cost of providing DWM services.<sup>8</sup>
- DWM costs have been independently audited as required by OLG each year.
- Many councils outsource DWM services through a competitive tender process.

In 2019 OLG informed IPART that it had ceased conducting audits of the reasonable cost basis of DWM charges in 2016–17. We decided it was necessary to investigate the level of DWM charges across NSW to help inform our future decisions on DWM charges. We asked councils to report on their DWM expenses and services for the 2017–18 and 2018–19 financial years as part of our 2019–20 Local Government Cost Index (LGCI) survey to inform this process.<sup>9</sup>

We found:

1. Relatively large increases in DWM charges in recent years.
2. DWM charges vary significantly across councils and between similar councils.

Based on those preliminary findings, we released a Discussion Paper<sup>9</sup> in August 2020 to seek feedback on whether stakeholders considered that there are issues with the prices charged for domestic waste services and whether any regulatory or other action is required. We also sought feedback on potential options if regulatory action is required, noting that we would favour a less prescriptive approach. We outlined our proposed regulatory approach may include developing, in consultation with stakeholders a reporting, monitoring and benchmarking regime. This would involve developing a publicly available comparison tool, comparing DWM charges for equivalent services across comparable councils, and pricing principles.

In response to our Discussion Paper, **Councils** told us the major contributors to increases in DWM charges were external cost drivers outside their control. They also had major concerns about:

- the lack of investment in waste recycling and disposal infrastructure
- the Waste Levy<sup>10</sup> increasing, but not resulting in additional funding to councils for recycling
- market concentration in the waste services industry.

Most councils were not in favour of any regulation of DWM charges. Nevertheless, many councils indicated support for clear and unambiguous pricing principles. However, some councils were concerned that benchmarking DWM charges would not work, because it would be 'comparing apples to oranges'.

<sup>9</sup> We note that the response rate for the LGCI survey questions on DWM charges was relatively low. We received a response from 67 (i.e. 52%) of councils. Of councils that responded, 42% were 'metropolitan', 30% 'regional' and 28% were 'rural'.

In contrast, most **ratepayers'** submissions indicated their support for detailed regulation of DWM charges and the introduction of publicly available benchmark comparisons. They also raised specific concerns about:

- high landfill charges leading to significant illegal dumping
- an inequitable practice in one council of providing limited tip vouchers on a first-in first-served basis
- councils imposing DWM charges on residents of multi-unit developments (MUDs) that require waste collection by private contractors due to physical limitations in accessing bins.

Submissions from **industry** - waste contractors and related industry associations - generally were not in favour of IPART intervening because they consider the market is competitive, and charges are cost reflective.

### 1.3 We propose to publish a 'benchmark' waste peg that reflects the changes in the costs of providing DWM services

Councils are required to ensure that their DWM charges are calculated so as not to exceed the reasonable cost to the council of providing DWM services.

To assist councils in setting their annual DWM charges and to protect ratepayers from unjustified price increases we propose to publish a benchmark waste peg that reflects the average annual change in costs of providing DWM services. Councils can use this information to compare how their costs have varied compared to the benchmark and where their costs are increasing at a faster rate, investigate what's driving these increases and why. We would request councils explain to us and their ratepayers why their charges for DWM services are increasing at a faster rate than the average.

The benchmark waste peg would not prohibit councils increasing charges above the peg. But it spotlights these increases and would encourage councils to explain to their ratepayers the reason for the increases. Councils can recover the costs of providing waste services and are also accountable to their ratepayers. We would review the councils' information about cost drivers and where councils cannot justify the increase in their charges, we may consider regulating the individual council's charges or implementing a binding waste peg.

### 1.4 We propose to recommend that OLG publish pricing principles

We also propose recommending that OLG publish pricing principles to guide councils on how they should recover the costs of providing DWM services. Our proposed principles are:

1. DWM revenue should equal the efficient incremental cost of providing the DWM services.
2. Councils should publish details of all the DWM services they provide, the size of the bin, the frequency of the collection and the individual charges for each service.



Executive summary

3. Within a council area, customers that are:
  - a. imposing similar costs for a particular service should pay the same DWM charge
  - b. paying the same DWM charge for a particular service should get the same level of service.
4. Any capital costs of providing DWM services should be recovered over the life of the asset to minimise price volatility.

#### Have your say

We are now seeking written submissions on this Draft Report and encourage all interested parties to comment on the draft decisions by 25 March 2022.

[Submit feedback »](#)

[Attend the public hearing »](#)

We will also hold an online public hearing on 28 April 2022.

## 1.5 List of draft decisions

### Draft Decisions

1.	IPART proposes to publish annually a 'benchmark' waste peg to assist councils in setting their domestic waste management charges. We would publish the benchmark waste peg at the same time we publish the rate peg to assist councils setting charges from 1 July each year.	16
2.	IPART proposes to publish annually a report on the extent to which councils' annual domestic waste management charges increase more than the benchmark waste peg each year.	16
3.	IPART proposes recommending that the Office of Local Government publish pricing principles to guide councils on how they should recover the costs of providing domestic waste management services. Our proposed pricing principles are in section 3.3.1.	16

## 1.6 List of issues for stakeholder comment

### Seek Comment

- |    |   |    |
|----|---|----|
| 1. | Do you think our proposed annual 'benchmark' waste peg will assist councils in setting their DWM charges?   | 18 |
| 2. | Do you think the pricing principles will assist councils to set DWM charges to achieve best value for ratepayers?   | 23 |
| 3. | Would it be helpful to councils if further detailed examples were developed to include in the Office of Local Government's <i>Council Rating and Revenue Raising Manual</i> to assist in implementing the pricing principles? | 23 |

## 1.7 Structure of this report

The following chapters provide more information on this review, our approach and our draft decisions:

### Chapter

- |    |  |
|----|--|
| 02 | Sets out what we found in relation to increases and variability in councils' DWM charges, and the context for our review.  |
| 03 | Explains our approach and our proposed decisions to provide guidance and create greater transparency through publishing a 'benchmark' waste peg, reporting and pricing principles. |

## 2 What we found

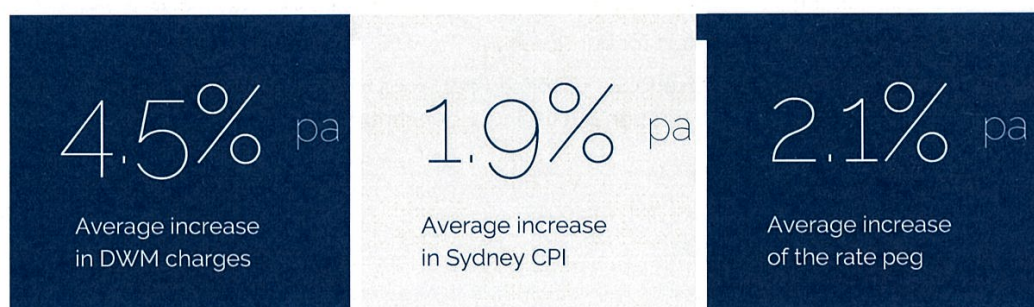
We have found that DWM charges have increased more than inflation and general rates, and there is a wide range of charges across councils. We further analysed the available data to identify the possible cost drivers responsible for these increases and wide price variability. We also considered what you had to say in response to our Discussion Paper and the broader context in which councils undertake their domestic waste management functions. Since our Discussion Paper, the NSW Government has released its Waste Strategy.

We discuss our findings in this chapter.

### 2.1 Increases in prices

We recently updated the analysis of DWM charges levied by councils to include the last five years of DWM cost data from OLG (2013–14 to 2018–19). We have compared this to the change in Sydney CPI and the Local Government Rate Peg for the same period.

Over the last five years DWM charges have increased by more than double the rate of inflation and the rate peg.<sup>f</sup>



<sup>f</sup> There are 128 local councils in NSW, but this includes several mergers that occurred during this period. We have controlled for this by only considering the change in total revenue across the State of the 108 councils that did not merge.



What we found

## 2.2 External cost drivers cause price increases

Stakeholders identified several factors they believed were putting upward pressure on DWM costs that were largely outside councils' control. These are set out below.

- 01 **China's National Sword policy<sup>11</sup>**  
China significantly reduced the level of contamination in recyclable material that it will accept in recycled waste exports for processing in China. Councils consider this has reduced the demand for and the revenue from recyclable materials and increased landfill costs.
- 02 **Federal Government's export ban on waste and recyclables<sup>12</sup>**  
The Federal Government has legislated to prohibit the export of waste and recyclable materials from 2022. Councils consider this has reduced the value in recycling and increased landfill costs.
- 03 **Lack of new investment in waste infrastructure**  
NSW lacks investment in waste and recycling infrastructure. According to stakeholders, regulatory uncertainty faced by the private sector – such as that around mixed waste organics output (MWOO)<sup>9</sup> – is contributing to this lack of investment.
- 04 **Increases in the Waste Levy<sup>13</sup>**  
Increases in the Waste Levy are driving up councils' DWM charges. Around 33% of the levy is being used to fund recycling or reduce waste.<sup>14</sup> Stakeholders consider this has contributed to an increase in illegal dumping, particularly of hazardous materials such as asbestos.<sup>15</sup> This results in significant clean-up costs for councils.
- 05 **Market concentration**  
A small number of large players dominate each sector of the domestic waste market – about 70% of waste collection services, 69% of materials recovery facilities services and 98% of landfill services in Sydney are provided by the 3 largest private service providers.<sup>16</sup>
- 06 **The Container Deposit Scheme (CDS)<sup>h</sup>**  
According to councils, the CDS removes a large amount of the high value recyclables from yellow bins, lowering offsetting revenue to councils from recyclables and increasing net costs.

We note in **Table 2.1** that most of these factors did not have an impact until after December 2017.<sup>i</sup>

<sup>9</sup> The NSW EPA revoked mixed waste organics output (MWOO) approvals due to contamination of recyclables, which is increasing landfill charges and decreasing recovery rates. See NSW EPA, [Future use of mixed waste organic outputs](#), accessed on 22 November 2021.

<sup>h</sup> The NSW CDS 'Return and Earn' is a litter reduction scheme. Under CDS people can earn a 10-cent refund when they return an eligible drink container. See NSW EPA, [Return and Earn](#), accessed 23 November 2021.

<sup>i</sup> Councils would have set charges for the 2018–19 financial year in March 2018. The DWM charges data is only up to the 2018–19 financial year.

What we found

Table 2.1 Impact of external cost drivers on DWM charges

External cost driver	Starting date
Increases in Waste Levy	Has been continuous
Market concentration	Has been continuous
Container deposit scheme	Commenced December 2017
China Sword	Commenced January 2018
Lack of investment/regulatory risk (e.g. MWOO)	Occurred October 2018
Federal waste export ban	Commenced July 2021

## 2.3 Variability in prices

We have found a wide range of charges across councils for their domestic waste services. In 2018–19 the average<sup>j</sup> DWM charge was \$439 (\$2018–19)<sup>k</sup> and the median DWM charge was \$389 (\$2018–19). However, DWM charges ranged as high as \$728 (\$2018–19).<sup>17</sup>

The large variability in prices among councils could be partially explained by:

- economies of scale, that is, the size of the council
- differing service levels and/or scope of services
- potentially different timing of negotiating long term contracts, where those negotiated more recently could be impacted by external drivers of increasing costs that older contracts may not yet fully reflect
- different cost allocation practices
- locational cost differences
- differing number of properties serviced per kilometre
- whether some councils are inside or outside the Waste Levy zone.

### 2.3.1 DWM charges vary across council groupings

**Table 2** below is a summary of the 2018–19 DWM charges for all 128 councils disaggregated to their 11 OLG peer groupings based on size and population density.

The large variations within peer council groupings of a similar size is significant and indicates that the variation in costs may not be explained by scale alone. Some of the difference may reflect different services such as how frequently waste is collected.

<sup>j</sup> We calculated a weighted average DWM charge by adding the DWM revenue from each of the 108 unmerged councils and dividing it by the number of residential properties in those 108 councils that receive a DWM service.

<sup>k</sup> The standard deviation was \$106 (2018–19) (IPART calculations based on Office of Local Government, [Your Council Report](#), accessed on 24 November 2021).

What we found

Table 2 Variation of DWM charges by OLG grouping (2018–19)

OLG Grouping	Red Bin Services <sup>a</sup>	No. of Councils	Average DWM Charge \$	Maximum Charge \$	Minimum Charge \$	Variation Charges (%)
Sydney (1)	113,504	1	464	NA	NA	NA
Small Metro (2)	76,220	6	536	728	419	<b>74%</b>
Large Metro (3)	1,135,393	18	494	667	381	<b>75%</b>
Small Regional (4)	391,966	26	357	569	245	132%
Large Regional (5)	521,600	11	424	663	339	96%
Small Metro Fringe (6)	40,814	2	517	523	509	<b>3%</b>
Large Metro Fringe (7)	414,433	7	464	520	383	<b>36%</b>
Small Rural (8)	637	1	406	NA	NA	NA
Medium Rural (9)	16,557	14	325	617	220	<b>180%</b>
Large Rural (10)	75,853	23	365	495	207	<b>139%</b>
Very Large Rural (11)	95,016	19	365	522	207	<b>152%</b>

a. Red bin services are the number of households that are serviced weekly by the council. In some areas with multi-unit developments that the councils service, councils may use "dumpsters". In this case councils determine a red bin equivalent.

Note: We excluded the lowest reported DWM charges in the Small Regional (4) and Large Regional (5) groupings, as these charges appeared to be erroneous. Otherwise the variation in charges would have been greater in these two OLG council groupings.

Source: IPART calculations based on data from OLG "Your Council" data cube and 2018–19 DPIE WARR data.

### 2.3.2 DWM charges vary across regional affiliations

Most NSW councils (126 of the 128) are members of a Regional Organisation of Councils (ROC) or Joint Organisation (JO) by their affiliation. Councils in ROCs and JOs often undertake joint tendering for the provision of DWM services and this can result in similar service costs for councils in the same ROC or JO.

Below is a summary of the 2018–19 DWM charges for councils disaggregated to their 14 ROC / JO peer groupings.

Average DWM charges also vary by ROC. Some of this variation may be explained by differences in services (such as how frequently bins are emptied, and the level of recycling provided). There may be other council specific factors within ROCs or JOs causing cost variations. However, there is an absence of comparable data on cost drivers, such as bin lifts per kilometre, to enable this to be assessed. We undertook further analysis of one of the ROCs to see if the variation in service levels could explain the variation in DWM charges. However the available information does not permit conclusive findings on the causes of the cost variations (see Appendix A).



What we found

Table 2.3 Variation of DWM charges by Regional affiliation (2018–19)

ROC/JO Name	Red Bin Services <sup>a</sup>	No. of Councils	Average DWM Charge \$	Maximum Charge \$	Minimum Charge \$	Variation Charges (%)
WSROC	571,781	9	453	523	386	36%
SSROC	664,925	11	521	667	422	58%
REROC	45,573	8	333	397	207	91%
RAMJO Riverina	18,870	6	306	387	248	56%
RAMJO Murray	47,076	8	272	329	207	59%
NSROC	220,616	8	468	570	381	50%
NIRW	67,353	12	358	485	269	81%
NEWF	116,489	7	357	443	312	42%
MidWaste	131,026	6	493	663	372	78%
MACROC	106,103	3	414	509	383	33%
ISJO	191,915	5	427	569	364	57%
Hunter	409,309	10	453	520	339	54%
CRJO	87,654	8	296	410	237	73%
NetWaste	119,246	25	374	617	218	183%

a. Red bin services are the number of households that are serviced weekly by the council. In some areas with multi-unit developments that the councils service, councils may use "dumpsters". In this case councils determine a red bin equivalent.

Note: We excluded two councils with low charges, one in Midwaste and one in Netwaste, as the charges appeared erroneous. This has had the effect of reducing the variation in those two ROC/JO groupings.

Source: IPART calculations based on data from OLG "Your Council" data cube and 2018–19 DPIE WARR data.

### 2.3.3 Cost allocations cause price variability

In their submissions to our Discussion Paper and consultations<sup>1</sup>, councils noted the lack of clarity as to what costs could be attributed to DWM charges. Some councils indicated they were unclear whether specific items such as pensioner concessions, street sweeping, public space bins and illegal dumping costs should be attributed to DWM charges or general rates. It was apparent from our consultations that the approach taken by councils varied significantly, with some attributing these costs to DWM charges and others to general rates, potentially resulting in cross-subsidisation between DWM charges and rates. The way councils allocate corporate overheads to DWM charges can also lead to variations in prices.

<sup>1</sup> IPART convened a working group with 15 representatives from councils and representatives from OLG to further work through the issues and develop our proposals.



### 2.3.4 Pensioner concessions cause variability

Currently many councils increase their DWM charges to account for the pensioner concessions they are required to provide. Where councils do so, this would cause significant variations in DWM charges among councils.

Data from OLG indicates that the percentage of pensioners in the different LGAs varies from 3% in Woollahra up to 38% in Kyogle.<sup>18</sup> This means that charges are higher in areas with a higher percentage of pensioners to fund the cost of providing pensioner concessions.<sup>19</sup>

How pensioner concessions should be funded is outside the scope of this review. Councils that provide water and sewerage services also fund concessions for these services.

A separate targeted review would be best placed to consider issues around the equity and efficiency of funding pensioner concessions.

## 2.4 What you told us

In August 2020, we published our Discussion Paper and sought submissions from you. We have taken these submissions into account in formulating our draft decisions in this report.

### What councils told us

We received 64 submissions from councils, ROCs, JOs, professional organisations and Local Government NSW, which are available on our [website here](#).

Approximately two-thirds of councils opposed IPART regulating charges in any form. Of those opposed, a small number suggested councils should be allowed to engage their own external auditors or OLG should return to conducting low level audits of DWM charges.

Approximately one-third of councils supported benchmarking indicators and offered suggestions on what indicators should be included. Councils opposed to benchmarking argued that there were too many variables in levels of service, environmental outcomes, population density and transport costs for benchmarking to work. Some councils commented ratepayers can easily benchmark councils now because much of the information is available on individual council websites. However, a small number of councils also commented that the community would not understand the benchmarks and it would generate complaints to council.

Nearly all councils identified the external cost drivers (see section 2.2 of this chapter) as leading to recent significant increases in DWM charges. Councils' submissions were most concerned about the lack of investment in waste and landfill facilities. They were also concerned about further market concentration now that 2 of the largest waste management companies had then recently announced an intention to merger.<sup>20</sup>

Most councils commented that the Waste Levy should fund waste and recycling infrastructure and ensure sufficient landfill capacity exists for waste that cannot be recycled.

However, most of these issues are outside the scope of this review. The NSW Government's recently released Waste Strategy seeks to address many of councils concerns through its key reforms, targets, actions and financial support. We discuss the Waste Strategy further in section 2.5.1.

Councils also provided comment on our proposed pricing principles. We have sought to capture and address those comments in section 3.3.1 of chapter 3 below.

### What ratepayers told us

We received 33 submissions from individuals and one submission from a neighbourhood group, which are available on our [website here](#).

Most submissions argued for detailed regulation of councils' DWM charges and supported introducing a publicly available benchmark comparison. Two submissions said DWM charges are fair and IPART should not be involved in regulating DWM charges.

Five submissions related to a complaint concerning access to a service in a particular LGA. These ratepayers said their council had reduced access to local tips. Residents used to receive 3 annual tip vouchers per residential property. Now the council offers a total of 5,000 tip vouchers per year on a first-in-first-served basis across the 19,000 properties in the area. This results in all DWM customers funding the 5,000 tip vouchers through their DWM charges, but less than 25% of customers can get a tip voucher. Our proposed pricing principles would mean that if customers are paying the same DWM charge then they should all receive the same number of tip vouchers (see section 3.3.1 of chapter 3).

Another five submissions related to high density multi-unit developments (MUDs) in metropolitan LGAs. These submissions complained that councils' garbage trucks cannot get into their basements to collect the waste and recyclables, so residents must arrange collection by a private contractor but are still charged a DWM charge by councils. Application of our recommended pricing principles should result in councils' charges for MUDs being lower than the full DWM charge.

Submissions also raised issues that are outside of the scope of this review. For example, a small number of ratepayers wanted to be able to opt out of DWM services and not pay for them. Some also suggested they should only pay by weight. Some individuals and Sydney Water also raised the issue of illegal dumping. There was concern that high landfill charges have led to significant illegal dumping, with associated environmental and clean-up costs.

### What industry told us

We received 7 submissions from contractors and their industry association, which are available on our [website here](#).

Industry contractors generally were not in favour of IPART regulating DWM charges because they consider the market is competitive, and charges are cost reflective. A number of submissions attributed many of the cost increases to risk around EPA decisions.<sup>21</sup>

Generally, contractors did not favour benchmarking and publication of councils' DWM charges. However, one contractor who services MUDs supported benchmarking because it would highlight the cost difference between private contractors and council in servicing MUDs.<sup>22</sup>

We also received a submission from a consulting firm which argued that the increase in DWM charges has largely been driven by the increase in the Waste Levy and the fall in the value for recycled material. They also commented that benchmarking is a good way for councils to compare costs and performance, to drive savings initiatives.<sup>23</sup>

## 2.5 Changes in the waste management sector

There are currently many challenges being faced in the waste management sector that impact on councils' DWM costs and services, such as the disruption that China's National Sword policy and the Federal Government Waste Export Ban are having on the recycling market. The NSW Government recently released its Waste Strategy to address these challenges.

### 2.5.1 NSW Government's Waste Strategy

The Waste Strategy outlines the actions the Government will take over the next six years, as a first phase, to deliver long-term objectives such as:

- Transitioning to a circular economy, minimising waste and using and reusing resources efficiently.
- Putting the services and infrastructure in place to deal with waste safely for the benefit of future generations.<sup>24</sup>

The key reforms of the Strategy include:

- phasing out problematic single-use plastic items
- financial incentives for manufacturers and producers to design out problematic plastics
- having government agencies prefer recycled content
- mandating the separation of food and garden organics for households and selected businesses (FOGO)
- incentivising biogas generation from waste materials.

The Strategy targets are:

- reduce total waste generated by 10% per person by 2030
- have an 80% average recovery rate from all waste streams by 2030
- significantly increase the use of recycled content by governments and industry
- phase out problematic and unnecessary plastics by 2025
- halve the amount of organic waste sent to landfill by 2030
- reduce litter by 60% by 2030 and plastics litter by 30% by 2025
- triple the plastics recycling rate by 2030.



Some of the key actions under the Strategy involve:

- Strategically planning for critical waste infrastructure, working closely with local councils and industry, with a focus on co-locating businesses in precincts that support circular economy and clean technology activities
- Helping local councils to jointly procure waste services at scale to underpin investment in new infrastructure
- Reviewing and updating planning instruments to make it easier to develop waste and circular economy infrastructure.

The NSW Government announced \$356 million in funding to help deliver the Strategy.<sup>25</sup>

## 2.6 The way forward

It is clear from the evidence we have gathered to date that there have been significant increases in average DWM charges across NSW, coupled with wide variations in DWM charges among similar councils. But it is not clear to what extent the cost drivers we have identified are contributing to these increases and variability. There is a lack of comparable data to assess this.

In developing our draft proposals, the benefit of our regulatory approach needs to outweigh the costs. We have an obligation to protect ratepayers, but our approach needs to be proportionate and effective.

We have considered the responses of stakeholders to our Discussion Paper and the broader issues they raise. We have also considered our ability, and councils', to address these issues for the benefit of ratepayers. Our delegated powers cannot respond to many of the issues raised. We can only set an annual limit on the extent to which councils' DWM charges may be varied.

Having taken all these matters into account we propose to provide guidance to councils through a 'benchmark' waste peg and recommend that OLG provide further guidance through pricing principles. We also propose to collect more information from councils to provide transparency to ratepayers and help guide the future decisions of IPART. The details of our approach are in Chapter 3.



### 3 A benchmark waste peg and pricing principles

To protect ratepayers and to assist councils in setting DWM charges we propose to:

1. Release an annual 'benchmark' waste peg.
2. Publish an annual report that highlights councils whose DWM charges have increased by more than the benchmark waste peg and include the councils' explanations for the increases.
3. Recommend OLG provide guidance to councils through pricing principles in their *Council Rating and Revenue Raising Manual*<sup>26</sup> on how to set charges to reflect reasonable costs.

Our approach is intended to:

- Raise awareness and provide more information in the public domain on DWM charges
- Inform and protect ratepayers, as they will have greater awareness of their DWM charges
- Help provide better information and transparency on DWM costs and the drivers of price changes to ratepayers. We would review the councils' information about cost drivers and where councils cannot justify the increase in their charges, we may consider regulating the individual council's charges or implementing a binding waste peg.

#### Draft Decisions

1. IPART proposes to publish annually a 'benchmark' waste peg to assist councils in setting their domestic waste management charges. We would publish the benchmark waste peg at the same time we publish the rate peg to assist councils setting charges from 1 July each year.
2. IPART proposes to publish annually a report on the extent to which councils' annual domestic waste management charges increase more than the benchmark waste peg each year.
3. IPART proposes recommending that the Office of Local Government publish pricing principles to guide councils on how they should recover the costs of providing domestic waste management services. Our proposed pricing principles are in section 3.3.1.

### 3.1 Publish an annual benchmark waste peg

We propose to release annually a benchmark waste peg that gives guidance on how much the reasonable costs of providing DWM services have changed over the previous year. The proposed benchmark waste peg for 2022–23 is 1.1%.

We propose to calculate the waste peg using a similar methodology to the one we use to calculate the change in the Local Government Cost Index (LGCI) – a key component of the rate peg.<sup>27</sup> The difference being that the rate peg applies to revenue, while the waste peg would apply to DWM charges.

The proposed Waste Cost Index (WCI) will be a price index for domestic waste services provided by NSW councils. It will measure average price changes over the past year for goods, services materials and labour used by a council to provide DWM services. It would be similar, in principle, to the Consumer Price Index (CPI), which is used to measure changes in prices for a typical household. We propose to set the benchmark waste peg equal to the annual change in the WCI.

We propose to calculate the WCI for the 2022–23 benchmark waste peg as follows:

- We will construct the 'basket' of cost items by using the information councils provided to us on DWM expenditure in 2017–18 and 2018–19 as part of our 2019 LGCI survey. The 'basket' has 26 cost items, such as contracts, waste levy and employee benefits and on-costs. The cost items represent the costs or purchases made by an average council to undertake its typical waste-related activities (See Appendix B).
- We will use the 2019 LGCI survey information to decide how much each cost item in the 'basket' contributes to the total value of the 'basket' (i.e. each item's expenditure weight). We will combine the items using these expenditure weights.
- To measure changes in these cost items, we will use ABS price indexes for wages costs, producer and consumer prices. The ABS uses quality adjustments in its price measures to take into account improvements in labour and capital productivity. We will use the same indices that we use to calculate the LGCI.

Many councils use contractors to provide DWM services, so a large proportion of expenditure (around 52%) is captured under the 'contracts' cost item. A further 17% is the Waste Levy and 13% is unspecified 'other' expenditure. The ABS does not have indices specific to waste management services, so for 'contracts' we propose to use the index that we apply to 'other business services' in the LGCI.<sup>28</sup> For the Waste Levy and 'other' expenditure we propose to use CPI.

We aim to refine our benchmark waste peg for 2023–24 by obtaining more detailed information on the costs of providing waste services by surveying councils. This (more detailed information) would allow us to apply the available ABS indices at a more disaggregated level.

The proposed benchmark waste peg for 2022–23 is 1.1%, which represents the change in the WCI over the year to June 2021 (Appendix B).



## Seek Comment



1. Do you think our proposed annual 'benchmark' waste peg will assist councils in setting their DWM charges?

### 3.2 Report on councils' performance against the benchmark waste peg

We propose to request councils whose charges increased more than the benchmark waste peg to report to us on:

- How much their average DWM charges have varied compared to the benchmark waste peg.
- Why charges have increased more than the benchmark waste peg.

The weight to be applied to each charge is the number of services provided on that charge as at 30 June. Appendix C provides a simple example of how to calculate the change in the weighted average price.

We propose to publish this information on our website for the benefit of ratepayers.

### 3.3 Provide pricing principles guidance on how to set DWM charges

To assist councils setting cost-reflective charges and to protect ratepayers from unjustifiably high DWM charges we propose to recommend that OLG provide guidance to councils on how to set DWM charges in their *Council Rating and Revenue Raising Manual* through clear pricing principles. Our proposed principles identify the categories of costs that can be included in DWM charges.

We further developed the following draft pricing principles after considering submissions and consulting further with representatives from metro, regional and rural councils and OLG. We seek feedback from stakeholders whether it would also be helpful to develop further detailed examples for OLG to include in the Manual to support councils' ability to implement the principles.

Our intention is that the pricing principles provide guidance to councils on best practice cost-reflective pricing. Where councils find that implementing them leads to a reduction in DWM revenue as functions and/or allocated costs are shifted to general rates, then councils can apply for a special rate variation to address any revenue shortfall.

### 3.3.1 IPART's proposed pricing principles

Our proposed four pricing principles are as follows:

- 01 DWM revenue should equal the efficient incremental cost of providing the DWM service
- 02 Councils should publish details of all the DWM services they provide, the size of the bin, the frequency of the collection and the individual charges for each service
- 03 Within a council area, customers that are:
  - imposing similar costs for a particular service should pay the same DWM charge
  - paying the same DWM charge for a particular service should get the same level of service
- 04 Any capital costs of providing DWM services should be recovered over the life of the asset to minimise price volatility

We explain our pricing principles and how we have responded to stakeholder feedback below.



#### Principle One

DWM revenue should equal the efficient incremental cost of providing the DWM service

### DWM services should reflect efficient incremental costs

Our first proposed pricing principle is that councils only charge the additional cost of providing the domestic waste service over and above the cost of providing its general or base functions (e.g. roads, libraries, planning). This is the costs that would not be incurred by the council if the council no longer undertook its DWM function. This proposed pricing principle applies whether the council directly provides the waste services or whether it contracts out the functions to an external party.

Using an incremental cost approach would assist councils to understand the costs of providing the services. This is particularly important where a council might be considering the most cost-efficient way of providing the service, including evaluating options such as competitively tendering out the services or providing them in-house.



Some councils commented in submissions that they did not support the use of incremental cost pricing, mainly because they were concerned it may reduce their total revenue. Where applying these principles sees costs being allocated from DWM charges to general rates then councils can apply for a special variation.

Councils also commented during consultations that it was not clear how an incremental cost approach would be applied in calculating DWM charges. We have provided a simplified worked example of how the incremental cost principle would apply in Appendix D.

### The services councils can fund through DWM charges

Councils are required to separate revenue from DWM services from general rates revenue and to treat DWM revenue as restricted funds.<sup>29</sup> Domestic waste is waste generated on domestic premises and includes waste that may be recycled (not including sewage).<sup>30</sup>

DWM charges recover only the costs directly related to the service of removing waste from domestic properties.

In practice this means councils should only levy charges to cover the cost of providing the following services, and services associated with these services:

1. Landfill waste (normally a red lidded bin)
2. Dry recycling (normally a yellow or blue lidded bin)
3. Green waste and FOGO (normally a green lidded bin)
4. Bulk collections &/or tip vouchers for bulk collections.

Costs that can reasonably be collected through DWM charges include:

- direct costs of providing services or contracts for DWM services, including staff on-costs
- some council overheads (discussed below)
- education costs directly related to separating recycling.

Education costs directly related to sorting of waste and inspections of bins should be included to the extent education helps reduce the level of contamination in recyclables (normally yellow or blue lidded bins) and lowers landfill costs.

Other functions related to waste which do not involve the periodic collection of domestic waste from households should be funded through general rates. To the extent that the functions do not involve the periodic collection of domestic waste from premises, the following costs should not be collected through DWM charges:

- street sweeping
- public place rubbish bins
- general litter reduction campaigns not related to collecting domestic waste
- cleaning up illegal dumping.

**Principle Two**

Councils should publish details of all the DWM services they provide, the size of the bin, the frequency of the collection and the individual charges for each service

Our second proposed pricing principle would require councils to publish on their website details of all the DWM services they offer, along with the individual charges for those services.

For the published details to be comparable, councils should publish these details using the following common categories of waste services:

- landfill waste (normally red lidded bin)
- recyclable waste (normally yellow or blue lidded bin)
- green waste (normally green lidded bin)
- FOGO (normally green lidded bin).

For each service offered we propose that councils publish details of the:

- bin size
- frequency of collection (e.g. weekly or fortnightly), and
- individual charge for each service offered.

Where councils offer kerbside bulky goods collections or tip vouchers, we propose councils publish the:

- weight/volume of the service
- frequency (e.g. 4 times per year), and
- separately calculated charge.

Providing public and readily accessible information on DWM services and charges assists ratepayers to engage more readily with councils on their desired level of service and costs by comparing peer councils. This data will also make it easier for councils to compare themselves and their costs.

A benchmark waste peg and pricing principles



#### Principle Three

Within a council area, customers that are:

- imposing similar costs for a particular service should pay the same DWM charge
- paying the same DWM charge for a particular service should receive the same level of service.

Our third proposed pricing principle is about DWM charges being both cost-reflective and equitable:

- The service level a council provides is a question for councils to decide after consulting with their ratepayers.
- Once a council has decided on a level of service, there must be equal access to that service for all ratepayers paying the same amount for that service.
- This does not preclude regional or rural councils from having different charges for a similar service based on the cost of providing that service in different locations.



#### Principle Four

Any capital costs of providing DWM services should be recovered over the life of the asset to minimise price volatility

Spreading capital costs over the life of the assets rather than charging for them in the year of purchase helps stabilise prices, while reflecting the costs current ratepayers impose.



These capital costs include:

- garbage trucks
- workshops
- bins
- remediation cost of landfills.

Where councils have excess or insufficient DWM reserves to meet these obligations then councils may wish to transition DWM charges over a small number of years to prevent large fluctuations in DWM charges.

A benchmark waste peg and pricing principles

#### Seek Comment

-  2. Do you think the pricing principles will assist councils to set DWM charges to achieve best value for ratepayers?
-  3. Would it be helpful to councils if further detailed examples were developed to include in the Office of Local Government's *Council Rating and Revenue Raising Manual* to assist in implementing the pricing principles?



## Appendices

---

## A Analysis of Southern Sydney ROC DWM charges

	DWM Charge 2018-19 (\$)	Red Bin Services <sup>b</sup> 2018-19 (\$)	DWM Revenue 2018-19 (\$)	Residual Waste		Dry Recycling		Garden Organics		FOGO <sup>c</sup>		Total DWM Weight and Recycle	
				Typical bin size	Kg/hh/ wk	Typical bin size	Frequency	Typical bin size	Frequency	kg/hh/ wk	Typical bin size	kg/hh/ wk	Total kg/ hh/wk
Bayside (3)	466	62,743	29,245,767	240L	Weekly	240L	F/N	240L	F/N	3.31	240L	0.00	19.12
Burwood (2)	429	13,458	5,776,631	120L	Weekly	240L	F/N	240L	F/N	3.33	240L	0.00	17.41
Canada Bay (3)	422	26,423	11,146,695	120L	Weekly	240L	F/N	240L	F/N	4.63	240L	0.00	22.8
Canterbury-Bankstown (3)	550	126,833	69,799,247	120L	Weekly	240L	F/N	240L	F/N	4.51	240L	0.00	20.17
Georges River (3)	470	50,656	23,788,977	120L	Weekly	240L	F/N	240L	F/N	4.46	240L	0.00	19.75
Inner West (3)	582	72,661	42,312,538	120L	Weekly	120L	Weekly	120L	F/N	3.63	120L	0.64	17.50
Randwick (3)	667	58,238	38,849,941	140L	Weekly	240L	F/N	240L	F/N	3.34	240L	0.00	14.64
Sutherland (3)	475	86,071	40,913,170	120L	Weekly	240L	F/N	240L	F/N	6.86	240L	0.00	20.3
Sydney (1)	464	113,504	52,694,251	240L	Weekly	240L	Weekly	120L	F/N	2.67	120L	0.00	12.55
Waverley (3)	594	29,399	17,471,737	240L	Weekly	240L	Weekly	240L	F/N	4.18	240L	0.00	16.96
Woollahra (2)	574	24,939	14,319,724	120L	Weekly	120L	Weekly	120L	Weekly	0.00	240L	2.97	16.04
Total Revenue	346,318,680												
Total Services Red Bin	664,925												
Services													
Count	11												
Average Charge 2018-19	521												
Median Charge 2018-19	475												
STD DEV 2018-19	80												
MAX CHARGE	667												
MIN CHARGE	422												
Variation in Range of Charges	58%												

a. Red bin services are the number of households that are serviced weekly by the council. In some areas with multi-unit developments that the councils service, councils may use "dumpsters". In this case councils determine a red bin equivalent.

b. FOGO is mixed garden waste and kitchen scraps. This processing reduces the amount of kitchen waste that goes to landfill.

c. Inner West council is not providing both FOGO and a separate Garden Organics service to the same properties. Parts of the amalgamated LGA receive a FOGO service and other parts receive a Garden Organics service.

Source: IPART calculations based on data from OLG "Your Council" data cube and 2018-19 DPiE WARR data



### A.1.1 Different service levels causing variability

We undertook further analysis of one of the ROCs to see if the variation in service levels could explain the variation in DWM charges.

We selected the Southern Sydney Regional Organisation of Councils (SSROC) for this analysis.<sup>a</sup> SSROC provides 23% of NSW's DWM services.

SSROC has a weighted average<sup>b</sup> DWM charge of \$521 per property with a median charge of \$475. There is a standard deviation of \$80 and a range of \$422 to \$667 for DWM charges. The range of \$245 between the lowest charge and the highest charge represents a range of 58% based on the lowest charge.

All councils in 2018–19 had a weekly red bin service with the typical bin size varying between 120L and 240L. There is no correlation between the red bin size and the DWM charge or the average kg per property of weekly red bin waste and the DWM charge. All the councils provided a dry recycling (yellow bin) service with 4 of the 11 councils providing a weekly service. The seven councils that provided a fortnightly yellow bin service used 240L bins. Two of the four councils with a weekly service used 120L yellow bins. There is no discernible correlation between yellow bin service and the average DWM charges.

Ten of the 11 councils provided a fortnightly garden waste (green bin) service with City of Sydney and the Inner West providing smaller 120L bins given the percentage of units and terraces.

Woollahra provides a weekly 240L food and garden organics (FOGO) purple bin service.

The variation in DWM charges between councils in part may reflect differences in service levels but is likely to also reflect differences in council specific costs and cost allocations.

<sup>a</sup> SSROC comprises Bayside Council, Burwood Council, Canterbury-Bankstown Council, City of Canada Bay, City of Sydney, Georges River Council, Inner West Council, Randwick City Council, Sutherland Shire Council, Waverley Council and Woollahra Municipal Council.

<sup>b</sup> Weighted by households serviced each week.

Change in the WCI for the year ended June 2021

## B Change in the WCI for the year ended June 2021

Cost components	Weight as at end June 2020 %	Price change to end June 2021 (% annual average)	Contribution to index change (percentage points)
<b>Operating cost components</b>			
Employee benefits and on-costs <sup>a</sup>	14.5	1.2	0.17
Plant and equipment leasing	0.3	1.1	0.00
Contracts	50.1	1.0	0.48
Legal and accounting services	0.1	1.4	0.00
Cleaning services	0.2	1.4	0.00
Other business services	0.1	1.0	0.00
Insurance	0.1	3.0	0.00
Telecommunications	0.0	-2.4	0.00
Printing, publishing and advertising	0.1	2.3	0.00
Motor vehicle parts	0.1	-1.2	0.00
Motor vehicle maintenance	0.5	1.4	0.01
Automotive fuel	0.5	-2.4	-0.01
Electricity	0.1	-3.8	0.00
Gas	0.0	-6.8	0.00
Water and sewerage	0.0	-6.6	0.00
Building materials - roads and bridges	0.2	1.1	0.00
Building materials - other	0.8	0.0	0.00
Office supplies	0.1	0.9	0.00
Waste levy	15.3	1.5	0.23
Other expenses <sup>b</sup>	12.4	1.5	0.19
<b>Capital cost components</b>			
Buildings - non-dwelling	0.3	0.0	0.00
Construction works - roads and bridges	0.1	1.1	0.00
Construction works - other	1.2	1.1	0.00
Plant and equipment (machinery)	2.9	-0.3	0.00
Plant and equipment (furniture)	0.0	0.1	0.00
Information technology and software	0.0	-0.4	0.00
<b>Total change in WCI</b>	<b>100.0</b>		<b>1.08</b>

a. Employee benefits and on-costs includes salaries and wages.

b. Comprises mainly 'other materials and contracts' and unspecified 'other' expenses. Also includes miscellaneous expenses with very low weights in the index - e.g. postage and contributions and donations.

Note: Figures may not add due to rounding. Percentage changes are calculated from unrounded numbers.



The change in the weighted average price – a worked example

## C The change in the weighted average price – a worked example

To calculate the change in the weighted average price, the first step is to calculate the revenue you would receive by applying the existing and new charges to the same number of services in both years. **Table C.1** provides a simple example of how to calculate the revenue.

Table C.1 Step 1 - Calculate total revenue on new and old prices for the same number of services

Service	Price in 2021-22 a \$ pa	Price in 2022-23 b \$ pa	Number of each service provided as at 30 June 2022 c number	Revenue with 2021-22 prices d = a x c \$	Revenue with 2022-23 prices e = b x c \$
<b>Standard Prices</b>					
Urban	410	422	10,000	4,100,000	4,220,000
Vacant land	45	47	100	4,500	4,700
Rural	355	355	3,000	1,065,000	1,065,000
<b>Additional services</b>					
Recycling bin	125	126	2,000	250,000	252,000
Organics bin	245	247	2,000	490,000	494,000
Mixed waste bin (urban)	125	129	3,500	437,500	451,500
Mixed waste bin (rural)	245	250	200	49,000	50,000
<b>Total</b>			<b>20,800</b>	<b>6,396,000</b>	<b>6,537,200</b>

In the second step, you use the information from the first step to calculate the weighted average price in each year, and the change in this price. **Table C.2** provides a simple example of how to calculate the change in the weighted average price.

Table C.2 Step 2 - Calculate the increase in the weighted average price.

	Weighted average price in 2021-22 f = d(total)/c(total)	Weighted average price in 2022-23 g = e(total)/c(total)	Increase in weighted average price to 2022-23 Increase = g/f - 1
Revenue	6,396,000	6,537,200	na
Volume	20,800	20,800	na
Weighted average Price	308	314	na
Increase in weighted average price	na	na	2.2%

## D Applying the pricing principles – a worked example

**Table D.1** presents a simplified example of an incremental allocation of DWM costs. It demonstrates how to calculate the revenue to be recovered from DWM charges by estimating/calculating the costs that would not be required if councils stopped providing DWM services.

Table D.1 Incremental cost allocation for collection services

Contracted out		Day labour	
Direct operating cost		Direct operating cost	
Contract costs	\$8.00 m	Day labour (+ on-costs)	\$4.00m
Direct managers (+on costs)	\$0.40 m	Direct managers (+ on-costs)	\$0.80 m
Mileage allowance (shared Car)	\$0.05 m	Fuel, maintenance	\$1.20 m
Waste Levy	\$1.00 m	Waste Levy	\$1.00 m
Direct operating cost subtotal	\$9.45 m	Direct operating cost subtotal	\$7.00 m
Direct capital costs		Direct capital costs	
Capital costs	\$0.00 m	(DWM asset base = \$50 m)	
		Return on assets (@ 3%)	\$1.50 m
		Depreciation (@1%)	\$0.50 m
Direct capital cost subtotal	\$0.00m	Direct capital cost subtotal	\$2.00 m
Direct cost subtotal	\$9.45m	Direct cost subtotal	\$9.00 m
Overhead costs		Overhead costs	
CEO/directors	\$0.00 m	CEO/directors	\$0.30 m
Education	\$0.10 m	Education	\$0.10 m
HR/IT	\$0.05 m	HR/IT	\$0.10 m
Call centre	\$0.20 m	Call centre	\$0.20m
Lease space	\$0.00 m	Lease space	\$0.10 m
Overhead subtotal	\$0.35m	Overhead subtotal	\$0.80m
Total waste cost	\$9.80m	Total waste cost	\$9.80m

Where a council has contracted out collection services

### Direct operating costs

**Contract costs** – The contract agreement costs would not be required if councils were no longer responsible for the DWM service, so 100% of the contract costs go into the DWM incremental cost basket.

**Direct managers** – The direct contract managers' positions would not be required if councils were no longer responsible for the DWM service, so 100% of their salary and on-costs go into the DWM incremental cost basket.

**Mileage allowance** – In this example, we assume the vehicles the DWM contract managers drive are council pool vehicles. If council was no longer responsible for the DWM service, there would be less mileage on the vehicles. A cents/kilometre mileage allowance goes into the incremental cost basket.

**Waste Levy** – If the DWM function went to another agency, council would not be paying the Waste Levy. Therefore, 100% of the Waste Levy goes into the DWM incremental cost basket.

### Direct capital cost

**Direct capital costs** – In this example, the council has contracted out the collection service and the bins are owned by the contractor. There are no direct capital costs to the council and therefore \$0 goes into the DWM incremental cost basket.

### Overhead/indirect costs

**CEO/directors salary** – In this example with contracted out collection, there would be very little change in council staff if the DWM function left council. If no senior executive positions were removed, 0% of these salaries would go into the DWM incremental cost basket.

**Education** – The council has an education budget of, say, \$500,000 spread across companion animals, tidy towns, recycling and domestic waste. Council calculates \$100,000 of that budget relates directly to education on separating waste and notifications of council clean-ups. Therefore, \$100,000 goes into the DWM incremental cost basket.

**HR & IT** – A 10% reduction in total staff numbers if council was no longer responsible for the DWM function. It is important for councils to consider how many IT and HR staff would be reduced if council was no longer responsible for the DWM function when apportioning HR and IT costs to the DWM incremental cost basket. In this case, we assumed only 2% of council's total HR and IT costs would not be required if the DWM function was transferred to another agency. Therefore, in this simple example 2% of HR and IT costs (\$50,000) goes into the DWM incremental cost basket.

**Lease costs** – In this example where the collection services are contracted out, only the reduction in these costs if the council was no longer responsible for the DWM function should be included in the incremental cost basket.

## Where a council uses day labour for collection services

### Direct operating costs

**Day labour** – All the salaries and salary on-costs of the day labour staff would be removed if council was no longer responsible for the DWM function. Therefore 100% of these costs go into the DWM incremental cost basket.

**Direct managers** – The direct contract managers' positions would not be required so 100% of their salaries and on-costs go into the DWM incremental cost basket.

**Fuel and maintenance cost** – This example assumes garbage trucks are owned by the council. Therefore, the fuel and maintenance costs of these vehicles would not be incurred if the council was no longer responsible for the DWM function, so these costs go into the DWM incremental cost basket. (We address the capital component of the infrastructure below.)



**Waste Levy** – If the DWM function went to another agency, council would not pay the Waste Levy. As with the contracted out example, 100% of the Waste Levy would go into the DWM incremental cost basket.

### Direct capital cost

**Direct capital costs – DWM asset base** – It is important that capital costs are recovered from all the customers who benefit from that capital over the life of the asset. To achieve this, councils would have developed a DWM asset base. It would include all the capital assets including trucks, tools and garbage bins (assuming in this example that council own the bins).

**Return on assets** – Having established a DWM asset base, the opportunity cost of the capital invested in the DWM asset base is included in the DWM incremental cost basket.

In our example, the DWM asset base is \$50 million and we are assuming if council was no longer responsible for the DWM function it would be able to invest that \$50 million and earn a 3% per year return (\$50 million x 3% = \$1.5 million). Therefore, council would include \$1.5 million of return on assets in its DWM incremental cost basket.

**Depreciation** – In this example, we assume the average life of the assets in the DWM asset base is 100 years.<sup>c</sup> This means every year, 1% of the assets are consumed and need replacing (\$50 million x 1% = \$500,000). If council was no longer responsible for the DWM function, we assume council would sell its assets and therefore avoid depreciation on those assets. All of the \$500,000 of depreciation costs would be included in the DWM incremental cost basket.

### Overhead/indirect costs

**CEO/directors salary** – Assuming a significant DWM day labour force, if council was no longer responsible for the DWM function this would materially reduce total council staff numbers. We assumed staff changes would save \$300,000 per year. Therefore, \$300,000 would be included in the DWM incremental cost basket.

**Education** – The council has an education budget of, say, \$500,000 spread across companion animals, tidy towns, recycling and domestic waste. Council calculates \$100,000 of that budget relates directly to education on separating waste and notifications of council clean-ups. \$100,000 goes into the incremental cost basket.

**HR & IT** – A 10% reduction in total staff numbers if council was no longer responsible for the DWM function. It is important for councils to consider how many IT and HR staff would be reduced if the DWM function transferred when apportioning HR and IT costs to the DWM incremental cost basket. In this day labour example, we assumed double the reduction in HR and IT costs compared with the contracted out example. Therefore, \$100,000 would be included in the DWM incremental cost basket.

<sup>c</sup> In reality the average asset life will be much shorter, but this assumption simplifies the calculation in this example.



**Lease costs** – In the contracted out collection example, we assumed there would be no reduction in lease costs because the size of the council administration building would not be reduced. In this day labour example, we assumed the depot for the council garbage truck fleet and maintenance facility is leased and the lease cost would not be required if the DWM function went to an outside agency. Therefore, in this example \$100,000 of lease/rent costs would go into the DWM incremental cost basket.

- <sup>1</sup> IPART calculations based on Office of Local Government, [Your Council Report](#), accessed on 24 November 2021.
- <sup>2</sup> NSW Department of Planning, Industry and Environment, [NSW Waste and Sustainable Materials Strategy 2041](#), June 2021.
- <sup>3</sup> IPART, [Order under section 507, Local Government Act 1993](#), 13 December 2021.
- <sup>4</sup> For more information, see our [Media Release](#), 13 December 2021.
- <sup>5</sup> Department of Local Government, [Council Rating and Revenue Raising Manual](#), January 2007.
- <sup>6</sup> IPART, [Local Council Domestic Waste Management Charges - Discussion Paper](#), August 2000, Appendix A, Table A.1 (Marsden Jacobs, *Overview of DWM in NSW*), p 29.
- <sup>7</sup> See [Local Government Act 1993](#), s 508(7).
- <sup>8</sup> [Local Government Act 1993](#), s 504(3).
- <sup>9</sup> IPART, [Local Council Domestic Waste Management Charges - Discussion Paper](#), August 2000.
- <sup>10</sup> The Waste Levy is established under section 88 of the [Protection of the Environment Operations Act 1997](#).
- <sup>11</sup> Yale Environment 360, Yale School of the Environment, [Piling up: How China's ban on importing waste has stalled global recycling](#), accessed 22 November 2021.
- <sup>12</sup> University of Technology Sydney, [Australia's waste export ban becomes law](#), accessed 22 November 2021.
- <sup>13</sup> The Waste Levy is established under section 88 of the [Protection of the Environment Operations Act 1997](#). The Levy aims to reduce the amount of waste being landfilled and promote recycling and resource recovery. The Waste Levy is payable on each tonne of waste received at a licensed waste facility in NSW. It only applies in the regulated area of NSW. The regulated area of NSW comprises the Sydney metropolitan area, the Illawarra and Hunter regions, the central and north coast local government areas to the Queensland border, as well as the Blue Mountains, Wingecarribee and Wollondilly local government areas.
- <sup>14</sup> Audit Office of NSW, [Waste levy and grants for waste infrastructure](#), 26 November 2020, p 7.
- <sup>15</sup> For example, Watson-Will, B, submission to IPART Discussion Paper, 18 August 2020 and other anonymous submissions to IPART Discussion Paper.
- <sup>16</sup> IPART, [Local Council Domestic Waste Management Charges - Discussion Paper](#), August 2000, Appendix A, Table A.2 (Marsden Jacobs, *Overview of DWM in NSW*).
- <sup>17</sup> NSW Office of Local Government, ["YourCouncil" website](#), accessed 22 November 2021.
- <sup>18</sup> IPART calculations based on 2018/19 data from Office of Local Government, [Your Council Report](#), accessed on 24 November 2021.
- <sup>19</sup> Pensioner concessions are funded 55% by the NSW Government and 45% by councils: Office of Local Government, [Council Rates and Charges Pensioner Concession – Factsheet](#), accessed 24 November 2021.
- <sup>20</sup> Australian Competition & Consumer Commission, [Public registers](#), accessed on 8 December 2021.
- <sup>21</sup> See The Waste Management & Resource Recovery Association of Australia, Cleanaway Waste Management Ltd and SUEZ submissions to IPART Discussion Paper, October 2020.
- <sup>22</sup> Waste Wise Environmental Pty Ltd submission to IPART Discussion Paper, 5 October 2020.
- <sup>23</sup> GSC Consulting submission to IPART Discussion Paper, 24 August 2020.
- <sup>24</sup> NSW Department of Planning, Industry & Environment, [Waste and Sustainable Materials Strategy](#), accessed on 24 November 2021.
- <sup>25</sup> NSW Department of Planning, Industry & Environment, [Waste and Sustainable Materials Strategy](#), accessed on 24 November 2021.
- <sup>26</sup> Department of Local Government, [Council Rating and Revenue Raising Manual](#), January 2007.
- <sup>27</sup> For more information on the LGCI and Rate Peg, see IPART, [Rate peg for NSW councils for 2022-23 - Information Paper](#), 13 December 2021.
- <sup>28</sup> 6427.0 - Producer Price Indexes, Australia, Table 25, Output of the Administrative and support services industries, group and class index numbers, Index Numbers; 7299 Other administrative services n.e.c.
- <sup>29</sup> [Local Government Act 1993](#), s 409.
- <sup>30</sup> [Local Government Act 1993](#), s 3.

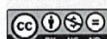
## Applying the pricing principles – a worked example

© Independent Pricing and Regulatory Tribunal (2021).

With the exception of any:

- a. coat of arms, logo, trade mark or other branding;
- b. photographs, icons or other images;
- c. third party intellectual property; and
- d. personal information such as photos of people.

this publication is licensed under the Creative Commons Attribution-NonCommercial-NoDerivs 3.0 Australia Licence.



The licence terms are available at the [Creative Commons website](https://creativecommons.org/licenses/by-nc-nd/3.0/au/)

IPART requires that it be attributed as creator of the licensed material in the following manner: © Independent Pricing and Regulatory Tribunal (2021).

The use of any material from this publication in a way not permitted by the above licence or otherwise allowed under the Copyright Act 1968 (Cth) may be an infringement of copyright. Where you wish to use the material in a way that is not permitted, you must lodge a request for further authorisation with IPART.

#### Disclaimer

Nothing in this document should be taken to indicate IPART's or the NSW Government's commitment to a particular course of action.

This document is published for the purpose of IPART fulfilling its statutory or delegated functions as set out in this document. Use of the information in this document for any other purpose is at the user's own risk, and is not endorsed by IPART.

ISBN 978-1-76049-507-7

**11 ENGINEERING SERVICES****11.1 CUSTOMER REQUEST****File Number:** REP22/279**Author:** Engineering Services Manager**Authoriser:** Engineering Services Manager**Attachments:** 1. Correspondence [↓](#) **REPORT**

Council has recently received correspondence regarding dust at the intersection of Sebastopol Road and the Goldfields Way. An item regarding the same intersection was presented at the March 2022 Traffic Committee.

This will be Council's responsibility should any action be taken; however, I see this as relevant and adding weight to the March 2022 traffic item being referred to TfNSW.

**Budget Implications**

N/A

**RECOMMENDATION**

It is recommended that Council consider the request, and further, forward to TfNSW to be considered with the March 2022 traffic committee report.

***Report by Rob Fisher***

Date: 9.2.2021

85771

Att. to Mr. G. Iavell

Temora Council.

Re: Trigalong & Sebastopol Rd. Sebastopol N.S.W. 2666

I am writing to you in regards to the part of the road in front of the road in front of our house. our council came graded the road before harvest which was excellent. The traffic {trucks mainly} have no respect for the road. I took notice that when they came off Goldfields Way they would speed up but coming up to Goldfields Way they dont slow down till they are out side our laneway. Their is that much dust I find it to be a health problem. As you know were have 2 vintage classic cars plus I put washing out

& dust gets into the house. It is a very fine dust & goes everywhere. The quality of life is very poor. I am asking the council to do something with the road from the Goldfields way & Sebastopol Rd. down past our hose to where you have graded a paddock for councils use. I am not a roads expert but there must be something that council can do.

I have come up with with a few ideas. Used oil to cut down dust.

Some sort of good gravel which trucks wouldnt chew up.

Tar seal the area past our house & to put a speed sign from Goldfields Way to where your area is in the paddock.

I would appreciate the council to look at this issue.

Thanking you

Clearhills Rd Sebastopol. N.S.W. 2666



**11.2 PALEFACE PARK - TREE DAMAGE TO FOOTPATH****File Number:** REP22/307**Author:** Engineering Trainee**Authoriser:** Engineering Services Manager**Attachments:** Nil**REPORT**

Following on from the discussion around tree suitability and tree species at the February 2022 Council meeting, a further example of damage that can be caused by particular tree species is shown below. As mentioned at the February Council meeting Council have received a number of complaints and at times claims against damage caused by Claret Ash trees.

Below is an example in Paleface Park where a Claret Ash tree has caused significant damage in a relative short period of time (5-7 years from new). Council will need to intervene and replace this footpath asset, potentially at a cost of \$4,000-\$7,000. Even following repair, potentially this repair work will only have a life of around 10 years. This may not seem like a huge cost, but this is one of many trees where similar pavement, kerb, footpath or private driveways or fences is occurring throughout the urban area.







**RECOMMENDATION**

It is recommended that Council note the report.

***Report by Michael Laxina***

## 12 ENVIRONMENTAL SERVICES

### 12.1 DRAFT LEP AMENDMENT AGRITOURISM

**File Number:** REP22/223  
**Author:** Town Planner  
**Authoriser:** Director of Environmental Services  
**Attachments:** Nil

#### REPORT

At the February Council Meeting, Council considered a report on the draft LEP Amendment Agritourism. At the meeting Council resolved:

It was resolved that Council defers the decision to the March meeting of Council

AND FURTHER

That Council express its dissatisfaction with the short time frame for consultation and request an extension of up to one month and request the Member for Cootamundra Ms Steph Cooke to advocate on Council's behalf.

Following this meeting it has since been clarified that Council has until 31 March to submit its final comments on the proposal. Council officers have therefore provided additional information as follows about this proposed amendment, for the consideration of Council.

#### Current situation

Currently the following uses are not defined within the LEP: Agritourism, Farm Experience Premises, Farm Gate Premises. Current similar uses that are permitted in the RU1 Primary Production and RU5 Village zone are: Cellar door premises, Restaurants or cafes, Tourist and visitor accommodation, including farm stay accommodation (Hotel or motel accommodation and Function Centres are prohibited in the RU1 Primary Production zone).

The definition of ***farm stay accommodation*** means a building or place that provides temporary or short-term accommodation to paying guests on a working farm as a secondary business to primary production. The accommodation that is provided to guests must consist of no more than 3 bedrooms (Camping grounds, caravan parks and eco tourist facilities only permitted in the RU5 Village zone).

The definition of ***cellar door premises*** means a building or place that is used to sell wine by retail and that is situated on land on which there is a commercial vineyard, and where most of the wine offered for sale is produced in a winery situated on that land or is produced predominantly from grapes grown in the surrounding area. This use therefore has only limited use in Temora Shire.

The definition of ***artisan food and drink industry*** means a building or place the principal purpose of which is the making or manufacture of boutique, artisan or craft food or drink products only. It must also include at least one of the following—

- (a) a retail area for the sale of the products,
- (b) a restaurant or cafe,
- (c) facilities for holding tastings, tours or workshops.

**Artisan food and drink industry exclusion** If development for the purposes of an artisan food and drink industry is permitted under this Plan in Zone E3 Productivity Support, Zone E4 General



Industrial, Zone E5 Heavy Industrial, Zone W4 Working Waterfront or an industrial or rural zone, the floor area used for retail sales (not including any cafe or restaurant area) must not exceed—

(a) 67% of the gross floor area of the industry, or

(b) 400 square metres,

whichever is the lesser.

#### Proposed Amendments

The clauses relating to Farm stay accommodation and Farm gate premises are optional. It is considered to be beneficial to Temora Shire that Council chooses to include these clauses within the Temora LEP so that applications for this type of development may be considered by Council. The amendment introduces new definitions of agritourism, farm stay accommodation, farm experience premises and farm gate premises.

The amendments propose to increase the number of bedrooms that may be provided for farm stay accommodation to be nine (9) or 20 guests. There can be a maximum of 6 moveable dwellings permitted as farm stay accommodation. This would therefore allow small scale camping on farmland.

Council is asked to nominate a gross floor area of a building used to accommodate guests. The number previously suggested was 75 square metres. This is considered to be a reasonable size for a self-contained farm stay dwelling. There are no floor area restrictions that prevent an existing farm dwelling be used as farm stay accommodation for the purposes of agritourism. This control would only relate to new dwelling construction for the purposes of farm stay accommodation. Secondary dwellings, dual occupancies and rural workers dwellings are all separate types of uses that are permitted with consent in the RU1 Primary Production zone and are not impacted by the agritourism changes.

In relation to Farm gate premises, it is proposed that Council select the maximum allowable areas for these proposed uses to be permitted with consent, being 200 square metres of gross floor area for a building used as a farm gate premises and a maximum of 50 persons permitted on the landholding at any one time.

In relation to farm experience premises, the Department of Planning and Environment will prepare model clauses to be added to Council's Development Control Plan to provide parameters for farm experience premises, including functions such as weddings, conferences, farm tours, horse riding and field days.

Artisan food and drink industries will continue to be permitted with consent in the RU1 Primary Production zone and RU5 Village zone.

#### Discussion

It is considered important that Temora Shire chooses to opt-in to the inclusion of these agritourism clauses so that Council is able to consider suitable applications for this type of development within the rural zones. The amendments require Council to ensure that any agritourism land uses are low impact and small scale to ensure that the additional uses do not adversely impact ongoing primary production operations. The proposed amendments will allow farmers to diversify their income sources to include agritourism, on suitable locations within their property, should they wish to do so, with the consent of Council.



**RECOMMENDATION**

It was resolved that Council:

1. Choose to support the inclusion of new clauses of Farm stay accommodation and Farm gate premises and
2. Nominate the development controls as stated within the report.

***Report by Claire Golder***

**12.2 REQUEST TO REIMBURSE DEVELOPMENT APPLICATION FEE - 132 VICTORIA STREET TEMORA**

**File Number:** REP22/233  
**Author:** Town Planner  
**Authoriser:** Director of Environmental Services  
**Attachments:** 1. Request from applicant  

**REPORT**

As Council is aware, a development application for the installation of motel cabins and an access bridge at 132 Victoria Street Temora was refused consent at the February Council Meeting. This was due to concerns about the potential impacts of stormwater flooding as a result of the bridge construction. The applicant has since prepared a new application that deletes one of the cabins and proposed access from Victoria Street. This application is currently being assessed by Council officers.

The applicant has paid Development Application fees for the previous application, totalling \$2,241.02. The applicant has since been required to pay a further \$1,629.51 for the new application.

The applicant has provided a covering letter with their new application, stating that is their view that the new application is essentially a modification of the previous application for the same development, with revisions in accordance with the directions of Council. They have therefore requested the transfer of existing fees to the new development application.

**Discussion**

As this is a new application, following the refusal of the previous application, Council cannot transfer development application fees. However, Council does have the ability to reimburse fees, at their discretion, if the assessment fees are not considered to be justified in particular circumstances. Both applications required the payment of State levies, with the second application requiring a payment of \$269.44. It is not recommended that Council reimburse the State levy. Therefore, Council may consider to reimburse up to \$1,360.07 in Council development application fees.

**RECOMMENDATION**

It is recommended that Council considers the request.

***Report by Claire Golder***



---

Craig Filmer    craig@dabusters.com    0466 722 869

**DEVELOPMENT ASSISTANCE SERVICE**

18 Pineview Cct YOUNG, NSW 2594

28 February 2022

**The General Manager**

Temora Shire Council

PO Box 262

**TEMRA                      NSW    2666**

Att:     Director Environmental & Planning Services – Kris Dunstan  
         Development Control Planner – Claire Golder

Dear Sirs/Madam,

**Re:     Property – AROMET Motel – Cabin Development  
         Lot 2 DP 612360, 130A Victoria Street Temora**

I wish to advise that I act for the Owners of the site and their associated Super Fund, with regard to the above site and proposed development.

It is noted that Council did reject the prior DA as submitted, referencing a number of design considerations which Councillors believed would make this a better development.

My client has diligently noted these suggestions and thanks full Council for their active engagement in securing a better outcome for the Town. My client is thankful for this input.

Please now find attached a revised submission for Council's consideration. Due to the effect of this really only being tabled and modifications sought, with all prior assessment having been undertaken, my client now seeks transferral of existing fees paid to this new DA, in light of the incorporation of Council's input.

Should you have any further enquiries, please contact me by phone or email – details in the above letterhead.

Yours Sincerely

**K CRAIG FILMER**

B. App Sc (Env Health) – Building Surveillance Major

MAIBS; MEHA; BPB-A1 Certifier (LG-945)

**Development & Environmental Health Specialist**

**DA BUSTERS Pty Ltd**



## 13 ADMINISTRATION AND FINANCE

### 13.1 DEVELOPMENT INFRASTRUCTURE DEFERRED PAYMENT POLICY

**File Number:** REP22/294

**Author:** Executive Assistant

**Authoriser:** General Manager

**Attachments:** 1. Development Infrastructure Deferred Payment Policy  

#### REPORT

In June 2021 Council approved its Development Infrastructure Deferred Payment Policy, with subsequent amendments to the policy made in October 2021.

The current policy lacks transparency around the rate of interest to be charged and when it will be charged. It states:

*“the applicant is responsible for all legal and interest borrowing costs (where applicable), unless this is agreed to be waived by Council”.*

Council may wish to consider explicitly noting in the policy the interest rate to be charged and make interest charges mandatory regardless of whether Council borrows funds externally to facilitate payments under this policy. A range of options have been considered and the following information is provided.

- Recent advice (7/2/2022) from T-Corp indicates that the T-Corp borrowing rate for a 5-year term is 2.71%. Five years is in line with the terms of the current policy.
- The interest rate for Council’s existing SIL House Loan which was drawn down in May 2020 over 8 years is 1.45%.
- Council’s weighted average interest rate on loans is 2.62%.
- Council’s weighted average interest rate on investments is 0.84%.

Council may wish to link the interest rate charged under this policy to one of the above rates/indexes or it could nominate an administration fee of a flat rate of say 3% of the outstanding balance. The benefit of a flat rate is that it will only change at Council’s discretion, requiring no consultation with third parties or complex calculations to determine the current applicable rate.

Suggested wording to replace the paragraph noted above is:

*The applicant will be responsible for all legal costs incurred by Council in discharging responsibilities under this policy. The outstanding balance of advancements under the Development Infrastructure Deferred Payments Policy will attract an administration fee of 3%. The administration fee will be calculated daily and invoiced quarterly to the developer, commencing on the day the maximum agreed advancement is reached, or the date from which it is determined that no further advancements will be required, whichever is sooner. Administration fees will not form part of the agreed maximum advancement amount. Legal and Administration fees will be charged unless it is agreed by Council that they be waived.*

The policy is attached with the inclusion of the above amendments.

**RECOMMENDATION**

It is recommended that Council considers the report.

***Report by Elizabeth Smith***

*Function: Engineering**Temora Shire Council**Policy Number: EW16*

# TEMORA SHIRE COUNCIL



TEMORA  
*The Friendly Shire*

## DEVELOPMENT INFRASTRUCTURE DEFERRED PAYMENT POLICY

**ACTIVE**

*Revision Number: 1*  
*File Name: Development Infrastructure Deferred Payment Policy*  
*Page Number: Page 1 of 7*

*Revision Date: June 2022*

Function: Engineering

Temora Shire Council

Policy Number: EW16

<b>Review Details</b>
-----------------------

**ABOUT THIS RELEASE**

**DOCUMENT NAME:** Development Infrastructure Deferred Payment Policy  
**CODE NUMBER:** EW16  
**AUTHOR:** Temora Shire Council  
**ENDORSEMENT DATE:** 17 June 2021

**REVIEW**

Revision Date	Revision Description	Date approved by Council	General Managers Endorsement
June 2021	New Policy	17 June 2021	GCL
October 2021	Amendments to operational procedure	21 October 2021	GCL
March 2022	Amendments to operational procedure		

**PLANNED REVIEW**

Planned Review Date	Revision Description		Review by
June 2022			

Revision Number: 1  
 File Name: Development Infrastructure Deferred Payment Policy  
 Page Number: Page 2 of 7

Revision Date: June 2022



*Function: Engineering**Temora Shire Council**Policy Number: EW16*

## **PART A Outline**

### **Objectives**

This policy is aimed at fulfilling the following objectives:

- (a) Support the provision of a sufficient supply of development ready land, to meet demand
- (b) Assist the progression of large-scale subdivision development that may not occur without financial assistance
- (c) Ensure that new subdivision development is appropriately designed to respond to reasonably expected future infrastructure needs and avoid future adverse impacts upon other development
- (d) Ensure that pioneering developers within urban release areas are not unreasonably burdened by the costs associated with major development infrastructure and that costs are shared by those who benefit from infrastructure provision.

### **Background**

The residential population of Temora is currently increasing. Alongside improving economic conditions and emerging employment opportunities, the demand for new subdivision development has returned. Temora Shire is seeking to offer the opportunity for existing and future residents to build a new home, or a new employment premises, and support ongoing population retention and growth, whilst contributing to employment opportunities in the construction industry over the short-medium term.

However, the high cost of servicing new development remains a constraint to opening up vacant urban zoned land to new subdivision. This policy provides a framework for Council to consider requests from developers of proposed subdivisions to assist with managing the costs associated with Council owned infrastructure, specifically new roads, sewer and stormwater infrastructure.

The opportunity exists for Council to play a more active role in assisting landowners to develop land that is deemed strategically important to the future growth of Temora Shire. This could involve funding some or all of the upfront costs of the shared infrastructure components for which Council has responsibility.

A portion of these costs, commensurate to the level of usage of the developed land (as identified and costed during the planning stage), can be repaid to Council at the point at which the subdivided lots are sold. This releases capital for the developer to ensure the project can progress more quickly, and complements similar schemes offered by other service providers, such as Goldenfields Water County Council. It is also aligned

*Revision Number: 1**File Name: Development Infrastructure Deferred Payment Policy**Page Number: Page 3 of 7**Revision Date: June 2022*

*Function: Engineering**Temora Shire Council**Policy Number: EW16*

to the support that Council provides to developers of employment generating development from time to time, where there is a strong case that is aligned to Council's strategy.

### **Application**

This policy applies to all land within Temora Shire. Council offers this scheme to all developers of land, to be assessed on a case-by-case basis.

The focus of this policy is major Council servicing infrastructure that services multiple development lots, with the proposal to involve the creation of at least three (3) or more additional lots. The policy does not apply to the costs associated with servicing individual lots.

Council officers will confirm that the proposed subdivision is permitted with consent in the land zone that applies to the subject land.

The application for deferred payment will not be finalised by Council until the proposal has a relevant development application approved by Council.

The applicant must agree in writing to the legal controls that will apply to the deferred payment agreement.

## **PART B Procedures**

### **Application Procedure**

A written application for consideration by Council for Development Infrastructure Deferred Payment is made by the land developer. The letter of request is considered on a preliminary basis by Council officers. Council officers will consider the following factors in assessing the request:

- Strategic importance of the site
- Current zoning of the land
- Scale of development proposed, which justifies Council assistance
- Estimated cost of Council infrastructure to service the development – roads, kerb and gutter, sewer, stormwater infrastructure
- Demonstrated demand for new development and/or demonstrated future lack of supply
- Provision of a business plan by the developer detailing development staging (if applicable), forecast development costs, forecast lot sale price and estimated sales period, involving current lot demand, to be verified by local real estate agents
- Financial capacity and level of financial commitment offered by the applicant
- Capability of the developer to undertake the project
- Proposed infrastructure design and response to reasonably expected future infrastructure needs (sewer and stormwater capacity, integration with existing road network)
- Current levels of financial assistance provided to the applicant
- Timeframe of the proposed development

*Revision Number: 1**File Name: Development Infrastructure Deferred Payment Policy**Page Number: Page 4 of 7**Revision Date: June 2022*

Function: Engineering

Temora Shire Council

Policy Number: EW16

- Current availability of Council funds to support deferred infrastructure payments
- Current borrowing interest rates available to Council (if applicable)

Each of these factors will be considered as part of a written assessment report to be completed by the relevant Council officers.

Where Council officers consider that a request has reasonable merit, the request will be referred to Council for their consideration and determination.

The applicant will be notified of the outcome of Council's decision in writing.

If the applicant wishes to appeal the decision of the Council officers, they may do so in writing and the matter will be referred to Council for their consideration and determination.

Where an application involves Council staff or Councillors who are directly involved with the assessment process, the application will be referred to an external assessment process.

### **Operational Procedure**

The developer of the subdivision is responsible for payment to Council of the initial \$50,000 (or 10% of infrastructure value, whichever is greater) of Council infrastructure costs (road, kerb and gutter, sewer and stormwater infrastructure) before works commence. Council will only consider to deferred payment of infrastructure costs above the initial \$50,000 (or 10% of infrastructure value, as applicable).

The costs associated with the provision of Council infrastructure are provided on a deferred payment basis. Costs of infrastructure provision must be repaid to Council, at the point of sale of each lot serviced under the agreement.

In cases where it is determined that the full value of Council infrastructure will not be deferred, Council may require payment from the developer of the non-deferred value prior to works commencing.

Council will require input to the design and scale of Council infrastructure delivered under the agreement, to ensure services that are provided are of sufficient standard to meet current and future expected demand. Council is responsible for the delivery of infrastructure works covered by the agreement.

The timeframe for repayment of the deferred infrastructure payments is a maximum of five (5) years from the date of signing the agreement, or the completed sale of all lots proposed to be delivered by the subject application, whichever is sooner.

Only one Development Infrastructure Deferred Payment will be granted per applicant, irrespective of whether development is staged or not.

~~The applicant is responsible for all legal and interest borrowing costs (where applicable), unless this is agreed to be waived by Council.~~

Revision Number: 1

File Name: Development Infrastructure Deferred Payment Policy

Page Number: Page 5 of 7

Revision Date: June 2022

Function: Engineering

Temora Shire Council

Policy Number: EW16

*The applicant will be responsible for all legal costs incurred by Council in discharging responsibilities under this policy. The outstanding balance of advancements under the Development Infrastructure Deferred Payments Policy will attract an administration fee of 3%. The administration fee will be calculated daily and invoiced quarterly to the developer, commencing on the day the maximum agreed advancement is reached, or the date from which it is determined that no further advancements will be required, whichever is sooner. Administration fees will not form part of the agreed maximum advancement amount. Legal and Administration fees will be charged unless it is agreed by Council that they be waived.*

The Development Infrastructure Deferred Payment agreement is confidential between Council and the applicant. No details of the agreement may be disclosed by the applicant to another party without the written authorisation of Council.

### **Legal Protections**

The following legal mechanisms could assist Council to mitigate some of the risks associated with the scheme:

#### **1. Funding Deed**

An agreement between Council and the Developer that outlines the terms of the agreement. This will include a list and cost of the works to be undertaken by Council and outline the value of the works to be repaid and the mechanism for repayment. The agreement will also detail arrangements to protect the interests of Council in instances where there is a transfer of ownership of the subject land, situations where the developer falls into administration, or the subject land value becomes unviable to develop.

A sample funding agreement is attached to this policy for the purposes of demonstrating the likely terms of an agreement.

#### **2. Registration of Caveat**

Council will register a caveat on the title of the land to be developed. The caveat will be shown when a title search is conducted by the purchaser's solicitor. The caveat will be released at the time of sale only when the repayment is made to Council's solicitor.

Council will register a caveat on title of the land to be developed, that is, prior to development. The caveat is a registered secured interest which means it appears on any title search. Council will need to consent to the subdivision as Caveator. The Council will remain as Caveator on each individual lot once subdivided. Council will participate in each of the conveyancing transactions until such time as the debt owed to Council is repaid. It will be at Council's discretion whether all of the complete deferred payment is required to be paid on the sale of the first lot.

#### **3. Registration of Interest**

A registered interest provides protection to Council in the event that the developer is

Revision Number: 1

File Name: Development Infrastructure Deferred Payment Policy

Page Number: Page 6 of 7

Revision Date: June 2022



*Function: Engineering**Temora Shire Council**Policy Number: EW16*

placed into administration. With this protection, Council, along with other registered interested parties, will be prioritised for payment from the disposal of assets owned the developer.


A registered interest on title provides security that the developer cannot assign the debt to the purchaser as part of the sale.

**Limitations to this Policy**

This policy does not include the following:

- Development infrastructure that is not within the control of Council, including water, electricity, telecommunications infrastructure.
- Development costs that are the direct responsibility of the developer, including site studies to support rezoning, Environmental Impact Statements, surveying, design costs, legal costs, earthworks, land purchase, private driveways, servicing connections to new development.

*Revision Number: 1**File Name: Development Infrastructure Deferred Payment Policy**Page Number: Page 7 of 7**Revision Date: June 2022*

**14 CORRESPONDENCE****14.1 SCHOOL STREET SIGN****File Number:** REP22/292**Author:** Secretary Engineering**Authoriser:** General Manager**Attachments:** 1. TWPS Letter [↓](#) **REPORT**

Council have received a letter from Temora West Public School in regard to the street sign on Truskett Street with directional signage to their school.

**RECOMMENDATION**

It is recommended that Council consider the report.



Dear Council,

I am writing to you to with a request from our school community regarding signage for our school. Currently, there is a small sign on the corner of Truskett Street and The Burley Griffin Way which is often overlooked by visitors to our school. Our office staff frequently receive calls from people who are looking to visit Temora West Public or provide a service and have trouble locating us due to the limited signage available.

With our school being located well out of the CBD of Temora itself, we do take some locating for those people not familiar with where we are situated. We have a high number of visitors during the course of the week, like all schools, but particularly so for us as we have a Multi-Categorical Support Class for students who possess special learning needs. Specific service providers such as Speech & Occupational Therapists regularly come to provide several of these students with support. People new to town often comment that we were hard to locate and this is something we would like to improve upon.

An example of very effective signage over this side of town are the signs which identify where our local Temora West Park is located. These signs are prominent and clearly direct visitors to this community facility. If we were afforded similar signs, possibly at the T-intersection of The Burley Griffin Way/Vesper Street and/or where our current, small sign is located on Truskett Street, it would be a huge help for visitors to our school.

We would welcome the opportunity to discuss this matter further and appreciate any support and guidance Council can give us with this.

Best wishes,

Pete Roddy

Principal

Temora West Public School

**14.2 BUNDAWARRAH CENTRE - WAIVER DEVELOPMENT APPLICATION FEE****File Number:** REP22/300**Author:** Executive Assistant**Authoriser:** General Manager**Attachments:** 1. Bundawarra Centre DA Fees [↓](#) **REPORT**

The Temora Historical Society has applied for a Development Application for the TEMFM Accessible Toilet and would like Council to consider waiving the DA fees to the application.

**RECOMMENDATION**

It is recommended that Council considers the request.





THE BUNDARRAH CENTRE  
HOME OF TEMORA'S HERITAGE COLLECTIONS

TEMORA HISTORICAL SOCIETY Inc.

P.O.Box 181

TEMORA NSW 2666

Phone 0428 771 291

Email: [ruralmuseum@temora.nsw.gov.au](mailto:ruralmuseum@temora.nsw.gov.au)

2<sup>nd</sup> March 2022

Mr. G.C. Lavelle,  
General Manager,  
Temora Shire Council,  
Loftus St.,  
TEMORA NSW 2666

Dear Gary,

**re. TEMFM Accessible Toilet**

**Request for fee waiver.**

The Temora Historical Society Inc. has applied to Council for approval of a Development Application pertaining to the delivery of the above project.

The project, which it is anticipated will cost \$17,800 (GST Excl), will be coordinated by the Bundawarra Centre Manager and funded jointly by the Society and TEMFM Broadcast Centre, with the assistance of Council in the amount of \$4,500 (GST excl) previously committed to the initial proposal.

Because the Bundawarra Centre site, with all of its fixed assets, is a Council asset and the proposed development will directly and exclusively enhance that asset, the Historical Society requests that Council consider waiving its DA fees with regard to the application under consideration.

All of the funds raised by the Historical Society, directly benefit the community through their reinvestment in the museum and its associated collections and infrastructure, therefore we ask that Council favourably consider our request as further generous in-kind support for the work of our committee.

With kind regards,

Bill Speirs

Manager.



Bank Details:-  
BSB: 032 763

Account: 000 187  
Reference: Your Surname/DA

T: 02 6980 1100  
F: 02 6980 1138  
PO Box 262, TEMORA NSW 2666  
E: temshire@temora.nsw.gov.au

W: [www.temora.nsw.gov.au](http://www.temora.nsw.gov.au)

ABN: 55 048 860 109

## FEE SCHEDULE

DA/CDC No. (Office Use Only)

Receipt Code

Applicant

Bill Speirs (Bundawarra Centre) - 29 Junee Road, Temora

Development Description

Construction of accessible toilet to TEMFM Building

Estimated Value of Development

17,787

17787.19

Indicate if your development is Complying or Notifying (i.e. DA)/Designated/Integrated

Complying Development -

Link: [NSW Housing Code SEPP](#)

Applicable enter a digit 1 in the boarded cell

Development Application

Notify/Designated/Integrated -

Applicable enter a digit 1 in the boarded cell

Section 7.12 Contribution (Prev.94A)

Sub Total

\$

197.00

Advertising -

Applicable enter a digit 1 in the boarded cell

Advertising Fee

Sub Total

\$

-

Inspections -

Applicable enter the number of inspections required in the boarded cell

Examples of Number of Inspections as per Development Description

Airport - Footings, Stormwater & Occupation = 3

Drainage - Footings, Stormwater & Occupation = 3

House on Slab - Footings, Slab, Frame, Wet Areas, Stormwater, Internal Drainage, External Drainage & Occupation = 8

Footings 1 \$ 80.00

Slab 0 \$ -

Frame 0 \$ -

Wet Areas 0 \$ -

Stormwater 0 \$ -

Internal Drainage 0 \$ -

External Drainage 1 \$ 80.00

Occupation Inspection 1 \$ 80.00

Sub Total

\$

160.00

Drainage - (Sewer/Septic) -

If

Applicable enter a digit 1 in the boarded cell

Septic Tank Installation

Connection to Councils Sewer System

Alteration to Septic/Sewer System

Sub Total

\$

180.00

Construction Certificate

1.00

\$

119.76

Government Levies

Long Service Levy

LSL Council Remittance

Strategic Planning Levy

SPL Council Remittance

Sub Total

\$

-

**TOTAL**

\$

656.76

Receipt No.:

Date:

**14.3 SES INFORMATION STALL IN PALEFACE PARK**

**File Number:** REP22/314  
**Author:** Secretary Engineering  
**Authoriser:** General Manager  
**Attachments:** Nil

**REPORT**

Council has received a request from Temora SES Unit to have an information stall in Paleface Park on the 25<sup>th</sup> and 30<sup>th</sup> March from 10:30am to 1:30pm in the lead up to their Open day in April.

**RECOMMENDATION**

It is recommended that Council considers the report.

**14.4 ONE OFF SPECIAL RATE VARIATION 2022-2023****File Number:** REP22/315**Author:** Executive Assistant**Authoriser:** General Manager

**Attachments:**

1. One off Special Rate Variation 2022-2023 [↓](#) 
2. Guidelines - Special Rate Variation [↓](#) 

**REPORT**

Council is in receipt of the attached correspondence. A following report will be presented to the April meeting of Council, when further information is received.

**RECOMMENDATION**

It is recommended that Council considers the report.





**The Hon. Wendy Tuckerman MP**  
Minister for Local Government

Mr Gary Lavelle  
General Manager  
Temora Shire Council  
PO Box 262  
TEMORA NSW 2666

Clr Rick Firman OAM  
Mayor  
Temora Shire Council

Via email: [temshire@temora.nsw.gov.au](mailto:temshire@temora.nsw.gov.au)

Dear Mr Lavelle and Clr Firman,

I am writing to advise that I have arranged for a new, special rates variation opportunity for the 2022-23 financial year. This one-off opportunity will support councils that had budgeted for a larger income increase than received when IPART announced its annual rate peg in December 2021.

I have carefully listened to the concerns of councils and others about the impact of the 0.7 per cent general rate peg and have taken immediate steps to respond. This new special rates variation opportunity, coupled with IPART's review of the methodology used to determine the general component of the annual rate peg, demonstrates that the NSW Government is serious about ensuring that our councils are financially sustainable so they can continue to deliver the key services and infrastructure communities need.

For councils wishing to avail themselves of this new opportunity, the Office of Local Government (OLG) has issued Circular 22-03 outlining the process to be followed. As advised in the Circular, IPART will release streamlined application forms and further information shortly.

I am pleased to be able to make this opportunity available to you, and would encourage your council to consider the guidance provided by OLG in Circular 22-03 when making its decision about whether to take it up.

Yours sincerely

**The Hon. Wendy Tuckerman MP**  
Minister for Local Government



Office of  
Local Government

## Circular to Councils

85981

<b>Circular Details</b>	22-03 / 7 March 2022 / A811946
<b>Previous Circular</b>	20-38 Special Rate Variation and Minimum Rate Variation Guideline and Process
<b>Who should read this</b>	Councillors / General Managers / Rating and Finance Staff
<b>Contact</b>	Policy Team / 02 4428 4100 / <a href="mailto:olg@olg.nsw.gov.au">olg@olg.nsw.gov.au</a>
<b>Action required</b>	Information

### Subject

#### Guidelines for Additional Special Variation (ASV) Process for 2022-23

#### What's new or changing

- The Independent Pricing and Regulatory Tribunal (IPART) will accept and process an additional round of 2022-23 Special Variation (ASV) applications from councils.
- For applications made under the ASV process, the ASV Guidelines set out in this circular apply in place of the [Guidelines for the preparation of an application for a special variation to general income](#) issued by the Office of Local Government in 2020.
- For more information on when these ASV Guidelines apply, please see 'What this will mean for your council' below.
- This one-off ASV round is available for the 2022-23 financial year only.
- This one-off ASV round is for councils that can demonstrate the need for a special variation to meet the obligations they set for 2022-23 in their 2021-22 Integrated Planning and Reporting (IP&R) documentation.
- Councils seeking a permanent special variation will also need to demonstrate the financial need for the special variation to be included in their rate base on an ongoing basis.
- Separately, IPART has also agreed to undertake a broader review of its rate peg methodology, including the Local Government Cost Index, with outcomes from the review expected to shape rate peg determinations in future years.

#### What this will mean for your council

- The ASV Guidelines set out in this Circular apply where council is applying for:
  - a temporary or permanent single year special variation for 2022-23 under section 508(2) of the *Local Government Act 1993* (the Act), AND
  - the percentage sought in the application is the lower of:
    - 2.5% (including population factor) or
    - the council's assumed 2022-23 rate peg as exhibited in its 2021-22 Long Term Financial Plan (LTFP) (including population factor)

Office of Local Government  
5 O'Keefe Avenue NOWRA NSW 2541  
Locked Bag 3015 NOWRA NSW 2541  
T 02 4428 4100 F 02 4428 4199 TTY 02 4428 4209  
E [olg@olg.nsw.gov.au](mailto:olg@olg.nsw.gov.au) W [www.olg.nsw.gov.au](http://www.olg.nsw.gov.au) ABN 20 770 707 468

- For ASV applications made under the Guidelines set out in this Circular, councils will need to demonstrate that:
  - Council has demonstrable financial need such that, in the absence of a special variation, council would not have sufficient funds to meet its obligations as identified in its 2021-22 LTFP as and when they fall due in 2022-23; and
  - Where councils are applying for a permanent special variation, in addition to the above criterion, the council has demonstrable financial need for the special variation to be retained in its rate base on an ongoing basis; and
  - Council's 2021-22 IP&R documentation budgeted for an income increase above the percentage specified for the council for 2022-23 under section 506 of the Act; and
  - Council has resolved to apply for the special variation under section 508(2) of the Act and that the resolution clearly states:
    - whether the resolution is for a temporary or permanent special variation under section 508(2) of the Act; and
    - the additional income that council will receive if the special variation is approved; and
    - why the special variation is required; and
    - that the council has considered the impact on ratepayers and the community in 2022-23 and, if permanent, in future years if the special variation is approved and considers that it is reasonable.
- The ASV application process will be a simpler more targeted application process.
- IPART will not require councils to demonstrate community consultation outside of the processes outlined above. To demonstrate community consultation, IPART will consider the consultation undertaken through the IP&R process and consider the resolution to apply for a ASV meets the requirements outlined above.
- IPART will release streamlined application forms and further information shortly.
- Under this ASV round of applications:
  - IPART will accept applications until 29 April 2022;
  - IPART will publish applications to enable community consultation for a period of at least three weeks; and
  - IPART will notify councils of its decision no later than 21 June 2022.

### Key points

- In late 2021, IPART announced the rate peg for the 2022-23 financial year was set at an increase of between 0.7% and 5.0%.
- Special variations provide an opportunity for councils to vary general income by an amount greater than the annual rate peg. However IPART's normal period for special variation applications in relation to the 2022-23 rate peg has now passed.
- The Office of Local Government and IPART recognise that, due to the delayed council elections and the determination of the 2022-23 rate peg at a lower rate than councils had forecast, councils may not have had sufficient time to prepare special variation application within the normal timeframe.

Office of Local Government  
5 O'Keefe Avenue NOWRA NSW 2541  
Locked Bag 3015 NOWRA NSW 2541  
T 02 4428 4100 F 02 4428 4199 TTY 02 4428 4209  
E [olg@olg.nsw.gov.au](mailto:olg@olg.nsw.gov.au) W [www.olg.nsw.gov.au](http://www.olg.nsw.gov.au) ABN 20 770 707 468

This may result in some councils not having sufficient funds to pay for required infrastructure and services.

- As such the NSW Government and IPART have agreed to a one-off ASV round for the 2022-23 financial year only.
- This process is not intended to address applications from councils that require a special variation (above 2.5%) to achieve long term financial sustainability for reasons other than those set out in the criteria above, which should be addressed through the standard special variation process.
- Application forms, information papers, and submission details will be published shortly on [IPART's website](#).

**Where to go for further information**

- For further information please contact IPART on 02 9290 8400 or by email to [ipart@ipart.nsw.gov.au](mailto:ipart@ipart.nsw.gov.au).



**Melanie Hawyes**  
**Group Deputy Secretary, Crown Lands and Local Government**

Office of Local Government  
5 O'Keefe Avenue NOWRA NSW 2541  
Locked Bag 3015 NOWRA NSW 2541  
T 02 4428 4100 F 02 4428 4199 TTY 02 4428 4209  
E [olg@olg.nsw.gov.au](mailto:olg@olg.nsw.gov.au) W [www.olg.nsw.gov.au](http://www.olg.nsw.gov.au) ABN 20 770 707 468



**15 NOTICE OF MOTION**

Nil

**16 BUSINESS WITHOUT NOTICE**

**17 COUNCILLORS INFORMATION PAPER****17.1 JOINT ORGANISATIONS REVIEW**

**File Number:** REP22/283  
**Author:** Executive Assistant  
**Authoriser:** General Manager  
**Attachments:** Nil

Councillors are advised that the long-awaited review of the operations of Joint Organisations has been released by the Minister for Local Government. The review was conducted by ARTD Consultants who presented the final report to the Minister on 26 October 2021. The report was released to stakeholders in December.

The terms of reference for the report were:

- Analysis of what has worked in the establishment of the JOs, and what barriers exist to good governance.
- How effective the JO model has been in supporting JOs to deliver against the core objectives of advocacy, strategic leadership and better outcomes for regional communities.
- How the delivery of core objectives can be measured.
- How other NSW and Commonwealth agencies work with the JO network and value the contribution of the JO network.
- Overview of JO achievements and opportunities to share learnings from those achievements.
- How the \$150,000 capacity building funding has been used and the value of that funding program to the ongoing sustainability of JOs.
- Identification of barriers to success of the JO model.
- What a successful JO network looks like and how it can be realised.

The document (provided under separate cover) is disappointing on a number of levels. The issue of Orana JO, who have disbanded due to financial unsustainability was not addressed by the report nor were the ongoing complaints regarding the ongoing financial cost of maintaining the model. At a macro level, the report appears to review the operations of the JO through the prism of state government, not the Councils who are at the coalface and are funding the concept.

***For the information of Council***

**17.2 TEMORA MEMORIAL TOWN HALL - INCOME & EXPENDITURE FEBRUARY 2022****File Number:** REP22/263**Author:** Executive Assistant**Authoriser:** General Manager**Attachments:** 1. Town Hall - February 2022 [↓](#) 



Temora Shire Council

**Temora Memorial Town Hall****Income & Expenditure**

For the period ended 28th February, 2022

	Current YTD	Prior YTD
<b>Income</b>		
Facility Hire	11,417	5,973
Other Sundry Income	-	100
<b>Total Income</b>	<b>11,417</b>	<b>6,073</b>
<b>Expenditure</b>		
Utilities		
Electricity & Gas	(3,957)	(2,265)
Rates	(4,579)	(4,135)
Water	(580)	(365)
Cleaning	(7,358)	(6,999)
Maintenance	(8,911)	(7,997)
Administration		
Employee Costs	(4,042)	(4,286)
Depreciation	(52,657)	(79,179)
Insurance	(21,684)	(20,557)
Organisation Support Costs	(22,876)	(34,516)
Other/Miscellaneous	(2,165)	-
<b>Total Expenditure</b>	<b>(128,809)</b>	<b>(160,299)</b>
<b>Total Town Hall Surplus/(Deficit)</b>	<b>(\$ 117,392)</b>	<b>(\$ 154,226)</b>
Internal Hire/Donation	2,523	2,301



**17.3 ROAD SAFETY OFFICER - ACTIVITY REPORT FEBRUARY 2022****File Number:** REP22/215**Author:** Secretary Engineering**Authoriser:** General Manager**Attachments:** 1. RSO - February 2022 [!\[\]\(e3f8612927870f2e0f9f5989e6dd3064\_img.jpg\)](#) 

**ROAD SAFETY OFFICER REPORT – TEMORA – FEBRUARY 2022****ACTIVITIES**

- Consultation with Kids and Traffic and Comms team regarding upcoming children's road safety workshop to be held at library Wednesday 9 March 2022  
**CANCELLED**
- Attended School Road Safety Information Forum
- Developing joint RSO PowerPoint presentation School Road Safety Forums being presented in March. Three forums in total, I am back up presenter and lead on creating the presentation to explain the role of RSO's in local communities.
- Visited library to confirm participation, discuss resources delivery and start of campaign.
- Meeting with Yass RSO to collaborate on RSO PowerPoint presentation
- Attended School Road safety Forum meeting to collaborate on RSO presentation with other RSO's
- Meeting with Narrandera RSO to organise a joint GLS\_HLDBSD online presentation
- Organising resources and Media Releases for Free Cuppa For The Driver campaign which runs from 1 March – 31 May
- Parkes to pick up Free Cuppa resources and meet with all RSO's involved in the fatigue campaign.
- Delivered free Cuppa resources
- Meeting Yass RSO to finalise RSO presentation for School Safety Forum
- Teams meeting with all presenters to finalise School Safety Forum presentation
- Started organising ANZAC Fatigue campaign 21 April – 27 April

**FACEBOOK POSTS**

- Free Cuppa For The Driver posts x5
- School zone video x1
- Slow down for assistance vehicles displaying flashing lights video x3
- School zones back in operation posts x2
- Operation Upright – High visibility and engagement operation by Traffic and Highway Patrol
- Bus Safety posts x3
- Seatbelt 50<sup>th</sup> anniversary post
- Everyday decisions matter video x1
- Check for motorcyclists posts x2
- Junee Kids and Traffic early childhood road safety workshop post
- Australian Road Safety Foundation stay safe on our road and footpath network video
- Australian Road Safety Foundation Bus Safety week video
- Be Bus Aware videos x4
- Check if your e-bike is legal post x2
- Updated cover photo with Be Bus Aware.
- Seatbelt safety post x2

- Seatbelt safety video
- Take care around buses post
- Rural bus stop safety post
- Slow down to 40km/h when bus lights flashing video
- NSW SES reminder to never drive through floodwaters post x2
- Be Bus Aware post x1
- Test your knowledge with our Bus Safety Quiz

### **NARRABURRA NEWSLETTER:**

- Speed article

### **TEMORA INDEPENDENT:**

- Free Cuppa For The Driver Businesses participating media release - Advocate

**17.4 WORKS REPORT - FEBRUARY 2022**

**File Number:** REP22/295  
**Author:** Secretary Engineering  
**Authoriser:** General Manager  
**Attachments:** Nil

**MAIN ROADS**

- MR57 Goldfields Way - inspection & routine maintenance
- MR84 Burley Griffin Way - inspection & routine maintenance
- MR57 Goldfields Way Heavy Patching
- MR84 Burley Griffin Way and MR57 Goldfields Way Bitumen Resealing
- MR398 Mary Gilmore Way bridge size culvert construction Segment 330 (Near Chellington Rd)
- *Finishing works being bitumen seal, guardrail installation, linemarking and signage*

**LOCAL ROADS**

- Emergency Flood repairs
  - Trevaskis Lane
  - Quades Lane
  - Slingers Road
  - Wests Road
  - Schmidts Road
  - Pringles Road
  - Back Mimosa Road
- Roadside Shoulder Slashing – Various Rural Roads
- Old Cootamundra Road shoulder widening segment 7 – Remaining culvert works
- General Maintenance
  - Rees Lane
  - Moroneys Lane Drainage Maintenance

**URBAN TEMORA & ARIAH PARK**

- K&G Maintenance
- Clean-up of O'Shannesys Dam site and adjustment to Dam overflow
- Drainage maintenance works Harrison St and Arianh St at Arianh Park
- Seniors Bulky Waste Collection
- Tree removals as per council actions
- Town street maintenance patching
- Airport Upgrade Works, including bitumen sealing of Taxiways and reconstruction works on runway 18/36
- Airport Slashing and Spraying
- Lucas Street/Fisher St Drainage Maintenance
- Replacement of stairs at Nixon Park Rugby League Ground
- Removal of old Cricket Nets at Nixon Park



- Parks, Gardens and Sporting Fields General Maintenance
- Cemetery plinth new row at Temora Lawn Cemetery
- Fencing of new Dam corner of Old Cootamundra Rd/Gardner St

**WORKS PLANNED FOR NEXT MONTH – NOVEMBER 2021**

- MR57 Goldfields Way “Bulls Plain” BAR Turning Lane extension at Maitlands Lane
- MR57 Goldfields Way Pipe Culvert Replacements Segments 180 and 690
- Drainage maintenance works Arianh St and a small section of Davidson St at Arianh Park
- Drainage maintenance works Mansfield Road, Temora (Between Leary Place and Back Mimosa Rd)
- Tara Bectric Road shoulder widening Segment 4 & 5
- Old Cootamundra Road shoulder widening segment 7 – Bitumen Sealing
- Matthews Street upgrade to bitumen seal
- Back Mimosa Road Gravel Resheet
- Back Mimosa Road Pipe Culvert
- Rees Lane Gravel Resheet
- Removal of Trees at Temora Recreation Ground for new Cricket Nets
- Kerb and Gutter Maintenance – Various Streets
- Linemarking of Bitumen Resealing works MR57 Goldfields Way and MR84 Burley Griffin Way
- Intersection Lighting Design for MR84 Burley Griffin Way / MR398 Mary Gilmore Way Intersection upgrade at Arianh Park
- Back Arianh Park Road, Arianh Park Kerb and Gutter plus road reconstruction
- Little Coolamon St, Arianh Park Upgrade to bitumen seal
- Harmon St, Arianh Park Upgrade to bitumen Seal

***Report by Mick Mannion***

**17.5 BUILDING APPROVALS - FEBRUARY 2022**

**File Number:** REP22/296  
**Author:** Environmental Secretary  
**Authoriser:** General Manager  
**Attachments:** Nil

**BUILDING APPROVALS – FEBRUARY 2022**

- ✓ DA/CC 5/2022 – Lot 1; DP 330208; 132 Polaris Street, Temora – Subdivision & Construction of 5 Units
- ✓ DA/CC 6/2022 – Lot 2; DP 1195195; 94 Airport Street, Temora – Alterations & Additions to Dwelling
- ✓ DA/CC 8/2022 – Lot 3; DP 1236963; 87 Mansfield Road, Temora – Steel Framed Shed
- ✓ DA 10/2022 – Lot 24; DP 751424, Lot 7; DP 1259226; 586 Sebastopol Road, Sebastopol – Subdivision
- ✓ DA 11/2022 – Lot 36 & 37; DP 1047946; 7802 & 7806 Milvale Road, Temora – Subdivision

**17.6 REGULATORY CONTROL - FEBRUARY 2022****File Number:** REP22/299**Author:** Environmental Secretary**Authoriser:** General Manager**Attachments:** Nil


Item	Inspection/ Incidents (Number)	Orders Issued Y/N	Penalty Infringement Y/N	Notes
Illegal Parking - Check	9	No	No	4 x Checked – All Good 1 x Car waiting for NRMA 2 x Warning Issued 1 x Car/Van moved on 1 x Car removed
Scooters & Bikes	3	No	No	1 x Schools - No Issues 1 x Monitor Vandalism at TW Park 1 x Main St – No issues
School Zones	45	No	No	45 x No Issues
Noise	5	No	No	1 x Rooster – Monitor 1 x Dog Barking – Monitor 1 x Complaint for Noisy Bird – Monitor 1 x Neighbour Dispute – Monitor 1 x Update Dog Barking Issue
Air Quality		No	No	
Illegal Dumping/Littering	8	No	No	1 x Stray Kittens 1 x Chairs & Table – Rifle Range Rd 1 x Monitor Ingalba Rest Stop 1 x Issue property – Cleaned 1 x Trolley full of Rubbish – Lane behind Shamrock Hotel 1 x Monitor Thornes Lane 2 x Monitor Mary Gilmore Way Truck Stop
Overgrown/Untidy Blocks	9	No	No	2 x Letters Sent 4 x Monitor 1 x Being attended to 2 x Completed
Lake Walking Track – leashed animals	43	No	No	43 x Checked, No Issues.
Animal Welfare	19	No	No	1 x Flea Treatment for dogs at pound 1 x Welfare check 2 x Missing Dog – Monitor

				1 x Surrendered Dog – Rescue to Pick up 2 x Litter of Kittens picked up 2 x No Issues 3 x Dogs to Rescue 4 x Kittens to Rescue 1 x Report concern for dogs to RSPCA 1 x Monitor cats in Aurora St 1 x Cat to Rescue
Dangerous Dogs	7	No	No	1 x Monitor 1 x Dog Euthanised – Bit Ranger again 4 x Dogs reported roaming – Nothing found 1 x Dog found and owner contacted
Impounded	7	No	No	2 x Dog – To Rescue 1 x Dog – Police Contacted 1 x Dog - Pound 1 x Cat – No Chip/Impounded 2 x Kittens - Rescue
Noise Animals	4	No	No	4 x Monitor
Nuisance Animals / Trapping	52	No	No	4 x Bird Control at Airport 1 x Possum Trap 1 x Bird – Monitor 1 x Kittens at Royal Hotel 3 x Cat Trap 1 x Fox Baits 41 x Birds removed from Dentist/Butcher on Hoskins St
Dead Animal Removal	4	No	No	1 x Pound Sprayed for spiders 1 x Cat on Grey St – Hit by Car 1 x Cat on Vesper St 1 x Kangaroo on Old Coota Rd
Keeping of Horses in Residential Areas	2	No	No	2 x Monitor
Main Street Sign Approvals Inspections	2	No	No	1 x Coffee Shop attended – Footpath/Seating Check – Angry Owner 1 x Coffee Shop attended – Footpath/Seating Check – Good/Monitor
Rural Stock Incidents	4	No	No	4 x No Issues
Fruit Fly		No	No	



Euthanised	12	No	No	12 x Kittens – by Vets
Other	36	No	No	28 x Pound Clean/Feed 2 x Teal St Gate Locked 1 x Rehome Dog 4 x Monitor Parking Bays, Showground, Airport, Parks 1 x Rescue Pick up Animals

***Report by Ross Gillard***

**17.7 CASH & INVESTMENTS FOR PERIOD ENDED 28 FEBRUARY 2022****File Number:** REP22/290**Author:** Executive Assistant**Authoriser:** General Manager**Attachments:** 1. Cash & Investments February 2022 [!\[\]\(a870788d6ed9b8fd294b7654a8c8526b\_img.jpg\)](#) 




## Temora Shire Council

## Cash &amp; Investments

For the period ended 28th February, 2022

	Original Budget 2021/22	Revised Budget 2021/22	Actual YTD Figures
<b>Externally Restricted</b>			
Sewerage Services	2,487,653	2,756,803	2,722,503
Domestic Waste Management	827,139	990,796	1,063,258
Stormwater Drainage Flood Studies & Construction Programs	117,426	212,587	183,121
S94 Contributions	181,856	181,856	228,979
Unspent Restricted Grants	448,310	0	279,327
Pinnacle Externally Restricted	1,451,640	1,451,640	1,230,666
<b>Total Externally Restricted</b>	<b>5,514,024</b>	<b>5,593,682</b>	<b>5,707,854</b>
<b>Internally Restricted</b>			
Pinnacle Internally Restricted	2,296,340	2,361,502	2,644,043
Other Waste Management	441,980	513,658	598,695
Leave Reserves	1,767,068	1,767,068	1,767,068
Roads Reserve	500,000	500,000	500,000
Local Roads	770,073	662,730	707,278
FAGS Received in Advance	1,270,394	0	0
Industrial Development	338,162	338,162	338,162
Plant & Vehicle	449,058	0	181,575
Izumizaki Donation	2,152	2,152	2,152
Gravel Royalty	557,387	564,562	558,532
Ariah Park Tip Fee Contributions	6,507	9,659	8,259
Medical Complex Development	30,488	20,007	22,531
Infrastructure	1,069,469	1,019,469	994,303
Infrastructure - Airpark Estate	217,359	217,359	209,202
Digital Two Way Radio Upgrade	65,000	65,000	65,000
Computer Upgrade	102,625	102,625	203,630
Sports Council Requirements	58,566	48,566	58,566
Youth Donations	23,141	23,141	24,731
Revotes	183,713	183,713	698,296
Airside Maintenance	103,760	103,760	94,647
Temora Agricultural Innovation Centre Maintenance Reserve	0	20,000	14,396
<b>Total Internally Restricted</b>	<b>10,253,242</b>	<b>8,523,133</b>	<b>9,691,067</b>
<b>Total Restricted Reserves</b>	<b>\$ 15,767,266</b>	<b>\$ 14,116,815</b>	<b>15,398,922</b>
<b>Cash &amp; Investments</b>			
Westpac Cheque Account			817,200
Macquarie Bank DEFT Account			35,990
AMP Business Saver Account			555,120
AMP Notice Account			809,398
Macquarie Bank Cash Management Accelerator Account			500,794
Westpac Cash Reserve			1,783
Term Deposits held with:			
Bank of Queensland			2,001,221
National Australia Bank			7,116,824
Commonwealth Bank of Australia			0
AMP Bank			504,364
Macquarie Bank			1,514,113
Westpac Bank			500,000
Northern Territory Treasury Bonds			1,000,000
<b>Total Cash &amp; Investments</b>	<b>\$ 15,767,266</b>	<b>\$ 14,116,815</b>	<b>15,356,808</b>
<b>Less Funds required for operational purposes</b>			<b>(1,000,000)</b>
<b>Cash &amp; Investments Available for Reserves</b>	<b>15,767,266</b>	<b>14,116,815</b>	<b>14,356,808</b>
<b>Funding Deficit</b>			<b>(1,042,114)</b>

I certify that the investments have been made in accordance with the Act, the Regulations and Council's actual Investment Policy.

  
Elizabeth Smith



## Temora Shire Council

## Cash &amp; Investments

For the period ended 28th February, 2022

Institution	Type	Date Lodged	Rate	Term	Maturity Date	Amount Invested	Institution Total
<b>Cash Held</b>							
Westpac Bank	Cheque account		0.00%			817,200.22	
Westpac Bank	Cash Reserve		0.01%			1,782.89	818,983.11
Macquarie Bank	DEFT Account		0.00%			35,990.48	
Macquarie Bank	Cash Management Accelerator Account		0.40%			500,794.11	536,784.59
AMP Bank	Business Saver		0.50%			555,120.48	
AMP Bank	31 Day Notice Account		0.55%			809,397.95	1,364,518.43
						<b>Total Cash Held</b>	<b>2,720,286.13</b>
<b>Investments Held</b>							
Bank of Queensland	Term Deposit	6/04/17	3.60%	5yrs	6/04/22	500,000.00	
Bank of Queensland	Term Deposit	22/06/18	3.55%	5yrs	22/06/23	500,000.00	
Bank of Queensland	Term Deposit	21/06/19	2.35%	5yrs	16/06/24	500,000.00	
Bank of Queensland	Term Deposit	30/06/21	0.40%	245 days	2/03/22	501,220.55	2,001,220.55
National Australia Bank	Term Deposit	17/12/21	0.69%	367 days	19/12/22	500,000.00	
National Australia Bank	Term Deposit	22/09/21	0.32%	301 days	20/07/22	506,444.57	
National Australia Bank	Term Deposit	3/11/21	0.45%	287 days	17/08/22	543,351.13	
National Australia Bank	Term Deposit	19/01/22	0.71%	365 days	19/01/23	513,473.03	
National Australia Bank	Term Deposit	8/09/21	0.80%	1097 days	9/09/24	504,415.11	
National Australia Bank	Term Deposit	2/12/21	0.55%	365 days	2/12/22	505,090.69	
National Australia Bank	Term Deposit	11/08/21	0.31%	280 days	18/05/22	504,069.59	
National Australia Bank	Term Deposit	1/06/21	0.35%	365 days	1/06/22	505,000.00	
National Australia Bank	Term Deposit	27/01/21	1.30%	1461 days	20/10/25	504,622.90	
National Australia Bank	Term Deposit	24/03/21	0.34%	365 days	24/03/22	527,819.51	
National Australia Bank	Term Deposit	6/10/21	0.30%	252 days	15/06/22	502,027.40	
National Australia Bank	Term Deposit	24/03/21	0.34%	365 days	24/03/22	500,509.59	
National Australia Bank	Term Deposit	17/12/21	0.61%	271 days	14/09/22	500,000.00	
National Australia Bank	Term Deposit	6/01/22	0.63%	279 days	12/10/22	500,000.00	7,116,823.52
AMP Bank	Term Deposit	2/12/21	0.70%	91 days	3/03/22	504,364.38	504,364.38
Macquarie Bank	Term Deposit	21/04/21	0.40%	365 days	21/04/22	506,193.55	
Macquarie Bank	Term Deposit	16/02/22	0.65%	196 days	31/08/22	506,692.41	
Macquarie Bank	Term Deposit	2/02/22	0.45%	91 days	4/05/22	501,227.40	1,514,113.36
Westpac Bank	Term Deposit	27/08/21	0.31%	367 days	27/08/22	500,000.00	500,000.00
Northern Territory Treasury	Treasury Bonds	24/03/21	0.80%	1178	15/06/24	500,000.00	
Northern Territory Treasury	Treasury Bonds	31/05/21	1.30%	1841	15/06/26	500,000.00	1,000,000.00
						<b>12,636,521.81</b>	<b>12,636,521.81</b>
<b>Total Cash &amp; Investments</b>							<b>15,356,807.94</b>

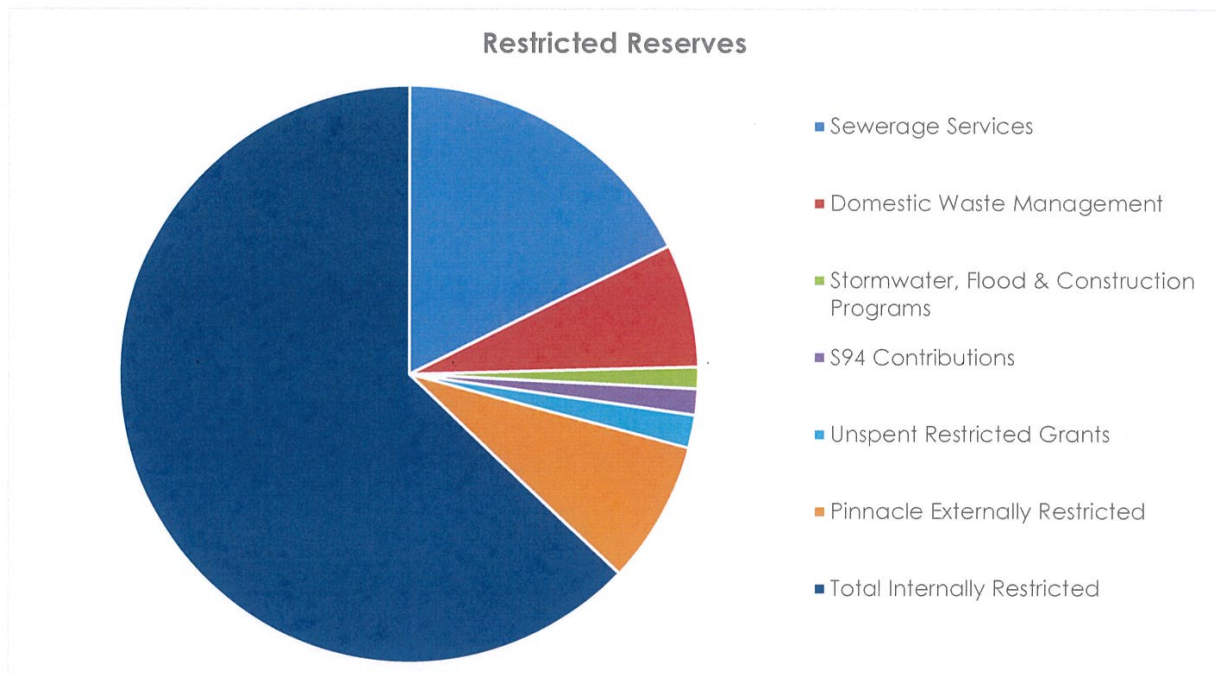




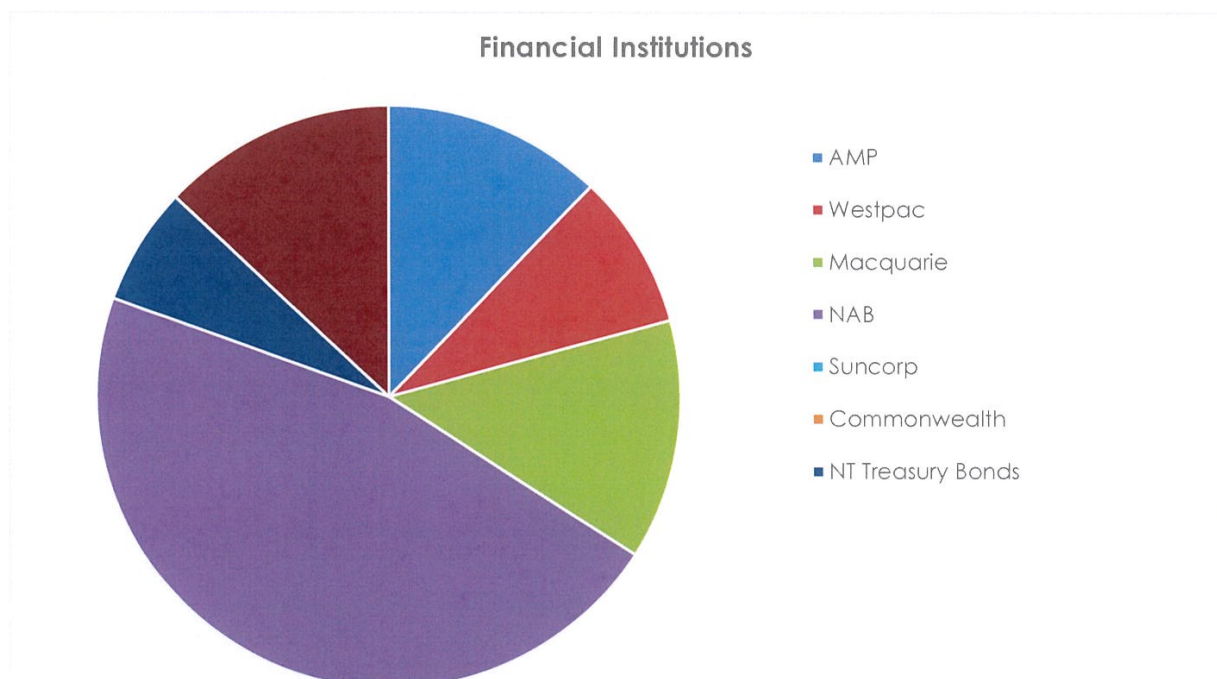
Temora Shire Council

**Cash & Investments**

For the period ended 28th February, 2022



Graph One - Proportion of reserves externally restriction compared to proportion of reserves internally restricted - with externally restricted reserves divided into purpose.



Graph Two - Proportion of restricted reserves held with each financial institution.

**17.8 RATES REPORT - FEBRUARY 2022****File Number:** REP22/266**Author:** Executive Assistant**Authoriser:** General Manager

**Attachments:**

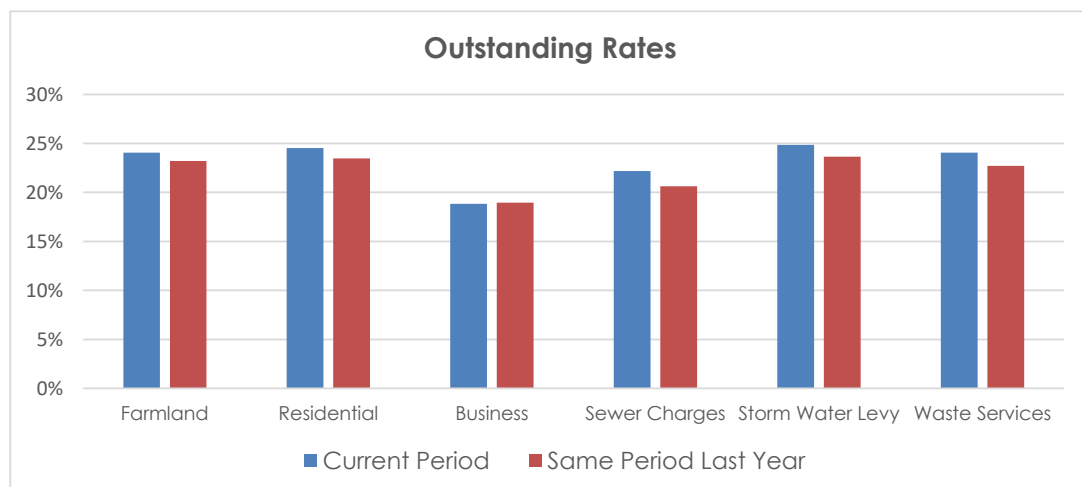
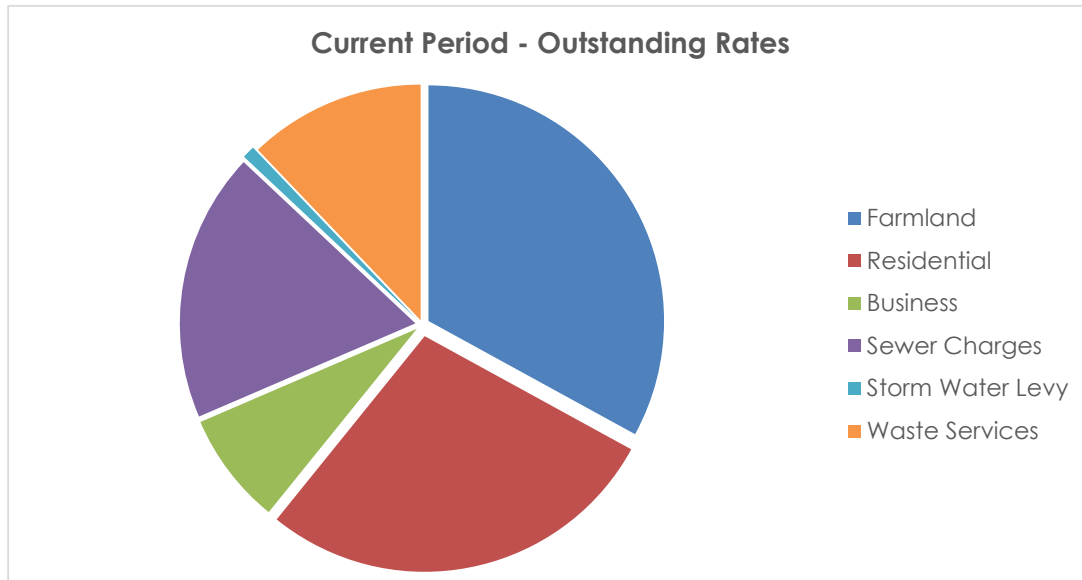
1. Rates Collection - February 2022 [!\[\]\(a870788d6ed9b8fd294b7654a8c8526b\_img.jpg\) !\[\]\(18065afa4ef6662bca9f3f6088f7de30\_img.jpg\)](#)
2. Rates Collection Chart - February 2022 [!\[\]\(b985170eefb48b9b3ef593e79310e8f5\_img.jpg\) !\[\]\(65defa7fe6c24be84c2514c965593962\_img.jpg\)](#)



# Temora Shire Council Rates Collections

For the period ended 28 February, 2022

General Rates Category	Total Rates Levied (Incl Arrears)	Pension Rebates	Payments	Same Period last year		
				Rates Outstanding \$	Rates Outstanding %	Rates Outstanding %
<b>Farmland</b>						
Residential Temora - Occupied	2,007,716.69	(3,659.63)	(1,521,687.59)	482,369.47	24%	23%
Residential Temora - Vacant	1,377,137.05	(79,142.75)	(975,837.97)	322,156.33	25%	24%
Residential - Aftah Park	78,030.63	(43.44)	(63,531.57)	14,455.62	19%	23%
Residential - Springdale	86,015.25	(6,660.64)	(55,156.67)	24,197.94	30%	31%
Rural Residential	11,664.03	(986.87)	(7,490.35)	3,186.81	30%	28%
Residential - Temora Aviation	160,258.47	(10,077.86)	(116,988.76)	33,191.85	22%	19%
Business Temora - Hoskins Street	45,222.11	(566.72)	(34,636.10)	10,019.29	22%	16%
Business Temora - Town	263,075.00		(207,470.70)	55,604.30	21%	20%
Business Temora - Aviation	277,299.77		(229,225.07)	48,074.70	17%	18%
Business - Aftah Park	27,320.74		(23,268.55)	4,052.19	15%	16%
Business - Other	21,650.48		(17,327.10)	4,323.38	20%	32%
<b>Services</b>	9,670.30		(8,863.46)	806.84	8%	2%
Residential Sewer Charges	1,065,043.59		(775,929.10)	250,672.55	24%	23%
Non-Residential Sewer Access & Usage Charges	191,584.99	(38,441.94)	(172,123.39)	19,461.60	10%	7%
Storm Water Levy	51,023.19		(38,343.47)	12,679.72	25%	24%
Domestic & Rural Waste Services	640,571.39	(39,221.92)	(449,416.82)	151,932.65	25%	24%
Trade Waste Services	136,023.99		(110,436.03)	25,587.96	19%	19%
Overpayments	(108,162.16)		69,320.32	(38,841.84)		
Legal charges	17,134.48		(6,405.00)	10,729.48		
<b>Total</b>	<b>6,358,279.99</b>	<b>(178,801.77)</b>	<b>(4,744,817.38)</b>	<b>1,434,660.84</b>	<b>23%</b>	<b>22%</b>





**17.9 TOWN HALL THEATRE - OPERATING RESULTS FEBRUARY 2022****File Number:** REP22/261**Author:** Executive Assistant**Authoriser:** General Manager**Attachments:** 1. Theatre - February 2022 [!\[\]\(e3f8612927870f2e0f9f5989e6dd3064\_img.jpg\)](#) 



Temora Shire Council

**Temora Town Hall Theatre****Operating Statement**

For the period ended 28th February, 2022

	Current YTD	Previous YTD
<b>Candy Bar</b>		
Income	16,087	5,792
Purchases	(6,037)	(2,086)
	10,051	3,706
<b>Admissions</b>		
Income	26,358	19,886
Audio Visual Purchases	(16,125)	(7,391)
	10,234	12,494
<b>Other Income</b>		
Facility Hire	2,973	1,812
Sale of Advertising	545	818
Donations	-	225
Event Catering	-	617
	3,518	3,472
<b>Other Costs</b>		
Advertising	(434)	(834)
Bank Fees	(833)	(895)
Building Maintenance	-	(357)
Cleaning	(2,954)	(2,103)
Computer Costs	(2,849)	(1,770)
Event Catering Expenses	-	(98)
Freight	(149)	(36)
General Maintenance	-	(128)
Insurance	(5,706)	(5,352)
Insurance Claims (Expenses to be reimbursed)	-	(18,430)
Materials Purchased	(666)	(1,060)
Rates & Electricity	(4,451)	(3,787)
Employee Costs	(21,359)	(18,693)
Sundry Expenses	71	19
Telephone & Internet	(925)	(656)
Volunteer Support	(569)	-
Depreciation	(1,465)	(2,198)
	(42,289)	(56,378)
<b>Total Cinema Surplus/(Deficit)</b>	<b>(\$ 18,487)</b>	<b>(\$ 36,706)</b>
Internal Hire/Donation	-	-

**17.10 FRIENDS OF THE TEMORA SHIRE CEMETERY MINUTES HELD DECEMBER 2021****File Number:** REP22/272**Author:** Executive Assistant**Authoriser:** General Manager**Attachments:** 1. Friends of the Cemetery - December 2021 [!\[\]\(cbe2492b119e39e02a1dab2af4a4b296\_img.jpg\)](#) 

## FRIENDS OF THE TEMORA SHIRE CEMETERIES

(Incorporated with the Temora Shire Council)

.....

Ian Preston (Group Pres) 32 Gallipoli St Temora NSW 2666 Ph. 0428 729 410 Email us at: temshire@temora.nsw.gov.au	Pat Taylor (Hon Sec) 22 Lawson Rd Temora 2666 Merryl Graham (Hon Treas.) PO Box 251 Temora 2666	Temora Shire Council PO Box 262 Temora NSW 2666 Ph. 02 6980 1100
---	--	---

- be sure to direct it for our attention.

-----

The next meeting has been set down for:-

**WHEN: Monday March 7, 2022**

**TIME: 10.00am**

**WHERE: Temora Shire Council Chambers**

### AGENDA:

1. Apologies and attendance
2. Confirmation of previous minutes
3. Treasurer's report
4. Correspondence
5. General Business, including
  - Pine Trees
  - Chinese Memorial Commemoration Ceremony
  - Street Stall 12 May 2022
  - Seat at Lawn Cemetery
  - Petrol Garden Tools
6. Information Exchange
7. Date of next meeting

Looking forward to seeing you there.

Pat Taylor  
 Secretary  
 Friends of the Temora Shire Cemeteries

**SOCIAL DISTANCING RULES WILL APPLY**

.....

### Minutes of the Friends of the Temora Shire Cemeteries Meeting

#### Monday 6 December 2021 at Temora Town Hall Supper Room

**Meeting Opened:** 11.35am.

**Attendance:** Ian Preston, Rick and Pat Taylor, Max Oliver, Bruce Firman, Harold and Ruth Fritsch, Betty Brabin, Barb Harmer, Merryl Graham, Mavis Cassidy, Wilma and Ken McCubbin, Kris Dunstan and Belinda Bushell.

**Apologies:** Sally Hurst, Leonie Weir, Robyn Lewis, Pam Buerckner, Toots Noack, Darryl Sutherland, Keith Cassidy. Accepted.

**Minutes:** Minutes of the previous meeting were read by Pat. The minutes were moved by Kris Cassidy, 2<sup>nd</sup> Bruce Firman. Carried

**Business Arising:** Relevant matters to be discussed in General Business.

**Treasurer's Report:** Financial report by Merryl Graham indicated a credit balance of \$19229.85. Merryl moved her report be accepted, seconded Ian Preston and Carried.

Moved by Merryl that our IBD account of \$7395.22 be rolled over to account with best interest+96.

**Correspondence:**

**Outward:**

- Thank you letter to BFB and Robert Ferguson for their donation of chemicals for our spraying program.
- Letter to Robert Costello, President of Temora R.S.L Sub Branch, thanking them for their donation to assist with costs regarding refurbishing two veteran headstones – Mr Hopetown and Mr Cullen.
- Email to Phoenix Foundry and Perpetual Plaques re Plaques for Chinese Memorial.
- Thank you letters to Bruce Firman and Bevan Reid for construction of the Colorbond fence and their joint donation towards plants and irrigation.
- Thank you letter to Janice Reardon for donation of artificial flowers for the Old Monumental Cemetery.

**Inward:**

- Letter from Robert Costello and members of Temora R.S.L. Sub Branch with a donation and thanking our members for their efforts in maintaining the upkeep of Service personnel burial sites and also for the supply and installation of a Memorial Wall Plaque for Private James Lee.
- Letter from Temora Shire Heritage Committee, our \$1000.00 grant application for the Chinese Memorial was successful.
- Quotes received from Perpetual Plaques Australia and Phoenix Foundry.

Correspondence moved by Betty to be accepted. 2nd Kris. Carried.

**General Business:**

1. NEW MONUMENTAL CEMETERY: Colorbond fence and landscaping complete. Drainage still a concern at eastern end. Ian will follow up with Alex Dahlenburg at Temora Shire Council.
2. CHINESE CEMETERY: Merryl gave an update. Stone sculptor has been, and the rock has been placed into position. The plaques are yet to arrive and be installed. Merryl suggested media coverage for the opening. Discussion followed regarding guests for the opening ceremony, Chinese protocol and the date. Belinda suggested Chinese New Year, other suggestions were invitations to Probus and Temora Heritage Committee. Merryl will follow up and liaise with Kony Kang (Feng Shui Master) for ideas and protocols.
3. STREET STALL: Friday 13 May 2022. Pasty to book van.
4. INFORMATION EXCHANGE: Belinda informed the meeting that she continues to clean the bronze plaques in the lawn cemetery. Anyone who is interested may contact her.

Kris informed the meeting that restoration work on Rows G-H and I-J in the Lawn Cemetery will commence next year.

**Next Meeting:** Monday 7 March 2022 commencing at 10.00am at Supper Room, Town Hall.

In closing, President Ian wished everyone a Merry Christmas, good health and a prosperous New Year.

Meeting Closed 12.04pm

Christmas party proceeded the meeting.



**17.11    ARIAH PARK MARY GILMORE FESTIVAL MINUTES HELD 1 FEBRUARY 2022****File Number:**        REP22/174**Author:**             Executive Assistant**Authoriser:**        General Manager**Attachments:**      1.    Arian Park Mary Gilmore Festival Minutes [↓](#) 

Ariah Park Mary Gilmore festival committee

A Section 355 Committee Of The Temora Shire Council

Minutes From meeting held 1/2/2022

Meeting Opened by president Chris Mutton

Present - Nigel Judd, Margaret Speirs, Allen Penfold, Robyn Wall, Bruce Ryan, Sandy Koch, Patty Vearing, Julie Colwill

Apologies Sandy Koch, Lorraine Coupe

**Minutes Of Meeting**

Read by Robyn Wall

**Moved Robyn** Seconded – Julie  
**Minutes be Accepted Passed**

**Treasures Report**

Opening Balance \$7207.32

**Inward**

Nil

**income \$7207.32**

**Expenditures**

R Wall -Christmas party expenses \$140.35

Re invested SWCU term deposit \$16000.00

**Expenditures**

**Outwards 16,140.35**

Closing balance \$7,066.97

Term deposit invested for 9 months

Moved –M Speirs Seconded Bruce

**Correspondence**

Letter from Council letting us know Cr Judd is our Rep

nil

**Out ward**

letter for Bunnings BBQ attended

phone calls to Chris re meeting and get together attended

money returned to fixed deposit attended

**Business Arising:**

1 plan for 2022 festival attended (same on back of 2022 flyer) same approved by all committee

2 camping rules to be handed out when booking in at grounds moved Robyn Sec Allen passed

3 meeting to be held in Feb

4 camp fees are \$80 this includes all shows a fee of \$5 a night for power to be added if need power moved Bruce sec Patty

5 Day gate fee \$30.00 per person

6 a motion was passed that other food providers be asked if they were interested in supplying food as well as our present providers a letter to present providers regarding same will be needed moved Margaret seconded Nigel (motion passed)

7 show trust to be contacted re grounds letter to be written to S Cooke re opening festival

**Outcome**

Letter to be sent to 6 people re catering

Fees and camping price added to new flyer

Letter or e/mail to be attended to Show trust

Find out fees for toilet hire

Ask Ms Cooke re opening festival

Someone to look into grant for 1 off show at Bectric Hall

**Discussions**

Program for 2022

Meeting closed 9.10 pm

Robyn o find out secretary of B&S committee

**17.12 TOWN HALL THEATRE MINUTES HELD OCTOBER 2021****File Number:** REP22/176**Author:** Executive Assistant**Authoriser:** General Manager**Attachments:** 1. Minutes October 2021  



# TEMORA SHIRE COUNCIL

*-THEATRE MANAGEMENT COMMITTEE-*

---

~Minutes of the General Meeting~  
 Held on Wednesday, 20 October 2021 at 5.30PM  
 Venue: Temora Town Hall Foyer

---

## Present

John Firman, Andrew Lukasiak, Kris Dunstan, Leanne Nixon,  
 Peter McIntyre, Trevor Player, Guy Piltz, Susan Jeri, Gina Tkacz, Sue James.

## Apologies

Andy Reinhold, Jan Gilchrist.

## Correspondence

## Nov/Dec program

November  
 ? *Last Duel, Ainbo, Amazon Princess, Ron's Gone Wrong, The Power of the Dog,*  
 December  
*Time to Die, A Boy Called Christmas, Boss Baby, Encanto,*  
 January  
*On the Rails, Cry Macho, Dune, Sin 2,*  
 Guy has sent out the selection sheet for the committee's input.

## Im Club update

? *Eye of the Storm* was enjoyed more than expected by a happy crew on the 14th of October.

Excitation check went well with Sue James acting as door bitch.

*See Billboards*, the film we missed because of lockdown, will show on the 9th of September because of issues to do with copyright and *Citizen Kane*.





Three Billboards Outside Ebbing Missouri Blu Ray stars multi award winner for this role Frances McDormand, Peter Dinklage, Abbie Cornish, Woody Harrelson and Sam Rockwell.

Three Billboards Outside Ebbing Missouri Blu Ray is set months having passed without a culprit in her daughter's murder case. Mildred Hayes makes a bold move, painting three signs leading into her town with a controversial message directed at William Willoughby, the town's revered chief of police. When his second-in-command Officer Dixon, an immature mother's boy with a penchant for violence, gets involved, the battle between Mildred and Ebbing's law enforcement is only exacerbated.

## **nemalive update**

As a special event, *Cliff Richard live from the Royal Albert Hall* will not sell. This was the outcome of a short discussion. However, *Nutcracker Live from Sydney Harbour* was considered more likely to be popular and Beth will ring her usual contact to discuss any issues.

Force films is a new distributor. Guy reported that Denise Clements mentioned it to him. He mentioned it as an option for future fundraising Possibilities and will look into it in the future.

## **igital delivery of Films update**

No installation has occurred and now the theatre is connected. In the future, the distributor which distributes via the internet, will send out their unit to receive those films soon.

## **choc Top Update**

la will supply choc tops. Thanks, we're given to Trevor for organising them.

## **accination Rules**

Each customer must sign in and show evidence of double vaccination. No dramas have been experienced so far.

## **Meeting Time**

Meeting time change was proposed to 6pm. Moved Guy, seconded Beth.  
ARRIED

## **GENERAL BUSINESS**

Other Issues were raised by Trevor. He said there had been an issue with young customers texting during the film with young ushers on duty. The committee reinforced the message that the supervisor is there to support young ushers and that they should come out of the theatre and speak to the supervisor if there is any problem.

## **financial report (N/A this Meeting)**

Meeting closed 6.15 pm. Beth thanked Guy.

**17.13 TOWN HALL THEATRE MINUTES HELD NOVEMBER 2021****File Number:** REP22/178**Author:** Executive Assistant**Authoriser:** General Manager**Attachments:** 1. Minutes November 2021 [↓](#) 



# TEMORA SHIRE COUNCIL

*-THEATRE MANAGEMENT COMMITTEE-*

---

~Minutes of the General Meeting~  
 Held on Wednesday, 17 November 2021 at 6.00PM  
 Venue: Temora Town Hall Foyer

---

## Present

Guy Piltz, Kris Dunstan, Sue James, Susan Jeri, Trevor Player, Gina Tkacz, Leanne Nixon,

## Apologies

Andy Reinhold, Beth Firman,

## Correspondence

Temora Live are offering a film with Bill Murray called 'New Worlds'.  
 This will investigate its suitability for the men's group  
 A Force contacted Guy with some more information about what they offer, mainly documentaries.

## Nov/Jan program

*Boy Called Christmas, A Time to Die, Encanto, Boss Baby, Dune, Spider-Man, Ghost Busters, Sing 2, West Side Side Story,*

## February

possibilities so far: *Queen Bees, Jackass, Death on the Nile*

## Men's Club update

Last meeting was very happy and successful. Next meeting will be on the 1st December.

## Men's Choir



om acclaimed director Francois Girard (The Red Violin) comes the inspirational story of a rebellious kid with a remarkable gift who is challenged by a demanding teacher to make the most unlikely of dreams come true. A stellar ensemble - including two-time Oscar-winner Dustin Hoffman, Oscar-winner Kathy Bates, two-time Emmy winner Diezelle Izquierdo, three-time Oscar-nominee Debra Winger, Josh Lucas (A Beautiful Mind) and Kevin McHale (Glee) - headline a cast that also introduces an exciting group of newcomers as the young singers who battle each other as they lead their boychoir to the competitive heights.

### **Leanne and Discover update**

Leanne have been received before the latest lockdown and  
 Leanne in the last two months.

### **Local Top Update**

Leanne has been dealing with the Bulla supplier and the credit application will take time to process but it is all progressing well.

### **Christmas Party?**

Leanne will have a small get together on the 12 th December at 7pm. Leanne will organise catering, Kris will ask for invitations to be sent out by email and organise drinks.  
 Moved Trevor, seconded Leanne PASSED

### **Number of sessions**

In response to feedback on the website and after some discussions of the pressure of Covid on attendance and volunteers, it was moved that the Friday night session be canceled until January and the Saturday screening moved to an earlier time slot at 7.30pm.  
 Communication with the customers will be important. Moved Kris, seconded Leanne. PASSED.

### **Vaccination Rules/Venue Capacity**

### **Wi-Fi and Phone**

Full capacity may now be used but customers must be double vaccinated. Checking is proceeding well.

Wi-Fi is on, but no phone yet.  
 Leanne volunteered to make sure the public is well informed of all charges via Facebook.

### **Defibrillator**

A defibrillator was referred to the supplier as it has been making unexplained noise, currently we have a loaner. Leanne will check on the progress.

Box gutters have again caused a leak. Mick Reardon will fix a valve to stop back flow because the design of box gutters leaves them vulnerable to flow back in an extreme downpour.

The committee resolved to send a letter to council outlining the impact of the change of format of council newsletter. Feedback from the informal survey indicated that people were finding it harder to get information.  
 Moved Trevor, seconded Susan. PASSED

**GENERAL BUSINESS**

Financial report tabled.

It is reported that he was looking into getting a regular biennial check of the theatre air conditioning. He has found several tradesmen who can guarantee the job.

He also mentioned that Kate Slapp was producing an advertisement promoting Temora as a day destination. The theatre could be mentioned in that.

Meeting finished 6.45.



**17.14 TOWN HALL THEATRE MINUTES HELD DECEMBER 2021****File Number:** REP22/180**Author:** Executive Assistant**Authoriser:** General Manager**Attachments:** 1. Minutes December 2021 [↓](#) 



TOWN HALL  
— THEATRE —

# TEMORA SHIRE COUNCIL

-THEATRE MANAGEMENT COMMITTEE-

## ~Minutes of the General Meeting~

Held on Wednesday, 15 December 2021 at 6.00PM

Venue: Temora Town Hall Foyer

### esent

y Piltz, Kris Dunstan, Trevor Player, Beth Firman, Susan Jeri, Gina Tkacz, Andrew Lukasiak, Peter McIntyre, S  
nes.

### ologies

idy Reinhold, Leanne Nixon

### rrrespondence

l.

### n/Feb program-thoughts on times

ere was some discussion about whether to restart the Friday sessions. The decision was made to restart in Februa  
oved: Guy, seconded Kris. CARRIED.

### n/Feb program

uary

ne, Spider-Man, Ghostbusters, Sing 2, West Side Story

ssible February films

ig Richard?, Queen Bee, Spenser, Syrano, House of Gucci, Nightmare Alley, What's Love Got To Do With It?,  
erry Me, The Eyes of Tammy Fay, Around the World in Eighty Days

is pointed out that the quality of films on offer is much improved and volunteered to do a flyer and a Facebook  
npaign based on the idea of 'come back to theatre in January ' to try to stimulate attendance.

th volunteered to ring Andrew, our supplier, about shared films with a partner cinema as a way of providing mor  
iety and reducing costs. Andrew has indicated that he will be retiring soon.

### film Club update

The last film was 'Boy Choir', an uplifting film with strong themes of personal value and talent and beautiful music.

The social gathering after the film was very pleasant. Anne and Patrick Thorne brought along platters of cherries, fudge and other Christmas baking to supplement Nancy's offerings of her famous chicken sandwiches.

The next program is in January.

The Country Doctor'

in January



The Country Doctor DVD has François Cluzet from the Intouchables as Jean-Pierre, a much-loved doctor in a rural French town. He reassures and cares for his patients day and night, seven days a week. When he becomes sick himself, he keeps this a secret, but soon realises that he needs to find someone to take over his practice. A younger city doctor, Nathalie (Marianne Denicourt), is introduced as the new medic - will she adapt to this new life and take over from him, a man who thought he was irreplaceable?

A huge success in France, this new film from Thomas Lilti (Hippocrates) was warmly embraced by audiences for its generosity of spirit and gentle humour. With exceptional performances from François Cluzet and Marianne Denicourt, the Country Doctor DVD is a touching celebration of life. DVD Land

### Bringing a friend for free in April.

It was reported that a grant has been obtained by Claire Golder and asked for ideas for supporting the arts in Temora. The committee first discussed bringing a friend night at the film club and then decided to support a special event night featuring an opera from Cinema Live. The committee will discuss this further in the February meeting.

It was also decided that the Bill Murray performance from Cinema Live would not be offered. Moved: Beth, Seconded: Susan. CARRIED.

### Choc Top Update

It was reported that the choc tops were delivered on the 15th December.

Flavours of vanilla, salted caramel, choc fudge, berry, etc. have been provided at a cost of \$1.58 for which we will charge \$5.

Thank you to Guy and Trevor for their efforts in obtaining a regular supply.

### Swipe card issue

It was reported that the swipe card reader was working initially, but not now. He will continue to work on the problem.

### I-Fi/Phone/Deluxe DDU

problems are being experienced here as well. The phone is now working, but the nbn line for the ingestion of films is still not working. He expressed some frustration at getting the service up and running without issue. He will talk to Dallas.

## GENERAL BUSINESS

### Financial report

presented and discussed.

### Dine & Discover

A new round of Dine and Discover grants has begun and the theatre took \$225 in December under this program.

The meeting concluded with thanks to the volunteers and Guy and Kris' leadership as well as Beth's support for Guy during the changeover.

Next meeting: 16th February, 6pm in the theatre foyer.

**17.15 TOWN HALL THEATRE MINUTES HELD FEBRUARY 2022****File Number:** REP22/182**Author:** Executive Assistant**Authoriser:** General Manager**Attachments:** 1. Minutes December 2022 [↓](#) 





TOWN HALL  
— THEATRE —

# TEMORA SHIRE COUNCIL

-THEATRE MANAGEMENT COMMITTEE-

## ~Minutes of the General Meeting~

Held on Wednesday, 15 December 2021 at 6.00PM

Venue: Temora Town Hall Foyer

### esent

y Piltz, Kris Dunstan, Trevor Player, Beth Firman, Susan Jeri, Gina Tkacz, Andrew Lukasiak, Peter McIntyre, S  
nes.

### ologies

idy Reinhold, Leanne Nixon

### rrrespondence

l.

### n/Feb program-thoughts on times

ere was some discussion about whether to restart the Friday sessions. The decision was made to restart in Februa  
oved: Guy, seconded Kris. CARRIED.

### n/Feb program

uary

ne, Spider-Man, Ghostbusters, Sing 2, West Side Story

ssible February films

ig Richard?, Queen Bee, Spenser, Syrano, House of Gucci, Nightmare Alley, What's Love Got To Do With It?,  
rry Me, The Eyes of Tammy Fay, Around the World in Eighty Days

is pointed out that the quality of films on offer is much improved and volunteered to do a flyer and a Facebook  
npaign based on the idea of 'come back to theatre in January ' to try to stimulate attendance.

th volunteered to ring Andrew, our supplier, about shared films with a partner cinema as a way of providing mor  
iety and reducing costs. Andrew has indicated that he will be retiring soon.

### film Club update

The last film was 'Boy Choir', an uplifting film with strong themes of personal value and talent and beautiful music.

The social gathering after the film was very pleasant. Anne and Patrick Thorne brought along platters of cherries, fudge and other Christmas baking to supplement Nancy's offerings of her famous chicken sandwiches.

The next program is in January.

The Country Doctor'

in January



The Country Doctor DVD has François Cluzet from the Intouchables as Jean-Pierre, a much-loved doctor in a rural French town. He reassures and cares for his patients day and night, seven days a week. When he becomes sick himself, he keeps this a secret, but soon realises that he needs to find someone to take over his practice. A younger city doctor, Nathalie (Marianne Denicourt), is introduced as the new medic - will she adapt to this new life and take over from him, a man who thought he was irreplaceable?

A huge success in France, this new film from Thomas Lilti (Hippocrates) was warmly embraced by audiences for its generosity of spirit and gentle humour. With exceptional performances from François Cluzet and Marianne Denicourt, the Country Doctor DVD is a touching celebration of life. DVD Land

### Bringing a friend for free in April.

It was reported that a grant has been obtained by Claire Golder and asked for ideas for supporting the arts in Temora. The committee first discussed bringing a friend night at the film club and then decided to support a special event night featuring an opera from Cinema Live. The committee will discuss this further in the February meeting.

It was also decided that the Bill Murray performance from Cinema Live would not be offered. Moved: Beth, Seconded: Susan. CARRIED.

### Choc Top Update

It was reported that the choc tops were delivered on the 15th December.

Flavours of vanilla, salted caramel, choc fudge, berry, etc. have been provided at a cost of \$1.58 for which we will charge \$5.

Thank you to Guy and Trevor for their efforts in obtaining a regular supply.

### Swipe card issue

It was reported that the swipe card reader was working initially, but not now. He will continue to work on the problem.

### I-Fi/Phone/Deluxe DDU

problems are being experienced here as well. The phone is now working, but the nbn line for the ingestion of films is still not working. He expressed some frustration at getting the service up and running without issue. He will talk to Dallas.

## GENERAL BUSINESS

### Financial report

presented and discussed.

### Dine & Discover

A new round of Dine and Discover grants has begun and the theatre took \$225 in December under this program.

The meeting concluded with thanks to the volunteers and Guy and Kris' leadership as well as Beth's support for Guy during the changeover.

Next meeting: 16th February, 6pm in the theatre foyer.

**17.16    IMAGINE TEMORA MINUTES 8 FEBRUARY 2022****File Number:**        REP22/276**Author:**             Executive Assistant**Authoriser:**        General Manager**Attachments:**      1.    Imagine Temora - February 2022 [!\[\]\(c694a3ff3b077d76910920a6a1593ab4\_img.jpg\)](#) 

## Temora Shire Council - Imagine Temora Committee

Minutes of Meeting held at Temora Art Centre 8 February 2022 5.20pm

**Chairperson:** Yianni Johns

**Present:** Fran Cahill, Amanda Gay, Ken Forster, Yianni Johns, Scott Hayman, Louise Adams, Susan Jeri.

**Apologies:**

Chris Watson, Lindy Reinhold

**Minutes from previous Meeting:**

November 2021 minutes re read due to no meeting December 2021.

**True and Correct**

**Moved** – Yianni Johns

**Seconded** – Susan Jeri

**Correspondence – inward and outward:**

Christmas card from Temora Shire Council to Imagine Committee.

Letter from TSC re Art Centre name.

**Business arising from previous meeting:**

N/A

**General business/Around the Room Update:**

**Performing Arts** – Held meeting Mon 7 Feb 2022 – discussed alternate venues to the Town Hall for events, considering Young School of Music Temora premises as alternate venue. Will approach the manager of the school. They need a definite venue before making any plans to hold events. Ken Forster suggested they approach the Temora High School too.

**TADVAC** – Have moved back into the Scout Hall section of the Art Centre.

Wendy Reardon is conducting Wednesday evening art classes and Karen Walsh is conducting day classes on Wednesdays too. Thursday is general art day. Upcoming workshop – mark making with coloured pencils and charcoal.

**TSC** – New Art Centre official opening proposed for early April 2022.

Amanda (Council) has received \$15,000 in grants for over 50's workshops, these will be held every fortnight for 12 months with 12 different subjects. Printmaking, painting, millinery and more. They will be short, mid week workshops.

Upcoming workshops – Painting with Yianni Johns – 5<sup>th</sup> and 19<sup>th</sup> March

Digital Self promotion – 2<sup>nd</sup> April. Bookings and information via Council website.

Hoping Imagine Temora will have a stand at the Art Centre opening to promote and engage new members.

**Motion Arts** – Currently auditioning for short plays to be staged at the end of April.

The Great Gatsby is still on hold.



They will be performing a Valentines Concert on the 15<sup>th</sup> Feb for family and friends only.  
Monthly movie nights are still running.

Next meeting – 8<sup>th</sup> March 2022

Meeting closed 6.05pm

**17.17 SPRINGDALE COMMUNITY COMMITTEE MINUTES HELD 13 FEBRUARY 2022****File Number:** REP22/309**Author:** Executive Assistant**Authoriser:** General Manager**Attachments:** 1. Springdale Community Committee [↓](#) 

85843

---

## Springdale Community Committee

---

Meeting opened: 5:00pm

DATE: 13.02.2022

**Present:** Annie Thorne, Pat Thorne, Les Buckley, Jess Miller, Vinni Reid, Max Oliver

**Apologies:** Belinda Bushell, John Woodly

### **Minutes of previous meeting 18/07/2021**

Minutes read and accepted – Moved: Pat, seconded: Annie.

### **Business arising from minutes:**

- Max suggested a letter be sent to the General Manager to ask if there are any state or federal grants available to cover the short fall of what SCC would normally raise through annual fundraising events. The effects of Covid have caused the SCC to be unable to raise any funds, however the outgoing expenses are still the same. If there is a possibility of a grant, do we qualify for anything?
- Previous two meetings were unable to be held due to illness and Covid19 related issues.

### **Treasures report:**

- SCC agreed to leave \$9000 in Term deposit and transfer the remaining funds into the cheque account to cover ongoing costs, including power, until we are able to raise money.
  - Treasures report read and accepted. Moved: Vinni, Seconded: Pat

### **Correspondence:**

*Incoming:* NIL

*Outgoing:* NIL

**General Business:**

- Thank you to Council for the landscaping improvements around the children's playground at the rest area.
- Letter to be sent to General Manager as a reminder to have the Springdale Park areas cleaned up and mowed in time for Anzac Day.
- Pat to request \$300 - \$400 from Vietnam Vets to cover costs of the morning tea for Anzac Day
- Max suggested a letter to Brian Karlfeldt to ask for financial assistance to cover the scholarship costs. Tom Shuttleworth or Michael Sinclair to contact Mr Karlfeldt as part of their Anzac Day Ceremony duties
- Council Budget will provide annual funds to help with the SCC decreasing funds.
- Les organising a movie/games night at Springdale on the 9<sup>th</sup> April as a fundraising effort. To be confirmed.
- Jess made a suggestion to have the roadside between the bridge (Gundibindyal Creek) and the bus stop (Corner of Springdam Rd) on the main road through Springdale (Burley Griffin Way) cleared and the existing dead trees and untidiness to be replaced with 10 – 12 deciduous trees and grass covering. This will aim to improve the aesthetic appearance of the village and improve the safety of motorists who travel through Springdale and use the Burley Griffin Way and Springdam Rd intersection.
- Les raised concerns about the position of the power for the Driver Reviver that was connected in November 2021. The power access was requested, and Our understanding is that the council got a grant on behalf of the Driver Reviver totalling \$130,000. (\$90,000 for signage and \$40,000 for the sight upgrade). The signage is still non-existent at this stage. However, the main issue raised was that the power outlet which was requested to be placed in the centre island of the Springdale Rest Area has actually been located in the information bay island. Unfortunately, now in order to access the power, the van must be parked beside the public toilet making travellers feel uneasy about using the toilets and having a cuppa from the D.R Van. This is not ideal. The power source is also insufficient because it is only 10AMP instead of the requested 15Amp.

- Anzac service 2022 to go ahead. Run by Tom Shuttleworth and Michael Sinclair. Pat organising a guest speaker.
  - SCC meeting to be held on the 20<sup>th</sup> March in order to organise event.
  - Scholarship recipient to be discussed and chosen.

**Meeting closed at 5:56pm**

Next meeting to be held **20<sup>th</sup> March**



**17.18 TEMORA & DISTRICT SPORTS COUNCIL MINUTES HELD 16 FEBRUARY 2022****File Number:** REP22/274**Author:** Executive Assistant**Authoriser:** General Manager**Attachments:** 1. Sports Council - February 2022 [↓](#) 

**TEMORA AND DISTRICT SPORTS COUNCIL****REPORT OF THE GENERAL MEETING OF THE TEMORA AND DISTRICT SPORTS COUNCIL HELD ON WEDNESDAY, 16<sup>th</sup> February 2022, AT 6.30 PM AT THE TEMORA EX-SERVICES CLUB**

**PRESENT:** Rick Firman (TSC), Judy Gilchrist (TDSC) Denise Breust (Basketball) Tony Stringer (TDSC) Max Oliver (TSC) Michelle Mawbey (Swimming), Maree Liston (Pistol Club) Jack Liebeck (Soccer Club) Bill Schwencke (Greyhound Club) Bruce Lack (Bowling Club) Ray Wells (Tennis Club) Luke Wilesmith, David Freeman (Temora Motor Cycle Club)

**APOLOGIES:** Claire Reid, Sheree Elwin, Michele Stewart, Hack Hetherington, Peter Hartwig, Peter Roddy

Moved Tony Stringer Seconded Bruce Lack Carried

**MINUTES:** The minutes of the previous meeting were read and confirmed on the motion

Moved Judy Gilchrist Seconded Michelle Mawbey  
Carried

**BUSINESS ARISING FROM THE MINUTES:**

Line Marking fluid re soccer ground. Will contact Gary Lavelle  
Send an Invitation to Mr Kris Dunstan to come along and discuss the upgrade of the New Swimming Pool.  
Re Water usage and changes, this will happen in due course.

**EXECUTIVE MEETING REPORT**

Denise Breust and Judy Gilchrist attended a meeting at the TSC with Liz Smith from the council and Cr Jason Goode. Cr Goode called the meeting to discuss the insurance policies held by the Primary Users of the Nixon Park Club House.

**TREASURERS' REPORT:**

Balance as per bank statement \$ 16,286.27

The Treasurer's Report was read and confirmed on the motion of Denise Breust.  
Seconded Ray Wells Carried

**Correspondence:****Outgoing:**

Business Papers

Letter to the Primary Users of the Nixon Park Club House

Updated Fees and Charges of Nixon Park Club House re the Fees and Charges referring to the hiring of the Nixon Park Club House

Sympathy card sent to Jack Morton and family on the passing of his wife Anne.

**Incoming.**

Christmas Card

Letter from TSC re Council delegates to Sports Council

Moved Judy Gilchrist Seconded Luke Wilesmith Carried

**Rec Centre Business:**

Lots of Swimming Carnivals being held.

Bruce Lack asked about a car park being planned for the heated pool. The scope of works hasn't been completed as yet.

**General Business:**

**Rick has passed on his deepest sympathies to Mr Jack Morton and his family on the passing of Jack's wife Anne and to their 6 children and their children on the loss of their mother and Grandmother.**

**Our thoughts and prayers on behalf of the Temora & District Sports Council are with you all.**

**TEMORA WEST PUBLIC SCHOOL:**

Principal Peter Roddy has said that things have been fairly limited for us with sport so far, but we are able to conduct swimming carnivals with restrictions and there is an upcoming NRL mixed league tag gala day at Murrumburrah which we are going to take a team, so at least that is something for the students.

**SWIMMING CLUB:**

132 swimmers, 14 attended the West Wyalong carnival, 3 have made it to Sydney for the Speedo Sprints.

An invitation meet will be held in Wagga, several swimmers will participate. 17<sup>th</sup> March will be the last carnival. Nearly finished championships. Stephen & Michelle Mawbey have been officiating at all of the carnivals around the district. Temora won the Simpson relay with 8 swimmers.

**TEMORA MOTOR CYCLE CLUB:**

Tonight, we welcomed Luke Wilesmith and Dave Freeman to their first meeting representing the Motor Cycle Club.

They are trying to obtain the National Australian dirt Bike Championships for the 3<sup>rd</sup> consecutive time. They will be held in October. Looking for lots of sponsorship. They are offering 2 types of sponsorship \$350 and \$100.

They have already obtained 2 major sponsors that being, Intersales and Scott Krause (Kam) the club are expecting several hundred riders to attend the event, with people travelling from great distances. Their Postie challenge will still be held in September as the track can't be used for 3 weeks before the championships are held. These events bring in a lot of money for the club, they have big plans and great achievements have been happening. Still holding the Junior Titles.

**TEMORA SOCCER CLUB:**

They have been having their summer social comp. Still looking for more number or the Women's and Men's Sides for the winter comp. Senior comp will commence in March.

**TEMORA GREYHOUNDS:**

Lots of racing happening. Great for the racing fraternity.

Trying to get lots of jobs done around the club.

Lots of praise for the air conditioning of the kennels and all the other renovations and improvements that have been done. In the process of upgrading the sensor boards, once again costing thousands of dollars,

They have gained some grants and the club has donated \$100K.

The Local Licensing Sargent keeps a pretty good eye on things at the club, as they could be closed down if they are not adhering the rules.

Everyone is always welcome to come along and enjoy the racing at their meets.

**TENNIS CLUB:**

The club have sourced a new coach, Janine Trembling. We hope it all goes well for Janine.

**BOWLING CLUB:**

Still cleaning up games and comps from cancelled, postponed events in 2021.

The club had a team going to Yamba in March. Social Thursday night bowls has started. New roof has been put on the kids playground. New Bowls calendar year is from July to June. The Temora club has been playing bowls with the local smaller clubs around the district. Ticking along nicely, John Williamson is taking

on the role of the New Bar Manager.

**MAX OLIVER:**

Looking forward to the new pool upgrade, just waiting for all the boxes to align. And the new upgrade that will be taking place at Bob Aldridge Park.

**BASKETBALL:**

AGM will be held on the 6<sup>th</sup> March. The juniors are having a 5week skills session. Will be trying to get a men's and women's comp up and running.

**PISTOL CLUB:**

The 2021 state titles were held in Wagga, with some minor placings, John Liston ha be named in the black powder event at Nationals, to be held in Melbourne at Eater time. We wish John all the best at these titles.

It was suggested by Rick that we write to Steph Cooke MP, to thank her for the unprecedented amount of money that she has been able to donate. The Shire and surround are most grateful for all the great work she has done for sporting clubs around the district.

Moved by Denise Breust    seconded Bill Schwencke    carried

**TEMORA PUBLIC SCHOOL:**

This year we have enrolled in the following knockouts/ festivals:

- Cricket
- Netball
- Touch
- Soccer
- Football (Tag, NRL and Union)
- Dance
- Basketball

Primary sport is currently intensive swimming.

The Temora Public School Swimming carnival was held on Thursday February 10<sup>th</sup>.

A number of students qualified to attend the Zone carnival which will be held in Temora on Friday, 25<sup>th</sup> February. 14 students also received Iron Person certificates for swimming in every event for their ages.



**Champions:**

Jnr Boy – Jack M

Jnr Girl – Adele C

11s Boy – Eli S

11s Girl – Ainslie B

Snr Girl – Addison M

Cricket- We also had a group of students attend cricket trials last Thursday 10<sup>th</sup> February, 5 boys (Jack I, Nate H, Fynn S, Max H & Jarvey C) unfortunately none were selected. Trials for the school cricket team will be held later this term.

Touch Football- students are currently trialing to be nominated for District selections which will be held March 1<sup>st</sup> at Bob Aldridge.

**TEMORA TITANS TOUCH:**

1. We were thrilled with the announcement of the upgrade to the amenities at Bob Aldridge Park. We look forward to working with Temora Schoolboys Rugby League on the project and our thanks go to Temora Shire Council and the Honourable Steph Cooke MP for their assistance in securing this grant.
2. The summer competition concluded in December with a successful finals evening. Winners were awarded in mixed (Wednesday competition), 3 men's divisions and 2 women's divisions (Friday evenings). Our mixed competition was a new format, offered mid-week for the first time. We agreed to persevere with this mid-week format and will try to build numbers next summer. Overall, Friday night numbers were a bit down on last season, which we attributed mainly to COVID (players had to be fully vaccinated to play). With the unusually high rainfall and COVID, it was another challenging season.
3. NSW Junior State Cup Southern Conference will be played in Wagga this Friday, Saturday and Sunday in Wagga. We have 4 teams competing this year- 10s girls, 12s girls, 14s boys and 16s girls- plus 3 young referees officiating. The teams have been training hard and we are grateful to the coaches, managers, and our referees coordinator for their commitment to our small club. Special mention must be made of carnival convenor, Nicola Curry for her administrative work in the lead up to and during the event. This is a great opportunity for our kids to compete against some of the best Touch players in NSW and ACT.

4. After this weekend, our club will enjoy the off season until August/ September. We still have some concerns about the playing surface on fields 1 and 2 at Bob Aldridge, and hope to see the coverage increase in the coming months.

Closed at 7.20pm

**Next meeting 16<sup>th</sup> March 2022**

**6.30pm at Temora Ex-Services Club**

**Narraburra Room**

.....  
**President**  
**RB Firman**

.....  
**Secretary**  
**JA Gilchrist**

**17.19 HERITAGE COMMITTEE MINUTES HELD MARCH 2022****File Number:** REP22/270**Author:** Executive Assistant**Authoriser:** General Manager**Attachments:** 1. Heritage Minutes - March 2022 [↓](#) 

Page No 1

## MINUTES OF THE MEETING OF THE TEMORA HERITAGE COMMITTEE

Meeting Held: Temora Shire Council Chambers on Thursday, 3<sup>rd</sup> March, 2022

Present: David Scobie (Chair), Cr Nigel Judd, Cr Max Oliver, Michael Collins, Claire Golder, Cr Jason Goode, Merryl Graham, Wilma McCubbin, Cr Claire McLaren and Sally Hurst

Apologies: Kris Dunstan, Belinda Bushell, Graham Lynch, &amp; Rod Ballantyne

Commenced: 12:06 PM

ITEM		ACTION
1	<p><b>Confirmation of Minutes</b></p> <p>It was <b>Moved</b> Nigel Judd and <b>Seconded</b> Jason Goode that the minutes be accepted.</p>	
2	<p><b>Business Arising from Previous Minutes –</b></p> <ul style="list-style-type: none"> <li>Copies of Interpretive Panel Book – booklet style was decided previously, need to have input from all committee members in regard to the presentation and text. Bill took photos which were handed around at the meeting of panels missing from the book.</li> <li>Cr McLaren discussed here thoughts on the importance of recording the local knowledge of the Reefton area. Artist, David Schlunke who is 80 this year grew up with his parents in Reefton. In the 1940's and 50's his father wrote weekly items which were</li> </ul>	<p><b>All committee members</b> asked to proofread and notify Sal of any concerns/errors. <b>Sal</b> to find electronic copies of panels Bill advised were missing to be added.</p>

U:\Infocouncil\2022\March\Heritage Committee - March 2022 Minutes.doc

	<p>published in city newspapers along with his mother who wrote poetry. David would have significant memories of his younger years and would be a valuable oral recording. Following discussions Claire was going to talk to Pat Thorne who she mentioned has a good rapport with David and initiate a meeting to discuss. If the initial discussions are positive key talking points could be noted and then Rob Willis could follow up with an interview.</p> <ul style="list-style-type: none"> <li>• Claire Golder and Nigel Judd mentioned the work which is going to be carried out by Carl Valerius on the War Memorial at Ariaiah Park. Claire advised the commitment by the Heritage Committee is \$1,558 towards the project. Nigel advised he would love to have the project completed by Anzac Day.</li> <li>• Jason discussed a quotation he received from Pascoe Digital in regard to scanning onto microfilm rolls issues of the Temora Independent. (Email will be sent with the meeting minutes).</li> <li>• Wilma advised the Springdale book has been re-printed and just needs polishing. Quotes provided to publish – Temora Independent \$6,500 for 200-500 copies and Quick Print \$9,000 for 200 copies and up to \$20,000 for 500 copies. Quotations will be discussed and approved and their next committee. Wilma commented on the mammoth job Ros has undertaken to produce such a concise document. Max asked if the Springdale Progress Committee were aware of the books progress, David suggested Pat Thorne may read through it before going to print. Wilma suggested it should be discussed with Ros as Leslie Muir and Eileen England have both proofread it. Claire</li> </ul>	<p><b>Sal</b> to follow up on the email. To be discussed and the April meeting.</p>
--	---	---



	asked about the possibility of a Book Launch, everyone agreed it would be a good idea to set a date and promote. Ideal places to promote – Narraburra News, Facebook etc. <ul style="list-style-type: none"> <li>Merryl made comment that it would be great if a document could be put together in regard to one of our original hospitals in Vesper Street. Bill commented that the first hospital was located in Camp Street and the museum has hospital ledgers dating back to the early 1900's.</li> </ul>	
3	<b>Heritage Fund Applications –</b> <ul style="list-style-type: none"> <li>No applications received to date.</li> <li>Chinese Memorial at the Cemetery now completed. Merryl asked for the \$1,000 authorised to be paid</li> </ul>	Sal to arrange for payment to be made.
4	<b>Heritage Advisors Report –</b> David discussed as per Report. <b>Moved</b> Nigel Judd and <b>Seconded</b> Jason Goode	
5	<b>General Business –</b> <b>Cr Max Oliver</b> <ul style="list-style-type: none"> <li>Max said he had been contacted by Trudy Trewin, a book author, in regard to writing a book about Call-Boys and Boofhead.</li> </ul> <b>Cr Nigel Judd</b> <ul style="list-style-type: none"> <li>Nigel advised the committee he has a lot on at the moment but after Easter he would be interested in undertaking the Oral Interview Training. The partner of Nigel's daughter expertise is in light shows, he has discussed the possibility of a light show on the silos in Arianh Park.</li> </ul>	

	<p>How amazing would it be if Ariaiah Park could have its own Vivid Festival!!!</p> <p><b>Cr Claire McLaren</b></p> <ul style="list-style-type: none"> <li>Claire asked who the caretakers of the Reefton Hall are, she advised a piece of tin has come loose from the roof, David will visit and inspect. Further discussion about Reefton's rich history was collated into a book almost ready for publishing.</li> </ul> <p><b>Merryl Graham</b></p> <ul style="list-style-type: none"> <li>The ladies in the Temora's Own Arts and Crafts mentioned the Arnott's mural at the back of the building and how they would go about making it visible to the public. David mentioned he has inspected previously, and his advice had been ignored. It was discussed to find David's report and provide the ladies with a copy.</li> </ul> <p><b>Wilma McCubbin</b></p> <ul style="list-style-type: none"> <li>Wilma commented when listening to the news an elderly Victorian lady stated that there are murals painted on silos everywhere near her and wondered what plan was in place regarding the maintenance of them. It was also discussed what happened to the paintings on the old children's ward walls from the local hospital, unfortunately it was the general consensus that they have been destroyed. A question came up about the paintings produced by Mr Flack, Bill said he believed them to be in the Marg Fouracre room.</li> </ul>	<p><b>Sal</b> to follow up with Jill Dunn in regard to the book.</p> <p><b>David</b> to inspect Reefton Hall</p>
--	---	--

**Next Meeting:** Thursday, 7<sup>th</sup> April, 2022 at the Temora Shire Council Chambers  
**Meeting Closed at** 1:10 PM

---

U:\Infocouncil\2022\March\Heritage Committee - March 2022 Minutes.doc

**17.20 TEMORA SWIMMING CLUB - THANK YOU****File Number:** REP22/199**Author:** Executive Assistant**Authoriser:** General Manager**Attachments:** 1. Temora Swimming Club [↓](#) 

Thanking Council for the sponsorship toward the swimming carnival held on 13 February 2022.

# TEMORA SWIMMING CLUB



22<sup>th</sup> February 2022

Dear Temora Shire Council,

I, along with our dedicated committee, would like to extend our gratitude for the kind sponsorship you gave towards our Swimming Carnival held on the 13<sup>th</sup> February 2022. The event was a big success and enabled us to raise funds which in addition to helping meet event running costs, we plan to put towards new diving blocks. This will not only be an asset to the club but will also benefit all local schools who use the Temora Swimming Pool to hold their annual carnivals.

It is due to the support and generous donations from our local community that a small club like ours is able to thrive. We once again thank you for your role in helping make the Temora Swimming Carnival a triumph. Your support is greatly appreciated.

Sincerely,

Ian Groth  
(President)

---

P.O Box 93 TEMORA 2666

[temoraswimmingclub@gmail.com](mailto:temoraswimmingclub@gmail.com)

**18      CONFIDENTIAL REPORTS**



**RECOMMENDATION**

That Council considers the confidential report(s) listed below in a meeting closed to the public in accordance with Section 10A(2) of the Local Government Act 1993:

**18.1 Confidential Minutes of the Assets & Operations Committee Meeting held on 8 March 2022**

This matter is considered to be confidential under Section 10A(2) - a, c and e of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with personnel matters concerning particular individuals (other than councillors), information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business and information that would, if disclosed, prejudice the maintenance of law.

**18.2 Confidential Minutes of the Economic Development and Visitations Committee Meeting held on 8 March 2022**

This matter is considered to be confidential under Section 10A(2) - c of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.

**18.3 Unnamed Road Dispute**

This matter is considered to be confidential under Section 10A(2) - a of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with personnel matters concerning particular individuals (other than councillors).

**18.4 Stabilisation Tender**

This matter is considered to be confidential under Section 10A(2) - di of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with commercial information of a confidential nature that would, if disclosed prejudice the commercial position of the person who supplied it.

**18.5 Property at Apollo Place Temora**

This matter is considered to be confidential under Section 10A(2) - c of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.

**18.6 Property at Trungley Road Temora**

This matter is considered to be confidential under Section 10A(2) - c of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.

**18.7 Draft Temora Local Housing Strategy**

This matter is considered to be confidential under Section 10A(2) - c of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.

**18.8 Notice of Motion - Open Spaces - New Development**

This matter is considered to be confidential under Section 10A(2) - c of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.

**19 MEETING CLOSE**